

2024-2027 MULTI – YEAR BUDGET

TOWN OF INGERSOLL

APPROVED

DECEMBER 18, 2023



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MULTI – YEAR BUDGET OVERVIEW

Vision Statement

Ingersoll is a strong, diverse, green, and sustainable community that respects our people, honours our past and shapes our future.

Mission Statement

We nurture a community that respects all and offers sustainable services and amenities that promote a quality of living that makes us proud to call Ingersoll home.

Guiding Principles

Honest and Comprehensive	Sustainable and Flexible	Open and Receptive
<ul style="list-style-type: none">• Conduct ourselves with integrity• Informed decisions and actions are grounded in best available information	<ul style="list-style-type: none">• Fiscally prudent• Evolving / continuous improvement	<ul style="list-style-type: none">• Transparent in our decisions• Inclusive and respectful• Listen and communicate appropriately

Multi – Year Budget Process

Commencing the 2024 budget year, the Town of Ingersoll is adopting a multi-year budget that spans the current fiscal year and extends to the subsequent three years. Specifically, the proposed 2024-2027 Operating Budget will incorporate the budget for the 2024 fiscal year and financial projections for the years 2025 through 2027.

Adoption of a multi-year budget necessitates establishing an annual review process per section 291(4) of the Municipal Act, 2001. Annual updates for years two and three will be brought forward for Council consideration during the remaining Council term. The first year of a new Council term will reconfirm the fourth year of the Multi-Year Budget. These annual budget updates will enable the Council to adapt to a change in economic condition, unexpected situations or special events, allowing for necessary adjustments in funding and resource allocation.

Budget amendments are only brought forward and approved once per year during the annual update period.

2024-2027 Budget Time Table

To allow sufficient time to review and to receive feedback from residents on the proposed 2024-2027 Budget four budget meetings were held as follows:

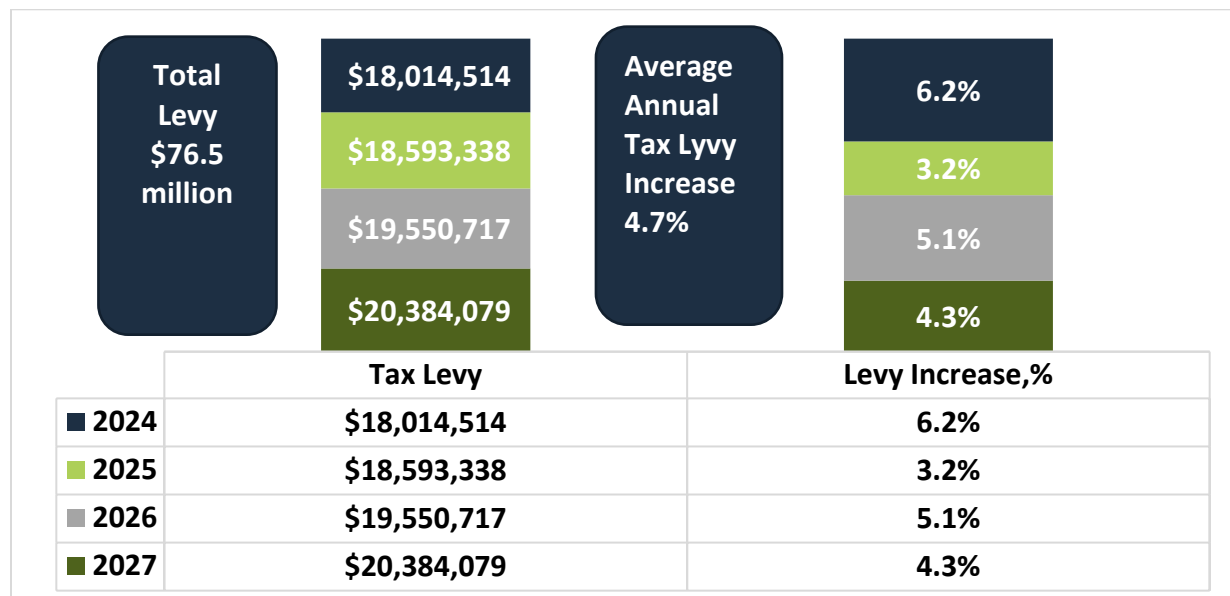
What	When
Special Council Budget Meeting Tabling of the 2024 -2027 Capital and Operating Budgets – 1 st Draft	October 30, 2023
Special Council Budget Meeting Budget Deliberations – 10 yr Capital Forecast	November 20, 2023
Special Council Budget Meeting Budget Deliberations – 2024 -2027 Operating Budget	December 4, 2023
Special Council Budget Meeting Approval of the 2024-2027 Operating and Capital Budgets	December 18, 2023

2024-2027 Operating Budget Summary

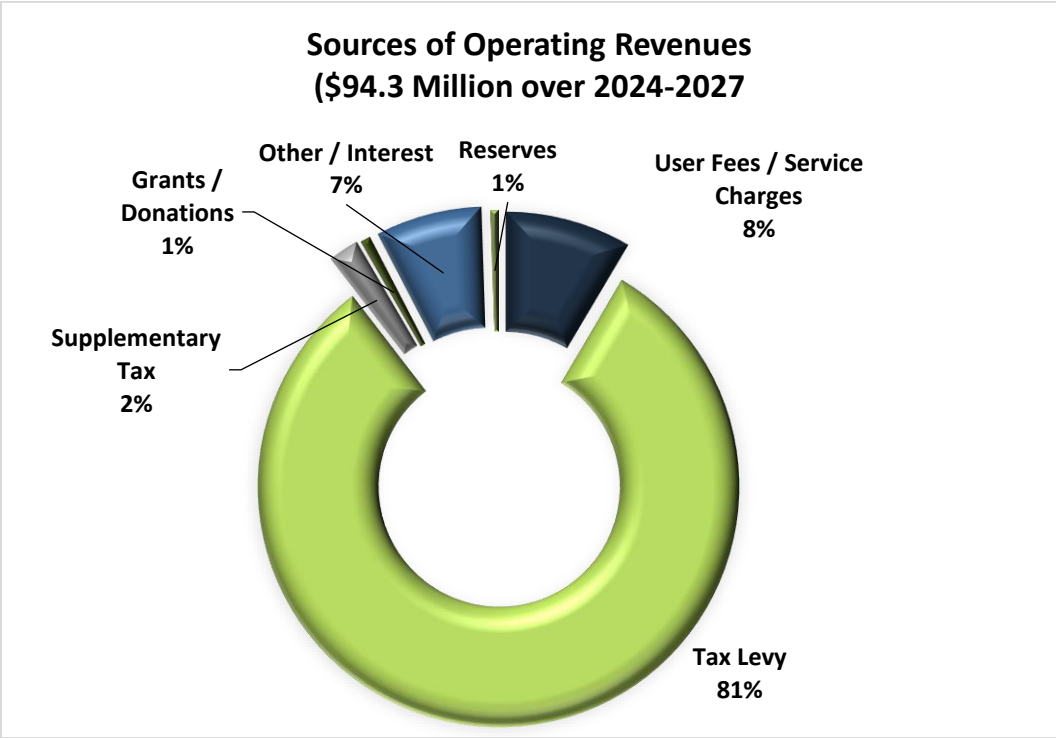
The four-year budget prioritizes strategic investments in key public service areas such as roads, protection services, community services, and support of economic development. These priorities reflect the Town's long-term vision, as expressed in its Corporate Strategic Plan.

Over the period 2024-2027, the total requirement from taxation is \$76.5 million. This represents an average annual property tax increase of 4.7%.

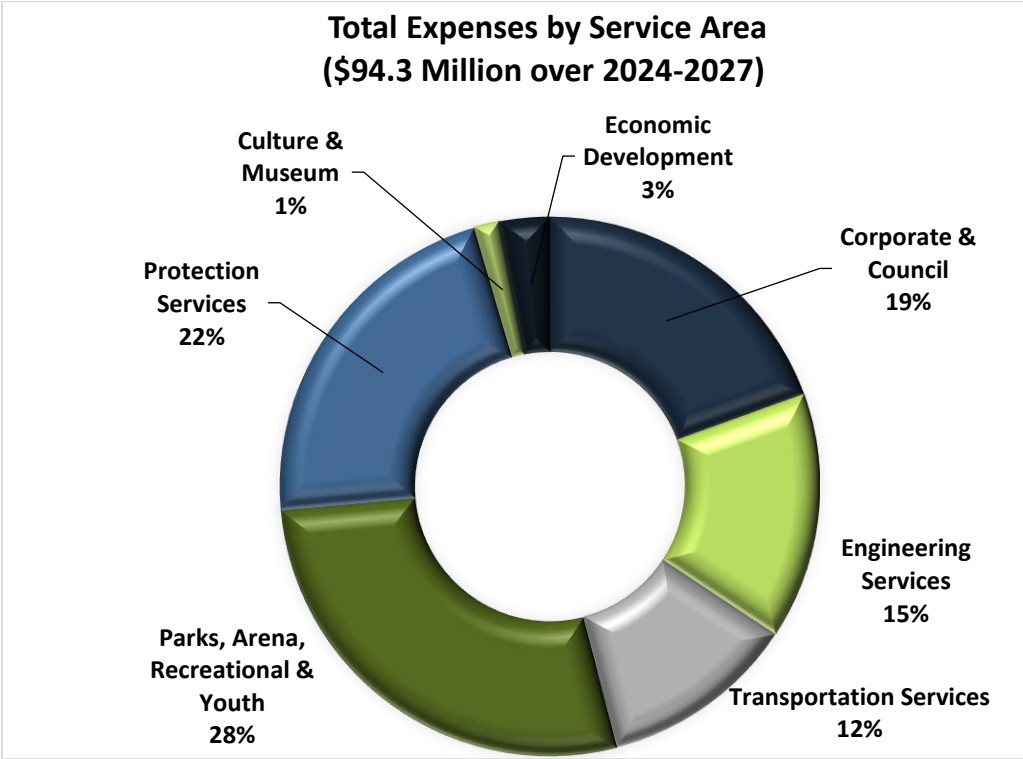
2024-2027 Tax Levy Requirements



The 2024-2027 operating budget presents a total gross operating expenditure of \$94.3 million. Property taxes remain the Town's largest source of revenue comprising of about 80% of the total funding sources, as shown in the chart below.



The operating budget can also be considered by service area, the below graph illustrates operating expenses by service area.



2024-2027 Operating Budget Highlights

- ✓ Allocates \$16.6 million over four years for public safety (police, fire, and bylaw enforcement).
- ✓ Allocates \$17.7 million to transfers to reserves, which serve to address the growing infrastructure gap, fund the town's future capital needs, and strengthen our financial position.
- ✓ Provides ongoing funding for the future Multi-Use Recreational Facility, allocating an additional \$1.1 million over four years.
- ✓ Invests an additional \$850 thousand in the Town's roads and bridges infrastructure.
- ✓ Maintains a focus on economic development, supporting innovation, and attracting and retaining businesses.
- ✓ Most existing user fees are proposed to be held to the rate of inflation.
- ✓ The recommended budget for 2024-2027 does not require any new debenture financing while awaiting the construction of the MURC.
- ✓ Continues to increase service levels across various service areas: Public Protection, Public Works, Community Services, and Corporate Services.

2024-2033 Capital Plan Highlights

The Town of Ingersoll's capital budget is presented for review in two parts; the multi-year capital budget (2024-2027), and a forecast for the next six years (2028-2033). Together, these form the ten-year capital plan. This ten-year plan helps Council meet long-term objectives for the community and ensures good strategic financial planning.

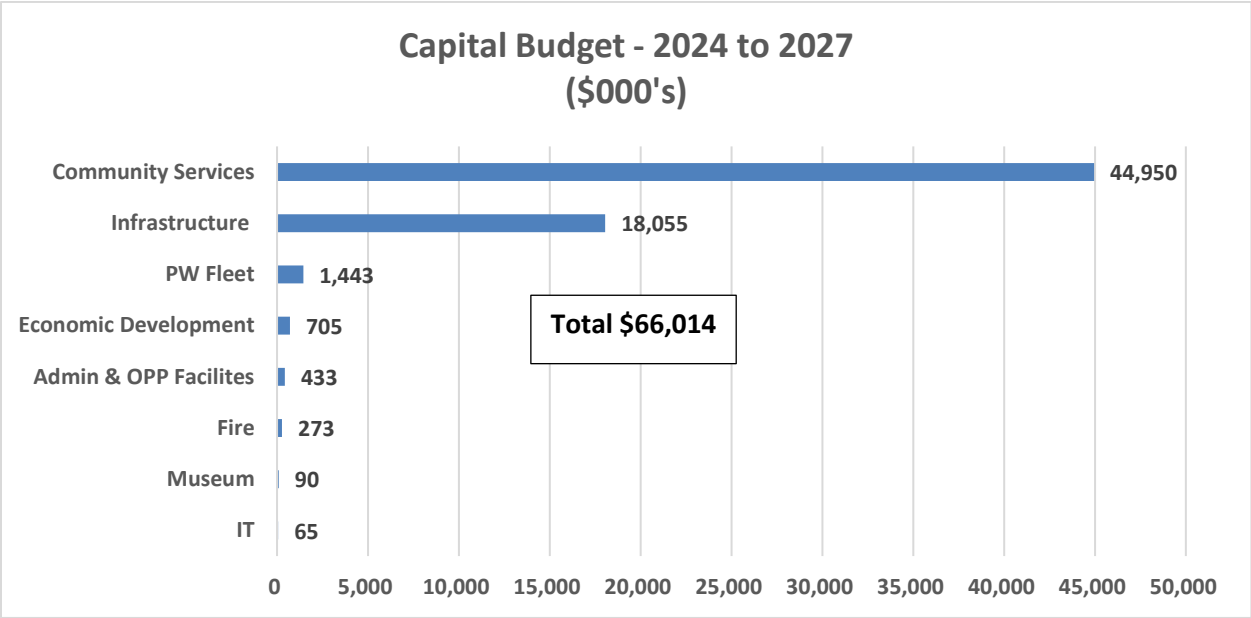
2024-2032 Capital Plan (\$000's)

	2024 Budget	2025 Budget	2026 Budget	2027 Budget	2028-2033 Forecast	2024-2033 Total
Museum	60	30	-	-	210	300
Information Technologies	40	-	25	-	75	140
Fire Services	131	72	70	-	1,200	1,473
Admin & OPP Facilities	331	87	-	15	-	433
Economic Development	705	-	-	-	-	705
PW Fleet	260	547	326	310	740	2,183
Infrastructure	2,742	5,546	4,870	4,897	19,257	37,312
Community Services	1,845	880	41,725	500	635	45,585
Total	\$6,114	\$7,162	\$47,016	\$5,722	\$22,117	\$88,131

The Town is projecting to spend \$88.1 million over the next ten years. The ten-year Capital Forecast (Appendix B) includes a list of capital projects by department and division, along with their funding sources. The document also provides detailed information about projected reserves and reserve fund balances at the end of each year.

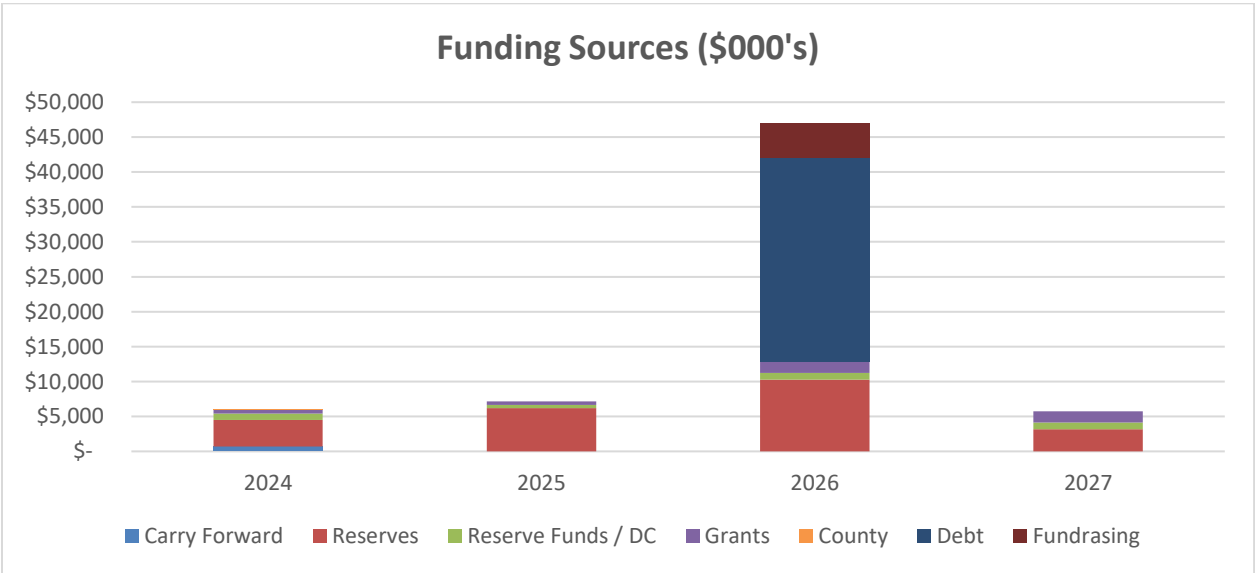
The 2024-2027 Capital Budget prioritizes infrastructure and investments. These include the construction of a new Multi-Use Recreational Centre, road reconstruction, the addition of new parks, updates to existing recreation areas, fleet upgrades, and Fire Department equipment improvements. The budgets aim to strike a balance between the essential maintenance of existing Town assets and the support of ongoing growth requirements. Capital investment decisions take into account the

collective benefits for residents, the risks associated with deferring projects, and service affordability.



Financing strategy for the 2024-2027 Capital Budget

The Capital Budget and Financing Plan for the 2024-2027 Capital Budget sees a mix of reserves, reserve funds, as well as debt and government funding (Canada Community-Building Fund, Ontario Community Infrastructure Fund), depending on the nature of each specific project.



2024-2032 Capital Plan Funding Sources (\$000's)

Funding Sources	2024	2025	2026	2027
Carry Forward	685	-	-	-
Reserves	3,829	6,179	10,268	3,159
Reserve Funds	914	450	985	961
Grants	553	533	1,593	1,602
Oxford County	133	-	-	-
Debt	-	-	29,170	-
Fundraising	-	-	5,000	-
Total	\$6,114	\$7,162	\$47,016	\$5,722

The projected debt financing is directly tied to the construction of the MURC. These projections are preliminary and will undergo further refinement in 2024. The staff is presently developing a financing strategy for this facility, which is anticipated to be finalized in early 2024.

2024 BUDGET SURVEY RESULTS

In June 2023, the Town of Ingersoll and Oxford County commissioned a survey to gauge the opinions of residents, businesses, and property owners regarding the allocation of funding and service levels within the town. The survey aimed to gather insights on where participants believe the town should prioritize its resources.

The survey solicited input on several key aspects:

1. Participants were asked to assess their overall perception of the value they receive in return for their tax dollars.
2. They were requested to identify their top three priorities for town services.
3. Participants were encouraged to provide any other comments or suggestions related to the town's budget.
4. Lastly, they were invited to express their preferences for involvement in the budgeting process in the future.

A total of 170 respondents took part in this survey, with the following breakdown:

- 94% of respondents identified themselves as full-time residents of Ingersoll.
- 4% of respondents live in proximity to Ingersoll and utilize municipal services.
- 2% of respondents are business owners operating within Ingersoll.

Regarding the perception of value for their tax dollars, the responses were as follows:

- 20% of participants rated the value as good
- 46% of participants rated the value as fair
- 27% of participants rated the value as poor

Some highlights include:

- Community Services: 60% of respondents prefer an enhancement, 37% want maintenance, and 3% would like to see a reduction.
- Fire Services: 18% want enhancement, 72% prefer maintenance, and 10% would like to see a reduction.
- Police Services: 29% seek enhancement, 54% favor maintenance, 15% would like a reduction, and 2% were unsure.
- Road and Bridge Maintenance: 27% would like enhancement, 64% prefer maintenance, 7% wish for a reduction, and 2% were unsure.
- Bylaw Enforcement, Licenses, and Building Services: 10% want enhancement, 60% seek maintenance, 26% prefer a reduction, and 4% were unsure.
- Transportation Services: 23% wish for enhancement, 50% prefer maintenance, 21% want a reduction, and 6% were unsure.
- General Government Services: 10% want enhancement, 60% seek maintenance, 29% would like a reduction, and 1% were unsure.

The top three areas where respondents wish to see increased taxation spending are:

- Affordable housing
- Active living/recreation
- Active living/parks & trails

For a comprehensive list of priorities and participant responses, please refer to Appendix C titled "2024 Budget Survey – Ingersoll and Oxford County".

2024 OPERATING BUDGET OVERVIEW

The 2024 operating budget presents a total gross operating expenditure of \$22.7 million (\$21.1 million -2023). The total requirement from taxation in 2024 is \$18.01 million, compared to \$16.97 million in 2023. This represents an increase in the tax levy of \$1,049,234 or 6.2%, which results in a tax rate (effective tax rate) increase of 3.47%.

2024 Operating Budget Priorities and Highlights

- ✓ Provides \$3.9 million in public safety (police, fire and bylaw).
- ✓ Provides \$3.9 million in transfers to reserves to fund Town's future capital needs, and strengthen our financial position.
- ✓ Supports local non profits, community groups and young athletes.
- ✓ Continues to focus on economic development supporting innovation, attracting and retaining businesses.
- ✓ Grows reserves and reserve funds to support future infrastructure needs.
- ✓ Provides \$600 thousand in continued funding for the Multi Use Recreational Facility.
- ✓ Provides additional \$270 thousand to address growing infrastructure gap.
- ✓ The 2024 recommended budget requires no new debenture financing.
- ✓ Increases levels of service across various service areas: Public Works, Community Services and Corporate Services.

2024 Assessment Update

In 2021, the province had planned to launch a new reassessment cycle, with the aim of updating all destination (Full CVA) values to reflect market conditions as of January 1, 2020. However, due to the COVID-19 pandemic, the Province decided to postpone reassessment through the end of the 2021-2024 assessment cycle. As a consequence, property taxes for 2024 will once again be calculated based on the full destination values from the January 1, 2016 valuation date.

The 2024 budget incorporates a 2.63% assessment growth, aimed at mitigating potential tax rate increases. This entire assessment growth is allocated to reducing the tax rate.

As the Town continues to expand and more properties are developed, the increased value of new developments will expand the assessment base, generating additional tax revenue to support services and municipal infrastructure."

2024 Salary and Benefits Budget

The proposed compensation budget for 2024 is \$9.4 million, representing a \$974,824 or 11.6% increase over the 2023 budget levels. This increase encompasses various factors, including requested additions and reductions for 2024, cost-of-living adjustments, regular step increases, legislative minimum wage increases mandated by the Province, and a provision for health benefits premium increases.

Cost-of-living adjustments for union and non-union staff, volunteer firefighters, and Council members are determined by the COLA rates specified in the newly established collective agreements, which have been set at 3.5% for 2024.

As part of the 2024 budget, there are plans to add six new full-time positions:

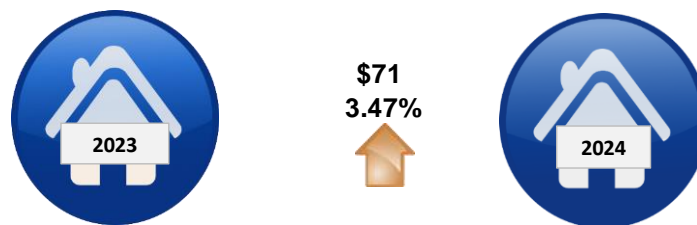
1. VPCC – One Administrative Front Desk Staff.
2. Human Resources Coordinator (a shared position with Zorra Township, allocated on a 1/3 Town and 2/3 Township basis).
3. Communication Officer (position approved by Council and filled in 2023).
4. Parks Department - Two union staff members to replace three seasonal employees.
5. Aquatics Department - One full-time unionized Aquatics Coordinator, in accordance with the new Collective Agreement.

Impact of Median Single Family Home

The following information illustrates the impact of the proposed 2024 tax levy increase on a median single-family property valued at \$222,000.

	Total Assessment		Change	
	2023	2024	\$	%
Tax Levy Requirement	\$16,965,280	\$18,014,514	\$1,049,234	6.18%
Weighted Assessment	1,848,905,403	1,897,462,188	48,556,785	2.63%
Ingersoll Residential Tax Rate	0.00917585	0.00949400	0.000318	3.47%

Impact on Median Single Family Home



Median Residential Tax Bill Allocation for Municipal Services

A breakdown of the costs of services that make up the median residential property tax bill of \$2,108/yr or \$176 /month. This tax bill represents the Town portion of property tax and excludes the County and Education taxes.

Department and Activity Budgets can be found in Appendix A, which also contains comments highlighting the primary factors influencing and the implications of the proposed 2024 budget.

	Average Tax Bill			
	Annual		Monthly	
	\$2,108		\$176	
CAPITAL & RESERVES	\$ 464	22%	\$ 38.6	
POLICE	\$ 285	14%	\$ 23.7	
PUBLIC WORKS	\$ 222	11%	\$ 18.5	
PARKS AND ARENA	\$ 171	8%	\$ 14.2	
VICTORIA PARK COMMUNITY CENTRE	\$ 165	8%	\$ 13.7	
FIRE	\$ 134	6%	\$ 11.2	
TAX REFUNDS & SUPPS	\$ 103	5%	\$ 8.6	
ENGINEERING	\$ 90	4%	\$ 7.5	
YOUTH CENTRE - FUSION	\$ 81	4%	\$ 6.8	
CLERKS	\$ 67	3%	\$ 5.6	
ECONOMIC DEVELOPMENT	\$ 49	2%	\$ 4.1	
INFORMATION TECHNOLOGY	\$ 50	2%	\$ 4.2	
ADMINISTRATION	\$ 43	2%	\$ 3.6	
DEBT REPAYMENT	\$ 41	2%	\$ 3.4	
MUSEUMS	\$ 31	1%	\$ 2.6	
TREASURY	\$ 27	1%	\$ 2.3	
COUNCIL	\$ 30	1%	\$ 2.5	
HUMAN RESOURCES	\$ 20	1%	\$ 1.7	
PUBLIC BUILDINGS	\$ 14	1%	\$ 1.1	
PROPERTY STANDARDS	\$ 10	0.5%	\$ 0.8	
CROSSING GUARDS	\$ 7	0.3%	\$ 0.6	
PARKING	\$ 2	0.1%	\$ 0.2	
PARA TRANSIT	\$ 1	0%	\$ 0.1	
BUILDING INSPECTION	\$ -	0%	\$ -	

2024 CAPITAL BUDGET OVERVIEW

The proposed 2024 capital plan comprises 61 projects with a total budget of \$6.1 million, funded by reserves amounting to \$3.8 million, reserve funds of \$914 thousand, grants totaling \$553 thousand, and contributions from the County of \$133 thousand. Furthermore, prior-year projects being carried forward to 2024 amount to \$685 thousand, and the funding for these carried forward projects will remain in reserves until expended.

The two graphs presented below depict the 2024 Capital Budget categorized by Department and Asset Class.

2024 Capital Budget by Department (\$000's)

	Budget	Budget	2023 to 2024
	<u>2023</u>	<u>2024</u>	<u>Fav / (Unfav)</u>
Infrastructure	3,725	2,742	(983)
Community Services	1,169	1,845	676
PW Equipment	938	260	(678)
Economic Development	815	705	(110)
Admin and OPP Building	252	331	79
Fire	45	131	86
Museum	105	60	(45)
Bldg Permits	50	-	(50)
IT	-	40	40
TOTAL	\$ 7,099	\$ 6,114	\$ (985)

2024 Capital Budget by Asset Class (\$000's)



The chart below illustrates the funding sources for the 2024 Capital budget. The Town continues to rely on reserves and grants for financing its capital projects, emphasizing a commitment to avoiding any dependence on debt. This financial strategy upholds long-term sustainability and mitigates financial risks.

2024 Capital Budget Funding Sources (\$000's)

	Budget 2024	Carry Forward	Reserves	CCBF	Grants	County
Infrastructure	2,742	-	2,205	4	533	-
Community Services	1,845	-	935	910	-	-
PW Equipment	260	-	260	-	-	-
Economic Development	705	685	-	-	20	-
Admin and OPP Building	331	-	198	-	-	133
Fire	131	-	131	-	-	-
Museum	60	-	60	-	-	-
Bldg Permits	-	-	-	-	-	-
IT	40	-	40	-	-	-
Treasury	-	-	-	-	-	-
TOTAL	\$ 6,114	\$ 685	\$ 3,829	\$ 914	\$ 553	\$ 133

RESERVES AND RESERVE FUNDS

Reserves and reserve funds play a crucial role for the Town, serving purposes such as planned capital expenses, strategic objectives, unexpected costs, and minimizing the impact of budget fluctuations on the tax levy, and aiding in effective debt level management. These reserves are categorized as obligatory or discretionary, with obligatory reserves arising from senior government statutes or contractual requirements mandating the segregation from the general revenues. Obligatory reserve funds are to be used solely for the intended purpose prescribed for them by statute or contractual agreement. In contrast, discretionary reserves are created under the Municipal Act, allowing Council to allocate revenue for future expenditures within its spending authority and set aside a portion of annual revenues for future use.

The Town presently manages 38 reserves and 14 reserve funds, each subject to a long-term forecast as part of the multi-year budget process. This forward-looking approach enhances understanding regarding the flexibility, sustainability, and affordability of the long-term operating and capital budgets. The forecast considers planned transfers to and from reserves for budgeted capital and operating expenditures.

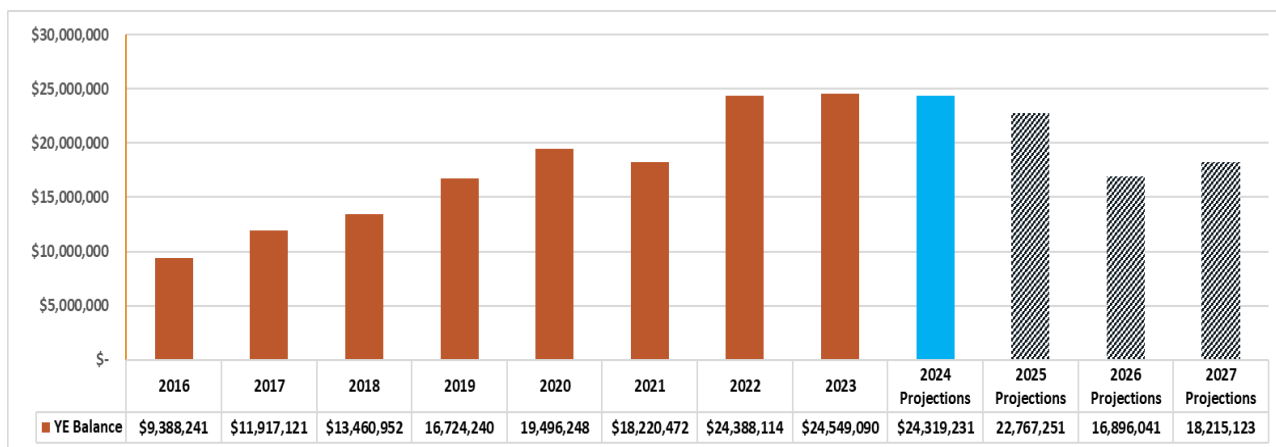
The table below illustrates that the estimated year-end balance for 2023 is \$24.5 million. Anticipated draws on the reserves and reserve funds in the 2024 budget will decrease the balance to \$24.3 million, reflecting a reduction of \$230 thousand compared to the fiscal year 2023.

Reserve and Reserve Fund Continuity Schedule

	2021	2022	2023	2024			2024	2023 / 2024
	Ending Balance	Ending Balance	Ending Balance Projected	Transfer In	Transfer Out	Income	Ending Balance	Change fav/(unfav)
RESERVES								
WORKING FUNDS	192,278	192,278	192,278				192,278	--
CURRENT PURPOSES	4,712,533	5,806,297	5,459,750	48,705	(127,000)	--	5,381,455	(78,295)
CAPITAL PURPOSES	11,069,045	11,350,025	12,488,072	3,874,230	(3,829,000)	--	12,533,302	45,230
	15,973,856	17,348,600	18,140,100	3,922,935	(3,956,000)	--	18,107,035	(33,065)
RESERVE FUNDS								
DISCRETIONARY	(1,979,737)	2,822,847	2,375,834	105,000	--	71,500	2,552,334	176,500
OBLIGATORY	4,226,353	4,216,667	4,033,157	--	(1,028,894)	655,600	3,659,863	(373,294)
	2,246,616	7,039,514	6,408,990	105,000	(1,028,894)	727,100	6,212,196	(196,794)
TOTAL	18,220,472	24,388,114	24,549,090	4,027,935	(4,984,894)	727,100	24,319,231	(229,859)

Analyzing the budgeted draws from reserves and reserve funds for the years 2024 to 2027 indicates a gradual reduction in balances, reaching \$18.2 million by 2027. This decline is associated with the construction of the MURC, for which a dedicated reserve has been established. The construction project is scheduled for 2026, and the transfer from the MURC reserve is reflected in the projected ending balances of the reserves.

Actual and Forecasted Reserve and Reserve Fund Balances

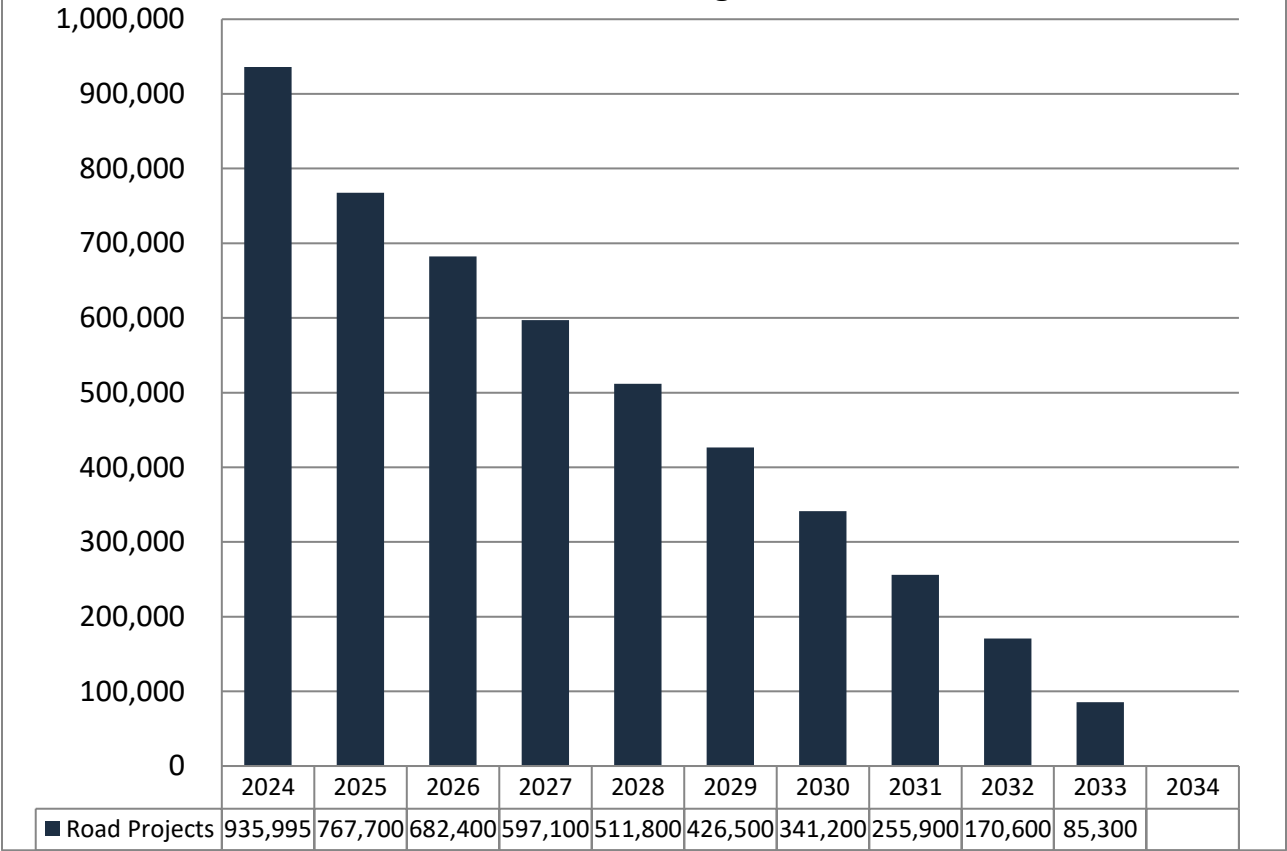


DEBT

No debt financing is projected for the 2024 fiscal year. The graph below illustrates debt levels from 2024 to 2034, reflecting an absence of anticipated new debt issuance over the next 10 years. There is, however, a potential for debt financing in 2026, directly linked to the construction of the MURC. These projections are preliminary and are set to undergo further refinement in 2024. Presently, the staff is developing a financing strategy for this facility, expected to be finalized in early 2024.

Based on the Town's past borrowing experience, staff anticipates the ability to secure a maximum of \$50 million in new debt annually, assuming a 6 percent interest rate that reflects current market conditions. It's important to recognize that the actual borrowing cap, term, and interest rate may change in response to evolving market and economic conditions. These assumptions will be revisited by the Town prior to any borrowing activity.

Town of Ingersoll 2024 and Prior Debt Outstanding at End of Year



APPENDIX A - DEPARTMENTAL OPERATING BUDGET SUMMARIES



Town of Ingersoll
Summary All Departments by Revenue/Expense Grouping
2024 Operating Budget
December 18, 2023

DEPARTMENT: ACTIVITY:	YTD Actual	Budget	Budget	Change	Projections		
	2023	2023	2024	2023 to 2024 (fav) / unfav	2025	2026	2027
REVENUE							
SALE OF GOODS OR SERVICES	(55,336)	(56,200)	(66,920)	(10,720)	(66,700)	(68,550)	(67,050)
PERMITS/LICENSES	(357,592)	(184,150)	(554,650)	(370,500)	(627,300)	(604,800)	(618,300)
ICE RENTAL	(136,885)	(205,210)	(207,387)	(2,177)	(207,387)	(213,800)	(213,800)
RENT / LEASES	(197,414)	(212,156)	(218,508)	(6,352)	(233,476)	(235,960)	(237,874)
USER FEES	(240,275)	(282,337)	(328,127)	(45,790)	(336,459)	(343,528)	(346,905)
MEMBERSHIPS	(213,050)	(111,125)	(233,775)	(122,650)	(236,675)	(239,647)	(242,693)
RECOVERIES	(123,495)	(119,019)	(47,058)	71,961	(47,143)	(47,530)	(46,370)
COUNTY RECOVERY	(222,838)	(329,840)	(469,970)	(140,130)	(474,340)	(486,228)	(494,168)
TAXATION - LEVY	(16,901,289)	(16,965,280)	(18,014,514)	(1,049,234)	(18,593,338)	(19,550,717)	(20,384,079)
TAXATION - SUPPLEMENTARIES & OTHER	(518,141)	(473,622)	(483,429)	(9,807)	(483,429)	(483,829)	(484,029)
INTEREST / DIVIDENDS	(1,569,069)	(1,359,400)	(1,359,400)	--	(1,319,400)	(1,059,400)	(1,059,400)
GRANTS / SUBSIDIES / REBATES	(61,146)	(85,215)	(68,635)	16,580	(38,185)	(18,840)	(18,840)
PROGRAM REVENUES	(203,790)	(211,250)	(260,227)	(48,977)	(260,907)	(263,748)	(266,456)
DONATIONS / FUNDRAISING	(82,469)	(39,050)	(38,500)	550	(38,500)	(38,500)	(38,500)
	(20,882,789)	(20,633,854)	(22,351,100)	(1,717,246)	(22,963,239)	(23,655,077)	(24,518,464)
EXPENSE							
SALARIES, WAGES & BENEFITS	7,059,972	8,400,814	9,375,638	974,824	9,741,023	10,136,984	10,432,197
ADMINISTRATIVE EXPENSE	93,094	99,918	116,198	16,280	112,996	171,295	115,039
OPERATING EXPENSE	245,776	267,995	353,421	85,426	319,406	326,476	337,582
COMMUNICATIONS	96,527	124,263	135,274	11,011	127,855	131,353	131,140
INSURANCE EXPENSE	516,461	516,375	578,300	61,925	627,567	683,287	741,295
UTILITIES - HEAT, HYDRO, WATER	563,233	793,270	790,800	(2,470)	812,729	838,888	852,015
SUPPLIES	24,244	34,300	48,202	13,902	53,069	56,154	56,756
PROGRAM EXPENSES	114,398	138,880	197,660	58,780	207,247	203,274	199,676
MEETINGS, CONFERENCES, TRAINING	72,593	137,239	180,199	42,960	170,274	177,184	173,518
FUEL / TRANSPORTATION COSTS	106,141	169,844	172,479	2,635	179,290	187,936	188,948
PROFESSIONAL FEES	281,845	177,500	230,500	53,000	179,500	180,500	212,500
CONTRACTED SERVICES	260,732	452,690	427,530	(25,160)	291,552	311,020	306,509
PROPERTY TAX REFUNDS & ADJUSTMENTS	1,309,922	1,444,765	1,370,785	(73,980)	1,288,662	1,307,159	1,316,525
MARKETING & PROMOTION	53,896	102,705	128,885	26,180	135,912	137,354	137,837
GRANTS TO VOLUNTEER ORGANIZATIONS	97,910	91,400	121,000	29,600	106,400	106,400	106,400
LAND MAINTENANCE & IMPROVEMENT	64,420	75,700	99,400	23,700	80,400	79,050	79,550
EQUIP REPAIRS & MAINTENANCE	252,385	267,078	312,868	45,790	300,848	300,248	305,315
BLDG REPAIRS & MAINTENANCE	181,082	170,800	212,230	41,430	144,799	154,182	157,062
SNOW REMOVAL AND SANDING	33,896	55,700	59,175	3,475	60,890	61,825	63,100
MAINTENANCE CONTRACTS	113,614	192,285	216,730	24,445	220,920	224,438	229,018
LAND SALE EXPENSES	1,993	--	--	--	--	--	--
MATERIALS	301,877	449,030	462,510	13,480	465,250	462,970	487,730
EQUIPMENT USAGE	43,964	74,100	87,050	12,950	87,050	92,050	92,050
TRANSFER TO BIA	88,818	82,228	90,360	8,132	90,360	90,360	90,360
TRANSFERS TO CEMETERY BOARD	117,902	117,902	130,000	12,098	140,000	150,000	160,000
	12,096,695	14,436,781	15,897,194	1,460,413	15,943,999	16,570,387	16,972,122
NET OPERATING (REVENUE) EXPENSE	(8,786,094)	(6,197,073)	(6,453,906)	(256,833)	(7,019,240)	(7,084,690)	(7,546,342)
OTHER							
O.P.P. CONTRACT	2,341,870	2,571,404	2,444,050	(127,354)	2,593,000	2,653,000	2,793,000
OMPF - ONT MUN PARTNER GRANT	(146,800)	(146,800)	(124,800)	22,000	(93,950)	(75,160)	(60,130)
TRANSFER FROM RESERVES & RES FUNDS	(87,625)	(340,190)	(241,894)	98,296	(79,894)	(115,000)	(55,000)
TRANSFER TO RESERVES & RES FUNDS	3,550,350	3,555,350	4,027,935	472,585	4,402,314	4,513,190	4,762,482
DEBENTURE PAYMENT	557,309	557,309	348,615	(208,694)	197,770	108,660	105,990
	6,215,104	6,197,073	6,453,906	256,833	7,019,240	7,084,690	7,546,342
	(2,570,991)	--	--	--	--	--	--
ANNUAL LEVY % INCREASE (DECREASE)				6.2%	3.2%	5.1%	4.3%

**Town of Ingersoll
2024 Budget
December 18, 2023**

Tax Impact

Overall Impact

	Total Assessment		Change	
	2023	2024	\$	%
Tax Levy Requirement	\$16,965,280	\$18,014,514	\$1,049,234	6.18%
Weighted Assessment	1,848,905,403	1,897,462,188	48,556,785	2.63%
Ingersoll Residential Tax Rate	0.00917585	0.00949400	0.000318	3.47%

Impact on Median Single Family Home



	Assessment		Assessment Change	
	2023	2024	\$	%
Detached Single Family Home	\$222,000	\$222,000	\$0	0.00%
Residential Condominium Unit	\$155,000	\$155,000	\$0	0.00%
Small Office Building	\$150,000	\$150,000	\$0	0.00%
Standard Industrial Property	\$666,300	\$666,300	\$0	0.00%

	Tax Rates		2023 Taxes	2024 Taxes	Change	
	2023	2024			\$	%
Median Single Family Home	0.00917585	0.00949400	\$2,037	\$2,108	\$71	3.47%
Residential Condominium Unit	0.00917585	0.00949400	\$1,422	\$1,472	\$49	3.47%
Small Office Building	0.01745063	0.01805569	\$2,618	\$2,708	\$91	3.47%
Standard Industrial Property	0.02413249	0.02496922	\$16,079	\$16,637	\$558	3.47%

* The above is strictly Town of Ingersoll municipal taxation and excludes County and Education portion.

**Town of Ingersoll
2024 Operating Budget
December 18, 2023**

Summary All Departments by Revenue/Expense Grouping

	YTD Actual	Budget	Budget	Change	Projections		
	2023	2023	2024	2023 to 2024 (fav) unfav	2025	2026	2026
COUNCIL	203,766	253,605	262,050	8,445	272,942	284,681	294,574
CHIEF ADMINISTRATIVE OFFICER	306,142	339,690	373,700	34,010	403,327	412,595	452,654
CLERKS							
ADMINISTRATION	495,129	659,025	588,024	(71,001)	586,175	604,604	618,901
PARATRANSIT	29,721	43,590	5,250	(38,340)	6,929	8,678	10,461
CROSSING GUARDS	57,227	66,970	62,050	(4,920)	63,901	65,808	67,772
HUMAN RESOURCES	378	2,550	172,990	170,440	178,543	184,458	190,552
PARKING	670	17,700	18,700	1,000	19,520	19,600	20,450
INFORMATION TECHNOLOGY	323,381	413,925	454,090	40,165	457,725	479,017	484,955
TREASURY				0			
ADMINISTRATION	158,605	460,494	456,646	(3,848)	487,392	803,918	922,301
SUPPLEMENTARIES LESS ADJUSTMENTS	791,782	971,143	887,356	(83,787)	805,233	823,330	832,496
TAX LEVY	(16,901,289)	(16,965,280)	(18,014,514)	(1,049,234)	(18,593,338)	(19,550,717)	(20,384,079)
BUILDING INSPECTION							
INSPECTION	13,004	-	-	-	-	-	-
PROPERTY STANDARDS	54,620	97,375	87,490	(9,885)	88,391	93,071	93,773
TOWN CENTRE	117,124	160,043	184,370	24,327	183,739	193,529	196,668
PUBLIC BUILDINGS - OTHER	(7,626)	(6,020)	(5,990)	30	(5,990)	(5,950)	(5,950)
FIRE							
ADMINISTRATION	1,044,138	1,252,167	1,345,770	93,603	1,368,229	1,385,719	1,416,118
FACILITY	8,388	23,505	21,914	(1,591)	21,649	22,200	22,767
POLICE							
ADMINISTRATION	2,289,078	2,525,752	2,394,880	(130,872)	2,574,280	2,649,000	2,789,000
POLICE SERVICES BOARD	19,334	39,414	48,606	9,192	31,835	25,219	25,867
FACILITY	18,459	9,540	18,531	8,991	14,954	16,095	17,297
ENGINEERING							
ADMINISTRATION	2,066,714	2,203,325	2,316,065	112,740	2,405,359	2,520,825	2,684,867
STREET LIGHTING & TRAFFIC SIGNALS	253,652	301,500	313,500	12,000	313,500	326,500	326,500
PUBLIC WORKS							
ADMINISTRATION & EQUIPMENT	355,940	513,017	609,810	96,793	570,795	593,960	600,470
BRIDGES & CULVERTS	5,049	11,130	6,320	(4,810)	6,495	7,070	7,230
ROADSIDE MAINTENANCE	335,895	273,840	308,933	35,093	315,061	326,376	332,948
SURFACE MAINTENANCE	189,038	292,575	310,380	17,805	310,065	300,890	328,115
ROADS, SIDEWALKS & PARKING LOTS	301,425	293,220	282,795	(10,425)	289,949	302,797	309,197
WINTER CONTROL	419,066	549,120	531,960	(17,160)	540,438	560,249	569,993
ENVIRONMENTAL SERVICES	84,835	138,425	126,760	(11,665)	130,480	132,365	137,355
PARKS AND ARENA							
ADMINISTRATION	147,008	185,300	224,570	39,270	235,415	242,106	249,029
ARENA	609,080	668,483	865,516	197,033	1,023,279	1,041,866	1,060,190
PARKS	760,808	861,325	973,040	111,715	982,029	1,070,755	1,125,550
PARKS PROGRAMS	37,697	71,125	51,960	(19,165)	52,964	55,008	56,092
CAMI PARKS / SENIORS CENTRE	272,242	318,580	334,490	15,910	326,856	333,954	337,676
VICTORIA PARK COMMUNITY CENTRE							
ADMINISTRATION	156,383	230,782	341,019	110,237	352,120	365,160	376,602
AQUATICS	202,573	257,065	367,947	110,882	390,495	412,725	435,676
FITNESS	166,830	225,142	168,606	(56,536)	173,530	179,608	185,961
GENERAL PROGRAMS	144,277	153,912	50,403	(103,509)	54,322	59,158	63,564
FACILITY	552,439	610,565	820,103	209,538	849,103	880,053	917,791
YOUTH CENTRE							
FACILITY	124,809	213,874	267,746	53,872	289,960	297,691	303,604
GENERAL PROGRAMS	416,331	504,805	554,189	49,384	576,267	600,031	622,998
MUSEUMS							
FACILITY	39,470	33,560	44,730	11,170	45,274	45,532	43,087
PROGRAMS	217,392	259,467	234,370	(25,097)	234,834	248,770	263,063
ECONOMIC DEVELOPMENT	548,027	464,675	532,875	68,200	565,974	581,696	595,865
	(2,570,991)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Town of Ingersoll
POLICE
2024 Operating Budget
December 18, 2023

DEPARTMENT: POLICE ACTIVITY: POLICE SERVICES BOARD	YTD Actual	Budget	Budget	Change 2023 to 2024		Projections		
	2023	2023	2024	(fav) / unfav	ref	2025	2026	2027
REVENUE								
	--	--	--	--		--	--	--
EXPENSE								
SALARIES, WAGES & BENEFITS	9,652	27,210	9,251	(17,959)	(1)	9,530	9,814	10,112
ADMINISTRATIVE EXPENSE	--	100	200	100		100	100	100
COMMUNICATIONS	1,041	1,464	4,005	2,541		1,505	1,505	1,505
PROGRAM EXPENSES	7,355	2,840	3,000	160		10,100	3,400	3,500
MEETINGS, CONFERENCES, TRAINING	1,186	5,200	9,050	3,850		5,500	5,600	5,700
FUEL / TRANSPORTATION COSTS	--	800	1,500	700		1,300	1,000	1,100
MARKETING & PROMOTION	100	1,800	21,000	19,200		3,800	3,800	3,850
	19,334	39,414	48,606	9,192		31,835	25,219	25,867
NET OPERATING (REVENUE) EXPENSE	19,334	39,414	48,606	9,192		31,835	25,219	25,867
OTHER								
	--	--	--	--		--	--	--
	19,334	39,414	48,606	9,192		31,835	25,219	25,867
ANNUAL NET % INCREASE (DECREASE)				23%		-35%	-21%	3%

EXPLANATION OF 2024 CHANGE FROM 2023:

Revenue No significant changes

INCLUDES DEPARTMENTS:

3230-4000

Police Services Board

Expenses

- (1) The new remuneration structure for PSB members, replacing monthly honoraria with a per-meeting rate, has led to cost savings. Furthermore, the Mayor no longer receives compensation for serving on the Board.

**Town of Ingersoll
COUNCIL
2024 Operating Budget
December 18, 2023**

DEPARTMENT: COUNCIL ACTIVITY:	YTD Actual	Budget	Budget	Change 2023 to 2024		Projections		
	2023	2023	2024	(fav) / unfav	ref	2025	2026	2027
REVENUE								
	--	--	--	--		--	--	--
EXPENSE								
SALARIES, WAGES & BENEFITS	183,149	207,860	216,200	8,340	(1)	225,447	235,186	244,949
ADMINISTRATIVE EXPENSE	135	825	825	--		845	845	875
COMMUNICATIONS	252	1,600	1,600	--		1,600	1,700	1,700
PROGRAM EXPENSES	5,812	5,820	6,025	205		6,150	6,250	6,350
MEETINGS, CONFERENCES, TRAINING	9,481	22,000	22,000	--		22,000	22,800	22,800
FUEL / TRANSPORTATION COSTS	338	900	900	--		900	900	900
PROFESSIONAL FEES	1,704	5,000	3,000	(2,000)	(2)	4,000	5,000	5,000
MARKETING & PROMOTION	2,894	9,600	11,500	1,900	(3)	12,000	12,000	12,000
	<u>203,766</u>	<u>253,605</u>	<u>262,050</u>	<u>8,445</u>		<u>272,942</u>	<u>284,681</u>	<u>294,574</u>
NET OPERATING (REVENUE) EXPENSE	<u>203,766</u>	<u>253,605</u>	<u>262,050</u>	<u>8,445</u>		<u>272,942</u>	<u>284,681</u>	<u>294,574</u>
OTHER								
	--	--	--	--		--	--	--
	<u>203,766</u>	<u>253,605</u>	<u>262,050</u>	<u>8,445</u>		<u>272,942</u>	<u>284,681</u>	<u>294,574</u>
ANNUAL NET % INCREASE (DECREASE)				3%		4%	4%	3%

EXPLANATION OF 2024 CHANGE FROM 2023:

Revenue No significant changes

INCLUDES DEPARTMENTS:

0100-4000 Administration

Expenses

- (1) Cost of living and health benefit increases.
- (2) Reduced legal budget to account for fewer claims. If actual costs exceed the budget, we'll transfer funds from the Legal Reserve to cover the excess.
- (3) Increased graphics and printing budget as per Council direction.

Town of Ingersoll
CHIEF ADMINISTRATIVE OFFICER
2024 Operating Budget
December 18, 2023

DEPARTMENT: CHIEF ADMINISTRATIVE OFFICER ACTIVITY:	YTD Actual	Budget	Budget	Change 2023 to 2024		Projections		
	2023	2023	2024	(fav) / unfav	ref	2025	2026	2027
REVENUE								
	--	--	--	--		--	--	--
EXPENSE								
SALARIES, WAGES & BENEFITS	179,588	206,040	230,150	24,110	(1)	264,537	273,705	283,204
ADMINISTRATIVE EXPENSE	205	100	200	100		240	240	300
COMMUNICATIONS	238	850	850	--		850	850	850
PROGRAM EXPENSES	2,765	11,500	11,700	200		11,800	11,800	11,800
MEETINGS, CONFERENCES, TRAINING	1,583	3,000	3,500	500		3,500	3,500	4,000
FUEL / TRANSPORTATION COSTS	599	800	800	--		900	1,000	1,000
PROFESSIONAL FEES	114,849	120,000	125,000	5,000	(2)	120,000	120,000	150,000
MARKETING & PROMOTION	3,080	7,400	1,500	(5,900)	(3)	1,500	1,500	1,500
	<u>306,142</u>	<u>349,690</u>	<u>373,700</u>	<u>24,010</u>		<u>403,327</u>	<u>412,595</u>	<u>452,654</u>
NET OPERATING (REVENUE) EXPENSE	<u>306,142</u>	<u>349,690</u>	<u>373,700</u>	<u>24,010</u>		<u>403,327</u>	<u>412,595</u>	<u>452,654</u>
OTHER								
TRANSFER FROM RESERVES & RES FUNDS	--	(10,000)	--	10,000	(4)	--	--	--
	--	(10,000)	--	10,000		--	--	--
	<u>306,142</u>	<u>339,690</u>	<u>373,700</u>	<u>34,010</u>		<u>403,327</u>	<u>412,595</u>	<u>452,654</u>
ANNUAL NET % INCREASE (DECREASE)				10%		8%	2%	10%

EXPLANATION OF 2024 CHANGE FROM 2023:

Revenue No significant changes

INCLUDES DEPARTMENTS:

0900-4000 Administration

Expenses

- (1) Cost of living and health benefit increases.
- (2) Hire a consultant to assess Town insurance coverage, suggest alternative actions, and aid in RFP preparation.
- (3) Reallocation of Staff appreciation budget to Clerks.

Other

- (4) No longer require funding from reserves for landfill legal and consulting.

**Town of Ingersoll
CLERKS
2024 Operating Budget
December 18, 2023**

DEPARTMENT: CLERKS		YTD Actual	Budget	Budget	Change 2023 to 2024		Projections		
ACTIVITY: ADMINISTRATION		2023	2023	2024	(fav) / unfav	ref	2025	2026	2027
REVENUE									
SALE OF GOODS OR SERVICES		(386)	(100)	(250)	(150)		(250)	(250)	(250)
PERMITS/LICENSES		(66,655)	(21,350)	(19,700)	1,650		(19,700)	(21,700)	(21,700)
USER FEES		(37,823)	(34,600)	(37,600)	(3,000)		(37,600)	(38,100)	(38,100)
RECOVERIES		(552)	--	(500)	(500)		(500)	(500)	(500)
		(105,416)	(56,050)	(58,050)	(2,000)		(58,050)	(60,550)	(60,550)
EXPENSE									
SALARIES, WAGES & BENEFITS		405,933	473,230	388,060	(85,170)	(1)	423,236	437,888	452,243
ADMINISTRATIVE EXPENSE		29,709	29,155	34,700	5,545		32,588	90,586	34,293
OPERATING EXPENSE		30,398	10,500	10,500	--		10,500	10,500	10,500
COMMUNICATIONS		7,997	9,300	9,300	--		9,486	9,676	9,870
PROGRAM EXPENSES		13,576	19,150	30,680	11,530	(2)	32,400	32,694	27,923
MEETINGS, CONFERENCES, TRAINING		9,182	6,550	7,534	984		7,685	7,838	7,994
FUEL / TRANSPORTATION COSTS		184	1,000	1,000	--		1,000	1,000	1,000
PROFESSIONAL FEES		4,356	5,500	5,500	--		7,500	7,500	7,500
CONTRACTED SERVICES		33,079	101,890	70,400	(31,490)	(3)	46,030	48,672	49,328
MARKETING & PROMOTION		2,568	3,800	3,800	--		3,800	3,800	3,800
GRANTS TO VOLUNTEER ORGANIZATIONS		51,510	45,000	74,600	29,600	(4)	60,000	60,000	60,000
LAND SALE EXPENSES		1,993	--	--	--		--	--	--
		590,545	705,075	636,074	(69,001)		634,225	710,154	664,451
NET OPERATING (REVENUE) EXPENSE		485,129	649,025	578,024	(71,001)		576,175	649,604	603,901
OTHER									
TRANSFER FROM RESERVES & RES FUNDS		--	--	--	--		--	(60,000)	--
TRANSFER TO RESERVES & RES FUNDS		10,000	10,000	10,000	--		10,000	15,000	15,000
		10,000	10,000	10,000	--		10,000	(45,000)	15,000
		495,129	659,025	588,024	(71,001)		586,175	604,604	618,901
ANNUAL NET % INCREASE (DECREASE)					-11%		0%	3%	2%

EXPLANATION OF 2024 CHANGE FROM 2023:

Revenue No significant changes

Expenses

- (1) Transferred HR Manager wages to the Human Resources Department.
- (2) Allocated \$5,000 each for two new initiatives: Accessibility Advisory Committee and Diversity Assistance Program.
- (3) Reduced by \$50,000 as Downtown Parking Review funding is no longer required, and added a Parkland Dedication Study at \$25,000.
- (4) Grants allocation for Community Groups following program budget guidelines.

INCLUDES DEPARTMENTS:

1000-4000 Administration
1000-4005 Committee of Adjustment
1000-4007 Wedding Ceremonies
3600-4000 Animal Control

**Town of Ingersoll
HUMAN RESOURCES
2024 Operating Budget
December 18, 2023**

DEPARTMENT: CLERKS ACTIVITY: HUMAN RESOURCES	YTD Actual	Budget	Budget	Change 2023 to 2024		Projections		
	2023	2023	2024	(fav) / unfav	ref	2025	2026	2027
REVENUE	--	--	--	--		--	--	--
EXPENSE								
SALARIES, WAGES & BENEFITS	--	--	164,240	164,240	(1)	169,593	175,008	180,602
PROGRAM EXPENSES	378	600	600	--		600	600	600
MEETINGS, CONFERENCES, TRAINING	--	650	650	--		650	750	850
FUEL / TRANSPORTATION COSTS	--	100	100	--		100	100	100
MARKETING & PROMOTION	--	1,200	7,400	6,200	(2)	7,600	8,000	8,400
	378	2,550	172,990	170,440		178,543	184,458	190,552
NET OPERATING (REVENUE) EXPENSE	378	2,550	172,990	170,440		178,543	184,458	190,552
OTHER	--	--	--	--		--	--	--
	378	2,550	172,990	170,440		178,543	184,458	190,552
ANNUAL NET % INCREASE (DECREASE)				6684%		3%	3%	3%

EXPLANATION OF 2024 CHANGE FROM 2023:

Revenue No significant changes

INCLUDES DEPARTMENTS:

1000-4008 Human Resources

Expenses

- (1) HR Manager wages plus 1/3 of the proposed HR/Health & Safety Coordinator. Health & Safety Coordinator shared with Zorra on a 1/3 Ingersoll and 2/3 Zorra basis.
- (2) Moved Employee Appreciation budget from the CAO Budget.

Town of Ingersoll
PARATRANSIT
2024 Operating Budget
December 18, 2023

DEPARTMENT: CLERKS ACTIVITY: PARATRANSIT	YTD Actual	Budget	Budget	Change 2023 to 2024		Projections		
	2023	2023	2024	(fav) / unfav	ref	2025	2026	2027
REVENUE								
SALE OF GOODS OR SERVICES	(13,323)	(12,000)	(12,000)	--		(12,000)	(12,000)	(12,000)
	(13,323)	(12,000)	(12,000)	--		(12,000)	(12,000)	(12,000)
EXPENSE								
SALARIES, WAGES & BENEFITS	16,803	20,290	21,900	1,610		22,579	23,278	24,001
CONTRACTED SERVICES	40,918	50,000	50,000	--		51,000	52,020	53,060
MARKETING & PROMOTION	323	300	350	50		350	380	400
	58,044	70,590	72,250	1,660		73,929	75,678	77,461
NET OPERATING (REVENUE) EXPENSE	44,721	58,590	60,250	1,660		61,929	63,678	65,461
OTHER								
TRANSFER FROM RESERVES & RES FUNDS	(15,000)	(15,000)	(55,000)	(40,000)	(1)	(55,000)	(55,000)	(55,000)
	(15,000)	(15,000)	(55,000)	(40,000)		(55,000)	(55,000)	(55,000)
	29,721	43,590	5,250	(38,340)		6,929	8,678	10,461
ANNUAL NET % INCREASE (DECREASE)				-88%		32%	25%	21%
EXPLANATION OF 2024 CHANGE FROM 2023:						INCLUDES DEPARTMENTS:		
Revenue No significant changes						1001-4000 Administration		
Expenses								
Other								
(1) Boost transfers from the Provincial Gas Tax Reserve Fund to cover the entire cost of third-party taxi services.								

Town of Ingersoll
CROSSING GUARDS
2024 Operating Budget
December 18, 2023

DEPARTMENT: CLERKS ACTIVITY: CROSSING GUARDS	YTD Actual	Budget	Budget	Change 2023 to 2024		Projections		
	2023	2023	2024	(fav) / unfav	ref	2025	2026	2027
REVENUE								
	--	--	--	--		--	--	--
EXPENSE								
SALARIES, WAGES & BENEFITS	57,025	66,170	61,250	(4,920)		63,087	64,980	66,929
OPERATING EXPENSE	202	700	700	--		714	728	743
PROGRAM EXPENSES	--	100	100	--		100	100	100
	57,227	66,970	62,050	(4,920)		63,901	65,808	67,772
NET OPERATING (REVENUE) EXPENSE	57,227	66,970	62,050	(4,920)		63,901	65,808	67,772
OTHER								
	--	--	--	--		--	--	--
	57,227	66,970	62,050	(4,920)		63,901	65,808	67,772
ANNUAL NET % INCREASE (DECREASE)				-7%		3%	3%	3%

EXPLANATION OF 2024 CHANGE FROM 2023:

Revenue No significant changes

Expenses No significant changes

INCLUDES DEPARTMENTS:

3220-4000 Crossing Guards

Town of Ingersoll
IT
2024 Operating Budget
December 18, 2023

DEPARTMENT: IT		YTD Actual	Budget	Budget	Change 2023 to 2024		Projections		
ACTIVITY: INFORMATION TECHNOLOGY		2023	2023	2024	(fav) / unfav	ref	2025	2026	2027
REVENUE									
		--	--	--	--		--	--	--
EXPENSE									
SALARIES, WAGES & BENEFITS		195,507	225,820	234,570	8,750	(1)	241,900	249,117	256,550
ADMINISTRATIVE EXPENSE		--	100	100	--		100	100	100
OPERATING EXPENSE		43,527	65,500	82,000	16,500	(2)	83,500	87,500	91,500
COMMUNICATIONS		621	700	700	--		700	1,500	700
PROGRAM EXPENSES		234	280	295	15		300	300	305
MEETINGS, CONFERENCES, TRAINING		3,780	8,675	8,675	--		9,000	9,000	9,200
FUEL / TRANSPORTATION COSTS		1,386	1,000	1,000	--		1,000	1,100	1,100
CONTRACTED SERVICES		--	--	7,500	7,500	(3)	--	7,500	--
MARKETING & PROMOTION		--	100	100	--		100	100	100
EQUIP REPAIRS & MAINTENANCE		5,071	3,650	3,650	--		3,700	3,800	3,800
MAINTENANCE CONTRACTS		53,255	88,100	95,500	7,400		97,425	99,000	101,600
		<u>303,381</u>	<u>393,925</u>	<u>434,090</u>	<u>40,165</u>		<u>437,725</u>	<u>459,017</u>	<u>464,955</u>
NET OPERATING (REVENUE) EXPENSE		<u>303,381</u>	<u>393,925</u>	<u>434,090</u>	<u>40,165</u>		<u>437,725</u>	<u>459,017</u>	<u>464,955</u>
OTHER									
TRANSFER TO RESERVES & RES FUNDS		20,000	20,000	20,000	--		20,000	20,000	20,000
		<u>20,000</u>	<u>20,000</u>	<u>20,000</u>	<u>--</u>		<u>20,000</u>	<u>20,000</u>	<u>20,000</u>
		<u>323,381</u>	<u>413,925</u>	<u>454,090</u>	<u>40,165</u>		<u>457,725</u>	<u>479,017</u>	<u>484,955</u>
ANNUAL NET % INCREASE (DECREASE)					10%		1%	5%	1%
EXPLANATION OF 2024 CHANGE FROM 2023:						INCLUDES DEPARTMENTS:			
Revenue No significant changes						1002-4000 Administration			
Expenses									
(1) Cost of living and health benefit increases.									
Microsoft has shifted to a subscription model for their Office Suite, discontinuing perpetual licensing. Consequently, we are moving the cost									
(2) from a Capital project (occurring every 4 years) to an ongoing operating expense. We will gradually transition by implementing new licensing									
over a 4-year period.									
(3) External/Perimeter penetration testing (required biennially for Cyber Insurance) is not required in 2025 and 2027.									

Town of Ingersoll
TREASURY
2024 Operating Budget
December 18, 2023

DEPARTMENT: TREASURY	YTD Actual	Budget	Budget	Change 2023 to 2024		Projections		
ACTIVITY: ADMINISTRATION	2023	2023	2024	(fav) / unfav	ref	2025	2026	2027
REVENUE								
SALE OF GOODS OR SERVICES	(11,565)	(17,000)	(17,000)	--		(17,000)	(17,000)	(17,000)
USER FEES	(11,591)	(18,500)	(18,500)	--		(18,500)	(18,500)	(18,500)
RECOVERIES	(30)	(4,200)	(4,200)	--		(4,200)	(4,200)	(4,200)
INTEREST / DIVIDENDS	(1,569,069)	(1,359,400)	(1,359,400)	--		(1,319,400)	(1,059,400)	(1,059,400)
	<u>(1,592,256)</u>	<u>(1,399,100)</u>	<u>(1,399,100)</u>	<u>--</u>		<u>(1,359,100)</u>	<u>(1,099,100)</u>	<u>(1,099,100)</u>
EXPENSE								
SALARIES, WAGES & BENEFITS	617,051	701,120	805,134	104,014	(1)	845,023	883,810	920,200
ADMINISTRATIVE EXPENSE	11,045	11,390	11,370	(20)		11,370	11,570	11,670
OPERATING EXPENSE	4,966	200	200	--		1,200	200	1,200
COMMUNICATIONS	565	700	1,200	500		800	800	800
INSURANCE EXPENSE	515,486	516,615	576,800	60,185	(2)	625,607	681,307	739,295
PROGRAM EXPENSES	5,280	2,260	3,066	806		3,066	3,216	3,216
MEETINGS, CONFERENCES, TRAINING	4,824	3,110	8,910	5,800	(3)	10,090	8,455	6,700
FUEL / TRANSPORTATION COSTS	215	150	300	150		300	300	350
PROFESSIONAL FEES	27,000	27,000	27,000	--		28,000	28,000	30,000
CONTRACTED SERVICES	17,184	57,500	48,000	(9,500)	(4)	10,000	10,000	10,000
MARKETING & PROMOTION	2,640	1,285	1,485	200		1,500	1,500	1,500
EQUIP REPAIRS & MAINTENANCE	--	250	--	(250)		250	--	250
TRANSFER TO BIA	88,818	82,228	90,360	8,132		90,360	90,360	90,360
TRANSFERS TO CEMETERY BOARD	117,902	117,902	130,000	12,098	(5)	140,000	150,000	160,000
	<u>1,412,977</u>	<u>1,521,710</u>	<u>1,703,825</u>	<u>182,115</u>		<u>1,767,566</u>	<u>1,869,518</u>	<u>1,975,541</u>
NET OPERATING (REVENUE) EXPENSE	<u>(179,279)</u>	<u>122,610</u>	<u>304,725</u>	<u>182,115</u>		<u>408,466</u>	<u>770,418</u>	<u>876,441</u>
OTHER								
OMPF - ONT MUN PARTNER GRANT	(146,800)	(146,800)	(124,800)	22,000	(6)	(93,950)	(75,160)	(60,130)
TRANSFER FROM RESERVES & RES FUNDS	(72,625)	(72,625)	(71,894)	731		(24,894)	--	--
DEBENTURE PAYMENT	557,309	557,309	348,615	(208,694)	(7)	197,770	108,660	105,990
	<u>337,884</u>	<u>337,884</u>	<u>151,921</u>	<u>(185,963)</u>		<u>78,926</u>	<u>33,500</u>	<u>45,860</u>
	<u>158,605</u>	<u>460,494</u>	<u>456,646</u>	<u>(3,848)</u>		<u>487,392</u>	<u>803,918</u>	<u>922,301</u>
ANNUAL NET % INCREASE (DECREASE)				-1%		7%	65%	15%

EXPLANATION OF 2024 CHANGE FROM 2023:

Revenue No significant changes

Expenses

- (1) Budget for 2024 includes cost of living, step increases, and health benefit premium increases for Treasury staff and all Town Retirees. With the Deputy Treasurer position now filled, the budget accounts for the full year for this role.
- (2) Anticipated insurance cost increase.
- (3) Additional training for all Treasury staff, including OMTRA conference for the Tax Collector and extra professional membership fees for the Tax Collector and Payroll Administrator.
- (4) Reduced due to full implementation of the Property Tax Email module.
- (5) Preliminary Ingersoll Cemetery budget pending transition to Town's jurisdiction.

Other

- (6) Annual 20% funding reduction.
- (7) LED Street Light Project Debt fully repaid.

INCLUDES DEPARTMENTS:

1300-4000 Administration
1300-4001 Retiree Benefits
1600-40** Debt Repayment
1600-60**

**Town of Ingersoll
TREASURY
2024 Operating Budget
December 18, 2023**

DEPARTMENT: TREASURY	YTD Actual	Budget	Budget	Change 2023 to 2024		Projections		
ACTIVITY: TAXATION	2023	2023	2024	(fav) / unfav	ref	2025	2026	2027
REVENUE								
TAXATION - LEVY	(16,901,289)	(16,965,280)	(18,014,514)	(1,049,234)	(1)	(18,593,338)	(19,550,717)	(20,384,079)
TAXATION - SUPPLEMENTARIES & OTHER	(518,141)	(473,622)	(483,429)	(9,807)		(483,429)	(483,829)	(484,029)
	<u>(17,419,430)</u>	<u>(17,438,902)</u>	<u>(18,497,943)</u>	<u>(1,059,041)</u>		<u>(19,076,767)</u>	<u>(20,034,546)</u>	<u>(20,868,108)</u>
EXPENSE								
PROPERTY TAX REFUNDS & ADJUSTMENTS	1,309,922	1,444,765	1,370,785	(73,980)		1,288,662	1,307,159	1,316,525
	<u>1,309,922</u>	<u>1,444,765</u>	<u>1,370,785</u>	<u>(73,980)</u>		<u>1,288,662</u>	<u>1,307,159</u>	<u>1,316,525</u>
NET OPERATING (REVENUE) EXPENSE	<u>(16,109,508)</u>	<u>(15,994,137)</u>	<u>(17,127,158)</u>	<u>(1,133,021)</u>		<u>(17,788,105)</u>	<u>(18,727,387)</u>	<u>(19,551,583)</u>
OTHER								
	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>		<u>--</u>	<u>--</u>	<u>--</u>
	<u>(16,109,508)</u>	<u>(15,994,137)</u>	<u>(17,127,158)</u>	<u>(1,133,021)</u>		<u>(17,788,105)</u>	<u>(18,727,387)</u>	<u>(19,551,583)</u>
ANNUAL NET % INCREASE (DECREASE)				7.1%		4%	5%	4%

EXPLANATION OF 2024 CHANGE FROM 2023:

Revenue No significant changes

INCLUDES DEPARTMENTS:

1401-99** Municipal Taxation

Expenses

(1) Additional Tax Levy required to balance the budget.

Town of Ingersoll
BUILDING
2024 Operating Budget
December 18, 2023

DEPARTMENT: BUILDING ACTIVITY: INSPECTION		YTD	Budget	Budget	Change 2023 to 2024		Projections		
		Actual			(fav) / unfav	ref	2025	2026	2027
		2023	2023	2024					
REVENUE									
PERMITS/LICENSES		(278,466)	(147,600)	(514,600)	(367,000)	(1)	(583,600)	(558,600)	(558,600)
USER FEES		(2,224)	(2,300)	(2,300)	--		(2,300)	(2,300)	(2,300)
		(280,690)	(149,900)	(516,900)	(367,000)		(585,900)	(560,900)	(560,900)
EXPENSE									
SALARIES, WAGES & BENEFITS		257,530	347,690	437,670	89,980	(2)	450,801	517,195	478,253
ADMINISTRATIVE EXPENSE		1,323	1,400	2,000	600		2,000	2,100	2,100
OPERATING EXPENSE		294	850	1,150	300		850	850	850
COMMUNICATIONS		319	500	500	--		500	500	500
PROGRAM EXPENSES		1,342	1,675	1,875	200		1,925	1,975	2,025
MEETINGS, CONFERENCES, TRAINING		1,763	8,900	8,900	--		8,900	8,900	8,900
FUEL / TRANSPORTATION COSTS		--	1,200	1,200	--		1,200	1,200	1,200
PROFESSIONAL FEES		2,444	4,000	4,000	--		4,000	4,000	4,000
CONTRACTED SERVICES		27,990	23,100	21,100	(2,000)		21,100	21,100	21,100
MARKETING & PROMOTION		7	300	300	--		300	300	300
EQUIP REPAIRS & MAINTENANCE		684	1,500	1,500	--		1,500	1,500	1,500
		293,694	391,115	480,195	89,080		493,076	559,620	520,728
NET OPERATING (REVENUE) EXPENSE		13,004	241,215	(36,705)	(277,920)		(92,824)	(1,280)	(40,172)
OTHER									
TRANSFER FROM RESERVES & RES FUNDS		--	(241,215)	--	241,215	(3)	--	--	--
TRANSFER TO RESERVES & RES FUNDS		--	--	36,705	36,705	(3)	92,824	1,280	40,172
		--	(241,215)	36,705	277,920		92,824	1,280	40,172
		13,004	--	--	--		--	--	--
ANNUAL NET % INCREASE (DECREASE)					0%		0%	0%	0%
EXPLANATION OF 2024 CHANGE FROM 2023:						INCLUDES DEPARTMENTS:			
						3400-4000 Administration			
Revenue									
(1) The projected increase in revenue from industrial building permits is a result of anticipated new industrial developments.									
Expenses									
(2) Cost of Living and Health benefit increases. Integrated wage allocations for various Town positions to account for indirect costs of the Building Inspections Department, following allocations provided in the latest Building Permit Study.									
Other									
(3) To balance the Building Inspection budget.									

Town of Ingersoll
PROPERTY STANDARDS
2024 Operating Budget
December 18, 2023

DEPARTMENT: BUILDING ACTIVITY: PROPERTY STANDARDS	YTD Actual	Budget	Budget	Change 2023 to 2024		Projections		
	2023	2023	2024	(fav) / unfav	ref	2025	2026	2027
REVENUE								
	--	--	--	--		--	--	--
EXPENSE								
SALARIES, WAGES & BENEFITS	38,667	47,675	22,030	(25,645)	(1)	22,691	23,371	24,073
ADMINISTRATIVE EXPENSE	--	300	300	--		300	300	300
MEETINGS, CONFERENCES, TRAINING	666	1,400	1,400	--		1,400	1,400	1,400
CONTRACTED SERVICES	15,286	48,000	63,760	15,760	(2)	64,000	68,000	68,000
	54,620	97,375	87,490	(9,885)		88,391	93,071	93,773
NET OPERATING (REVENUE) EXPENSE	54,620	97,375	87,490	(9,885)		88,391	93,071	93,773
OTHER								
	--	--	--	--		--	--	--
	54,620	97,375	87,490	(9,885)		88,391	93,071	93,773
ANNUAL NET % INCREASE (DECREASE)				-10%		1%	5%	1%

EXPLANATION OF 2024 CHANGE FROM 2023:

Revenue No significant changes

INCLUDES DEPARTMENTS:

3400-4006 Property Standards

Expenses

- (1) Reallocated Chief Building Official and Deputy CBO wages due to the hiring of a contract employee for by-law enforcement.
- (2) Due to implementing the Cloudpermit complaint module to track by-law and property standards complaints, and increasing By-Law Enforcement hours to 40/week.

Town of Ingersoll
TOWN CENTRE
2024 Operating Budget
December 18, 2023

DEPARTMENT: BUILDING ACTIVITY: TOWN CENTRE	YTD Actual	Budget	Budget	Change 2023 to 2024		Projections		
	2023	2023	2024	(fav) / unfav	ref	2025	2026	2027
REVENUE								
COUNTY RECOVERY	(93,265)	(113,845)	(102,970)	10,875		(102,340)	(109,228)	(112,168)
	(93,265)	(113,845)	(102,970)	10,875		(102,340)	(109,228)	(112,168)
EXPENSE								
SALARIES, WAGES & BENEFITS	64,224	63,130	67,180	4,050		69,329	71,547	73,836
OPERATING EXPENSE	1,062	2,400	2,400	--		2,550	2,700	2,850
COMMUNICATIONS	957	1,698	1,200	(498)		1,200	1,260	1,300
UTILITIES - HEAT, HYDRO, WATER	51,633	75,000	71,500	(3,500)		72,000	75,000	78,000
CONTRACTED SERVICES	18,284	22,700	23,700	1,000		23,700	25,700	25,700
LAND MAINTENANCE & IMPROVEMENT	--	--	5,000	5,000	(1)	--	650	650
EQUIP REPAIRS & MAINTENANCE	3,246	23,050	18,700	(4,350)		18,800	23,900	24,100
BLDG REPAIRS & MAINTENANCE	17,290	20,000	18,000	(2,000)		18,000	21,000	21,000
SNOW REMOVAL AND SANDING	(2,050)	4,300	5,000	700		5,000	5,000	5,000
MAINTENANCE CONTRACTS	5,743	11,610	14,660	3,050		15,500	16,000	16,400
	160,389	223,888	227,340	3,452		226,079	242,757	248,836
NET OPERATING (REVENUE) EXPENSE	67,124	110,043	124,370	14,327		123,739	133,529	136,668
OTHER								
TRANSFER TO RESERVES & RES FUNDS	50,000	50,000	60,000	10,000	(2)	60,000	60,000	60,000
	50,000	50,000	60,000	10,000		60,000	60,000	60,000
	117,124	160,043	184,370	24,327		183,739	193,529	196,668
ANNUAL NET % INCREASE (DECREASE)				15%		0%	5%	2%

EXPLANATION OF 2024 CHANGE FROM 2023:

Revenue No significant changes

Expenses

(1) Added \$5,000 for tree removal around Town Hall.

Other

(2) Raised transfers to the Town Hall Facility Reserve to fully fund asset management for this facility.

INCLUDES DEPARTMENTS:

2000-4025 Town Hall - Shared Cost

2000-4030 Town Hall -Non Shared Cost

Town of Ingersoll
PUBLIC BUILDINGS - OTHER
2024 Operating Budget
December 18, 2023

DEPARTMENT: BUILDING ACTIVITY: PUBLIC BUILDINGS - OTHER	YTD Actual	Budget	Budget	Change 2023 to 2024		Projections		
	2023	2023	2024	(fav) / unfav	ref	2025	2026	2027
REVENUE								
RENT / LEASES	(9,900)	(9,890)	(9,890)	--		(9,890)	(9,890)	(9,890)
	(9,900)	(9,890)	(9,890)	--		(9,890)	(9,890)	(9,890)
EXPENSE								
UTILITIES - HEAT, HYDRO, WATER	545	1,070	900	(170)		900	940	940
BLDG REPAIRS & MAINTENANCE	1,730	2,000	2,000	--		2,000	2,000	2,000
SNOW REMOVAL AND SANDING	--	800	1,000	200		1,000	1,000	1,000
	2,275	3,870	3,900	30		3,900	3,940	3,940
NET OPERATING (REVENUE) EXPENSE	(7,626)	(6,020)	(5,990)	30		(5,990)	(5,950)	(5,950)
OTHER								
	--	--	--	--		--	--	--
	(7,626)	(6,020)	(5,990)	30		(5,990)	(5,950)	(5,950)
ANNUAL NET % INCREASE (DECREASE)				0%		0%	-1%	0%
EXPLANATION OF 2024 CHANGE FROM 2023:						INCLUDES DEPARTMENTS:		
Revenue No significant changes						2000-4020 Other Misc.Public Buildings		
Expenses No significant changes								

Town of Ingersoll
FIRE
2024 Operating Budget
December 18, 2023

DEPARTMENT: FIRE		YTD Actual	Budget	Budget	Change 2023 to 2024		Projections		
		2023	2023	2024	(fav) / unfav	ref	2025	2026	2027
ACTIVITY:	TOTAL ALL ACTIVITIES								
REVENUE									
SALE OF GOODS OR SERVICES		(125)	(1,450)	(1,700)	(250)		(1,700)	(2,950)	(1,450)
USER FEES		(58,228)	(32,300)	(39,300)	(7,000)		(39,500)	(40,500)	(40,700)
RECOVERIES		(2,172)	(4,000)	(4,000)	--		(4,000)	(4,000)	(4,000)
INTERNAL (REVENUE) EXPENSE		(81,305)	(81,305)	(87,656)	(6,351)		(86,595)	(88,798)	(91,070)
		(141,830)	(119,055)	(132,656)	(13,601)		(131,795)	(136,248)	(137,220)
EXPENSE									
SALARIES, WAGES & BENEFITS		776,382	938,355	993,320	54,965	(1)	1,023,521	1,054,675	1,086,814
ADMINISTRATIVE EXPENSE		2,263	2,100	2,100	--		2,100	2,100	2,100
OPERATING EXPENSE		67,555	70,371	87,600	17,229	(2)	81,388	81,380	83,326
COMMUNICATIONS		59,510	62,351	63,570	1,219		63,714	63,862	64,015
UTILITIES - HEAT, HYDRO, WATER		16,479	21,900	21,900	--		22,900	23,600	24,100
PROGRAM EXPENSES		4,625	4,120	4,620	500		4,620	4,120	4,120
MEETINGS, CONFERENCES, TRAINING		931	9,100	4,100	(5,000)	(3)	4,100	7,100	4,100
FUEL / TRANSPORTATION COSTS		9,809	12,000	12,000	--		12,000	12,000	12,000
CONTRACTED SERVICES		27,535	44,000	44,000	--		45,020	46,100	47,150
MARKETING & PROMOTION		2,293	8,250	6,350	(1,900)		6,350	6,350	6,350
EQUIP REPAIRS & MAINTENANCE		22,791	30,300	45,400	15,100	(4)	45,400	32,400	32,400
BLDG REPAIRS & MAINTENANCE		9,868	12,000	13,500	1,500		9,500	9,500	9,500
MAINTENANCE CONTRACTS		2,985	5,580	5,580	--		5,580	5,580	5,580
		1,003,026	1,220,427	1,304,040	83,613		1,326,193	1,348,767	1,381,555
NET OPERATING (REVENUE) EXPENSE		861,196	1,101,372	1,171,384	70,012		1,194,398	1,212,519	1,244,335
OTHER									
TRANSFER TO RESERVES & RES FUNDS		192,000	192,000	215,000	23,000	(5)	215,000	215,000	215,000
		192,000	192,000	215,000	23,000		215,000	215,000	215,000
		1,053,196	1,293,372	1,386,384	93,012		1,409,398	1,427,519	1,459,335
ANNUAL NET % INCREASE (DECREASE)					7%		2%	1%	2%

EXPLANATION OF 2024 CHANGE FROM 2023:

Revenue No significant changes

Expenses

- (1) Cost of Living and Health benefits increases.
- (2) Due to inflationary increases in uniform and firefighter equipment costs of \$6,500, as well as the annual expense of new Emergency Reporting software at \$10,000.
- (3) The budget reduction is attributed to the completion of the First Aid Course in 2023. Going forward, a refresher will be required every three years.
- (4) Anticipated paint repairs for Pump 1 and Unit 2 trucks.

Other

- (5) To address the escalating expenses of Fire Trucks, we're boosting transfers to the Fire Reserve, ensuring adequate funds for future replacements.

INCLUDES DEPARTMENTS:

3000-4000 Administration
3000-4100 Facility

Town of Ingersoll
PARKING ENFORCEMENT
2024 Operating Budget
December 18, 2023

DEPARTMENT: FIRE ACTIVITY: PARKING ENFORCEMENT	YTD Actual	Budget	Budget	Change 2023 to 2024		Projections		
	2023	2023	2024	(fav) / unfav	ref	2025	2026	2027
REVENUE								
USER FEES	(26,010)	(25,300)	(24,300)	1,000		(24,500)	(25,500)	(25,700)
	(26,010)	(25,300)	(24,300)	1,000		(24,500)	(25,500)	(25,700)
EXPENSE								
CONTRACTED SERVICES	26,680	43,000	43,000	--		44,020	45,100	46,150
	26,680	43,000	43,000	--		44,020	45,100	46,150
NET OPERATING (REVENUE) EXPENSE	670	17,700	18,700	1,000		19,520	19,600	20,450
OTHER								
	--	--	--	--		--	--	--
	670	17,700	18,700	1,000		19,520	19,600	20,450
ANNUAL NET % INCREASE (DECREASE)				6%		4%	0%	4%
EXPLANATION OF 2024 CHANGE FROM 2023:						INCLUDES DEPARTMENTS:		
Revenue No significant changes						1000-4240 Parking		
Expenses No significant changes								

Town of Ingersoll
POLICE
2024 Operating Budget
December 18, 2023

DEPARTMENT: POLICE ACTIVITY: ADMINISTRATION	YTD Actual	Budget	Budget	Change 2023 to 2024		Projections		
	2023	2023	2024	(fav) / unfav	ref	2025	2026	2027
REVENUE								
SALE OF GOODS OR SERVICES	(7,964)	(5,000)	(4,000)	1,000		(4,000)	(4,000)	(4,000)
USER FEES	(848)	(4,000)	(1,500)	2,500		(1,500)	(2,000)	(2,000)
GRANTS / SUBSIDIES / REBATES	(53,254)	(47,492)	(54,510)	(7,018)		(24,060)	(8,840)	(8,840)
	(62,376)	(56,492)	(60,010)	(3,518)		(29,560)	(14,840)	(14,840)
EXPENSE								
PROGRAM EXPENSES	7,584	8,840	8,840	--		8,840	8,840	8,840
	7,584	8,840	8,840	--		8,840	8,840	8,840
NET OPERATING (REVENUE) EXPENSE	(54,792)	(47,652)	(51,170)	(3,518)		(20,720)	(6,000)	(6,000)
OTHER								
O.P.P. CONTRACT	2,341,870	2,571,404	2,444,050	(127,354)	(1)	2,593,000	2,653,000	2,793,000
TRANSFER TO RESERVES & RES FUNDS	2,000	2,000	2,000	--		2,000	2,000	2,000
	2,343,870	2,573,404	2,446,050	(127,354)		2,595,000	2,655,000	2,795,000
	2,289,078	2,525,752	2,394,880	(130,872)		2,574,280	2,649,000	2,789,000
ANNUAL NET % INCREASE (DECREASE)				-5%		7%	3%	5%

EXPLANATION OF 2024 CHANGE FROM 2023:

Revenue No significant changes

Expenses No significant changes

Other

(1) Due to an OPP contract reduction.

INCLUDES DEPARTMENTS:

3220-4000 Police Admin

Town of Ingersoll
POLICE
2024 Operating Budget
December 18, 2023

DEPARTMENT: POLICE ACTIVITY: FACILITY	YTD Actual	Budget	Budget	Change 2023 to 2024		Projections		
	2023	2023	2024	(fav) / unfav	ref	2025	2026	2027
REVENUE								
RENT / LEASES	(103,869)	(114,325)	(114,325)	--		(116,040)	(117,781)	(119,548)
INTERNAL (REVENUE) EXPENSE	81,305	81,305	87,656	6,351		86,595	88,798	91,070
	(22,564)	(33,020)	(26,669)	6,351		(29,445)	(28,983)	(28,478)
EXPENSE								
INSURANCE EXPENSE	1,925	760	1,900	1,140		1,960	1,980	2,000
UTILITIES - HEAT, HYDRO, WATER	15,036	21,300	21,300	--		21,939	22,598	23,275
CONTRACTED SERVICES	1,620	--	--	--		--	--	--
BLDG REPAIRS & MAINTENANCE	12,442	9,500	11,000	1,500		9,500	9,500	9,500
MAINTENANCE CONTRACTS	--	1,000	1,000	--		1,000	1,000	1,000
	31,022	32,560	35,200	2,640		34,399	35,078	35,775
NET OPERATING (REVENUE) EXPENSE	8,459	(460)	8,531	8,991		4,954	6,095	7,297
OTHER								
TRANSFER TO RESERVES & RES FUNDS	10,000	10,000	10,000	--		10,000	10,000	10,000
	10,000	10,000	10,000	--		10,000	10,000	10,000
	18,459	9,540	18,531	8,991		14,954	16,095	17,297
ANNUAL NET % INCREASE (DECREASE)				94%		-19%	8%	7%
EXPLANATION OF 2024 CHANGE FROM 2023:						INCLUDES DEPARTMENTS:		
Revenue No significant changes						3200-4100 Facility		
Expenses No significant changes								

**Town of Ingersoll
ENGINEERING
2024 Operating Budget
December 18, 2023**

DEPARTMENT: ENGINEERING	YTD Actual	Budget	Budget	Change 2023 to 2024		Projections		
ACTIVITY: ADMINISTRATION	2023	2023	2024	(fav) / unfav	ref	2025	2026	2027
REVENUE								
PERMITS/LICENSES	(300)	(200)	(4,050)	(3,850)		(7,500)	(8,000)	(8,000)
USER FEES	(1,999)	(1,500)	(1,500)	--		(1,500)	(1,500)	(1,500)
RECOVERIES	(94,762)	(80,200)	(200)	80,000	(1)	(200)	(200)	(200)
COUNTY RECOVERY	--	--	(140,000)	(140,000)	(1)	(140,000)	(140,000)	(140,000)
	<u>(97,061)</u>	<u>(81,900)</u>	<u>(145,750)</u>	<u>(63,850)</u>		<u>(149,200)</u>	<u>(149,700)</u>	<u>(149,700)</u>
EXPENSE								
SALARIES, WAGES & BENEFITS	326,546	402,945	537,095	134,150	(2)	530,264	546,155	562,522
ADMINISTRATIVE EXPENSE	2,195	12,100	15,100	3,000		14,100	13,600	13,100
OPERATING EXPENSE	1,138	5,520	5,900	380		5,900	5,900	5,900
COMMUNICATIONS	3,094	11,500	12,350	850		12,450	12,550	12,650
PROGRAM EXPENSES	717	3,760	3,970	210		4,095	4,220	4,295
MEETINGS, CONFERENCES, TRAINING	1,477	8,500	16,500	8,000	(3)	16,700	16,900	17,000
FUEL / TRANSPORTATION COSTS	1,256	1,600	1,600	--		1,600	1,600	1,600
PROFESSIONAL FEES	5,313	10,000	10,000	--		10,000	10,000	10,000
CONTRACTED SERVICES	17,773	22,500	2,500	(20,000)	(4)	2,500	2,500	2,500
MARKETING & PROMOTION	525	1,000	1,000	--		1,000	1,000	1,000
EQUIP REPAIRS & MAINTENANCE	4,392	5,750	5,750	--		5,900	6,050	3,950
EQUIPMENT USAGE	(8,651)	(7,950)	(7,950)	--		(7,950)	(7,950)	(7,950)
	<u>355,774</u>	<u>477,225</u>	<u>603,815</u>	<u>126,590</u>		<u>596,559</u>	<u>612,525</u>	<u>626,567</u>
NET OPERATING (REVENUE) EXPENSE	<u>258,714</u>	<u>395,325</u>	<u>458,065</u>	<u>62,740</u>		<u>447,359</u>	<u>462,825</u>	<u>476,867</u>
OTHER								
TRANSFER TO RESERVES & RES FUNDS	1,808,000	1,808,000	1,858,000	50,000	(5)	1,958,000	2,058,000	2,208,000
	<u>1,808,000</u>	<u>1,808,000</u>	<u>1,858,000</u>	<u>50,000</u>		<u>1,958,000</u>	<u>2,058,000</u>	<u>2,208,000</u>
	<u>2,066,714</u>	<u>2,203,325</u>	<u>2,316,065</u>	<u>112,740</u>		<u>2,405,359</u>	<u>2,520,825</u>	<u>2,684,867</u>
ANNUAL NET % INCREASE (DECREASE)				5%		4%	5%	7%

EXPLANATION OF 2024 CHANGE FROM 2023:

Revenue

- (1) Reclassify recovery from Oxford County for Engineering Services and management of county capital projects to a new account. Enhance recoveries as a result of a newly established Services Agreement with the County.

Expenses

- (2) Due to COLA, wage step increases, and the relocation of the Director of Engineering's wages from the PW Department back to the Engineering Department.
- (3) Due to the increased training budget for staff to maintain P.Eng. designation, obtain licenses, and stay current in the industry, staff also expect an increase in participation in annual conferences.
- (4) No longer need the services of a third-party engineer as the Director of Engineering position is now filled.

Other

- (5) To maintain the ongoing increase in transfers to reserves with the goal of fully funding the Asset Management Plan.

INCLUDES DEPARTMENTS:

4000-4000 Administration
4000-5020 Locates

**Town of Ingersoll
ENGINEERING
2024 Operating Budget
December 18, 2023**

		YTD							
DEPARTMENT: ENGINEERING		Actual	Budget	Budget	Change 2023 to 2024		Projections		
ACTIVITY: STREET LIGHTING & TRAFFIC SIGNALS		2023	2023	2024	(fav) / unfav ref		2025	2026	2027
REVENUE									
		--	--	--			--	--	--
EXPENSE									
UTILITIES - HEAT, HYDRO, WATER		195,747	263,500	263,500	--		263,500	276,500	276,500
EQUIP REPAIRS & MAINTENANCE		57,905	38,000	50,000	12,000 (1)		50,000	50,000	50,000
		253,652	301,500	313,500	12,000		313,500	326,500	326,500
NET OPERATING (REVENUE) EXPENSE		253,652	301,500	313,500	12,000		313,500	326,500	326,500
OTHER									
		--	--	--			--	--	--
		253,652	301,500	313,500	12,000		313,500	326,500	326,500
ANNUAL NET % INCREASE (DECREASE)					4%		0%	4%	0%

EXPLANATION OF 2024 CHANGE FROM 2023:

Revenue No significant changes

Expenses

(1) To align with actual costs and account for inflationary increases.

INCLUDES DEPARTMENTS:

4000-4400 Street Lights

4000-4410 Traffic Signals

Town of Ingersoll
PUBLIC WORKS
2024 Operating Budget
December 18, 2023

DEPARTMENT: PUBLIC WORKS	YTD Actual	Budget	Budget	Change 2023 to 2024 (fav) / unfav ref	Projections		
	2023	2023	2024		2025	2026	2027
ACTIVITY: TOTAL ALL ACTIVITIES							
REVENUE							
SALE OF GOODS OR SERVICES	(6,484)	(9,650)	(9,470)	180	(9,250)	(9,250)	(9,250)
PERMITS/LICENSES	(12,172)	(15,000)	(16,300)	(1,300)	(16,500)	(16,500)	(30,000)
RECOVERIES	(16,902)	(21,000)	(21,000)	--	(21,000)	(21,000)	(21,000)
COUNTY RECOVERY	(129,572)	(215,995)	(227,000)	(11,005)	(232,000)	(237,000)	(242,000)
	<u>(165,130)</u>	<u>(261,645)</u>	<u>(273,770)</u>	<u>(12,125)</u>	<u>(278,750)</u>	<u>(283,750)</u>	<u>(302,250)</u>
EXPENSE							
SALARIES, WAGES & BENEFITS	1,001,561	1,243,067	1,334,659	91,592	1,380,673	1,424,332	1,469,458
ADMINISTRATIVE EXPENSE	2,232	2,100	2,050	(50)	2,050	2,050	2,050
OPERATING EXPENSE	29,995	21,040	28,400	7,360	18,550	19,975	22,050
COMMUNICATIONS	6,321	6,850	13,649	6,799	8,300	8,400	8,500
UTILITIES - HEAT, HYDRO, WATER	13,677	18,800	19,500	700	20,650	20,650	20,900
PROGRAM EXPENSES	809	1,530	2,450	920	2,480	2,510	1,800
MEETINGS, CONFERENCES, TRAINING	7,907	11,860	17,660	5,800	12,360	13,410	15,460
FUEL / TRANSPORTATION COSTS	62,935	112,075	112,075	--	118,075	126,075	126,075
CONTRACTED SERVICES	33,736	52,200	13,070	(39,130)	4,590	4,700	4,825
MARKETING & PROMOTION	4,178	5,270	5,300	30	5,300	5,300	5,300
EQUIP REPAIRS & MAINTENANCE	--	100	100	--	100	100	100
BLDG REPAIRS & MAINTENANCE	34,899	11,500	41,000	29,500	11,500	11,800	12,100
SNOW REMOVAL AND SANDING	18,985	23,000	23,575	575	24,165	24,775	25,400
MAINTENANCE CONTRACTS	7,801	12,000	15,000	3,000	15,000	15,000	15,000
MATERIALS	301,877	449,030	462,510	13,480	465,250	462,970	487,730
EQUIPMENT USAGE	52,616	82,050	95,000	12,950	95,000	100,000	100,000
	<u>1,579,528</u>	<u>2,052,472</u>	<u>2,185,998</u>	<u>133,526</u>	<u>2,184,043</u>	<u>2,242,047</u>	<u>2,316,748</u>
NET OPERATING (REVENUE) EXPENSE	<u>1,414,398</u>	<u>1,790,827</u>	<u>1,912,228</u>	<u>121,401</u>	<u>1,905,293</u>	<u>1,958,297</u>	<u>2,014,498</u>
OTHER							
TRANSFER FROM RESERVES & RES FUNDS	--	(1,350)	--	1,350	--	--	--
TRANSFER TO RESERVES & RES FUNDS	276,850	281,850	264,730	(17,120)	257,990	265,410	270,810
	<u>276,850</u>	<u>280,500</u>	<u>264,730</u>	<u>(15,770)</u>	<u>257,990</u>	<u>265,410</u>	<u>270,810</u>
	<u>1,691,248</u>	<u>2,071,327</u>	<u>2,176,958</u>	<u>105,631</u>	<u>2,163,283</u>	<u>2,223,707</u>	<u>2,285,308</u>
ANNUAL NET % INCREASE (DECREASE)				5%	-1%	3%	3%

INCLUDES DEPARTMENTS:
ADMINISTRATION & EQUIPMENT
BRIDGES & CULVERTS
ROADSIDE MAINTENANCE
SURFACE MAINTENANCE
ROADS, SIDEWALKS & PARKING LOTS
WINTER CONTROL
ENVIRONMENTAL SERVICES

Town of Ingersoll
PUBLIC WORKS
2024 Operating Budget
December 18, 2023

		YTD							
DEPARTMENT: PUBLIC WORKS		Actual	Budget	Budget	Change 2023 to 2024		Projections		
ACTIVITY:	ADMINISTRATION & EQUIPMENT	2023	2023	2024	(fav) / unfav	ref	2025	2026	2027
REVENUE									
	SALE OF GOODS OR SERVICES	(327)	(1,500)	(1,750)	(250)		(1,500)	(1,500)	(1,500)
	PERMITS/LICENSES	(12,172)	(15,000)	(16,300)	(1,300)		(16,500)	(16,500)	(30,000)
	RECOVERIES	(16,902)	(21,000)	(21,000)	--		(21,000)	(21,000)	(21,000)
	COUNTY RECOVERY	(119,006)	(180,000)	(190,000)	(10,000)		(195,000)	(195,000)	(200,000)
		(148,407)	(217,500)	(229,050)	(11,550)		(234,000)	(234,000)	(252,500)
EXPENSE									
	SALARIES, WAGES & BENEFITS	463,057	632,442	686,726	54,284	(1)	710,750	731,680	753,350
	ADMINISTRATIVE EXPENSE	2,232	2,100	2,050	(50)		2,050	2,050	2,050
	OPERATING EXPENSE	29,721	18,440	25,800	7,360		15,950	17,375	19,450
	COMMUNICATIONS	6,321	6,850	13,649	6,799		8,300	8,400	8,500
	UTILITIES - HEAT, HYDRO, WATER	12,746	17,800	18,500	700		19,600	19,600	19,800
	PROGRAM EXPENSES	794	1,530	2,450	920		2,480	2,510	1,800
	MEETINGS, CONFERENCES, TRAINING	7,907	11,860	17,660	5,800		12,360	13,410	15,460
	FUEL / TRANSPORTATION COSTS	62,935	112,075	112,075	--		118,075	126,075	126,075
	CONTRACTED SERVICES	1,944	2,200	13,070	10,870	(2)	4,590	4,700	4,825
	MARKETING & PROMOTION	298	270	300	30		300	300	300
	EQUIP REPAIRS & MAINTENANCE	--	100	100	--		100	100	100
	BLDG REPAIRS & MAINTENANCE	34,899	11,500	41,000	29,500	(3)	11,500	11,800	12,100
	MAINTENANCE CONTRACTS	7,801	12,000	15,000	3,000		15,000	15,000	15,000
	EQUIPMENT USAGE	(403,157)	(380,500)	(374,250)	6,250		(374,250)	(390,450)	(396,650)
		227,497	448,667	574,130	125,463		546,805	562,550	582,160
NET OPERATING (REVENUE) EXPENSE		79,090	231,167	345,080	113,913		312,805	328,550	329,660
OTHER									
	TRANSFER TO RESERVES & RES FUNDS	276,850	281,850	264,730	(17,120)		257,990	265,410	270,810
		276,850	281,850	264,730	(17,120)		257,990	265,410	270,810
		355,940	513,017	609,810	96,793		570,795	593,960	600,470
ANNUAL NET % INCREASE (DECREASE)					19%		-6%	4%	1%

EXPLANATION OF 2024 CHANGE FROM 2023:

Revenue No significant changes

Expenses

INCLUDES DEPARTMENTS:

4500-4000 Administration
4500-4100 Facility
4500-4190 Supervisory
4500-4230 Equipment Usage

- (1) Reflects increases from new collective agreements and transition of the PW Foreman to the PW Manager role, allowing for a 6-month overlap for a seamless transition, given the upcoming retirement of the current PW Manager.
- (2) Acquire software for tracking driving time and vehicle location, including installation and annual fees.
- (3) Due to maintenance and energy efficiency upgrades: sandblasting and painting door frames, replacing overhead door panels, and transitioning to LED lighting in the main office.

Town of Ingersoll
PUBLIC WORKS
2024 Operating Budget
December 18, 2023

DEPARTMENT: PUBLIC WORKS ACTIVITY: BRIDGES & CULVERTS	YTD Actual	Budget	Budget	Change 2023 to 2024		Projections		
	2023	2023	2024	(fav) / unfav	ref	2025	2026	2027
REVENUE								
	--	--	--	--		--	--	--
EXPENSE								
SALARIES, WAGES & BENEFITS	4,605	5,630	4,570	(1,060)		4,720	4,870	5,030
MATERIALS	--	3,000	750	(2,250)		775	1,000	1,000
EQUIPMENT USAGE	445	2,500	1,000	(1,500)		1,000	1,200	1,200
	5,049	11,130	6,320	(4,810)		6,495	7,070	7,230
NET OPERATING (REVENUE) EXPENSE	5,049	11,130	6,320	(4,810)		6,495	7,070	7,230
OTHER								
	--	--	--	--		--	--	--
	5,049	11,130	6,320	(4,810)		6,495	7,070	7,230
ANNUAL NET % INCREASE (DECREASE)				-43%		3%	9%	2%

EXPLANATION OF 2024 CHANGE FROM 2023:

Revenue No significant changes

Expenses No significant changes

INCLUDES DEPARTMENTS:

4500-4110 Bridges and Culverts

Town of Ingersoll
PUBLIC WORKS
2024 Operating Budget
December 18, 2023

DEPARTMENT: PUBLIC WORKS ACTIVITY: ROADSIDE MAINTENANCE	YTD Actual	Budget	Budget	Change 2023 to 2024		Projections		
	2023	2023	2024	(fav) / unfav	ref	2025	2026	2027
REVENUE								
	--	--	--	--		--	--	--
EXPENSE								
SALARIES, WAGES & BENEFITS	118,406	105,780	133,433	27,653	(1)	138,096	142,921	147,898
MATERIALS	94,417	86,560	83,500	(3,060)		84,965	86,455	88,050
EQUIPMENT USAGE	123,072	81,500	92,000	10,500		92,000	97,000	97,000
	<u>335,895</u>	<u>273,840</u>	<u>308,933</u>	<u>35,093</u>		<u>315,061</u>	<u>326,376</u>	<u>332,948</u>
NET OPERATING (REVENUE) EXPENSE	<u>335,895</u>	<u>273,840</u>	<u>308,933</u>	<u>35,093</u>		<u>315,061</u>	<u>326,376</u>	<u>332,948</u>
OTHER								
	--	--	--	--		--	--	--
	<u>335,895</u>	<u>273,840</u>	<u>308,933</u>	<u>35,093</u>		<u>315,061</u>	<u>326,376</u>	<u>332,948</u>
ANNUAL NET % INCREASE (DECREASE)				13%		2%	4%	2%

EXPLANATION OF 2024 CHANGE FROM 2023:

Revenue No significant changes

Expenses

(1) Reflects increases from new collective agreements

INCLUDES DEPARTMENTS:

4500-4120 Mowing, Weed and Spray

4500-4121 Tree Trimming

4500-4122 Ditching

4500-4123 Catch Basins

**Town of Ingersoll
PUBLIC WORKS
2024 Operating Budget
December 18, 2023**

DEPARTMENT: PUBLIC WORKS ACTIVITY: SURFACE MAINTENANCE	YTD Actual	Budget	Budget	Change 2023 to 2024		Projections		
	2023	2023	2024	(fav) / unfav	ref	2025	2026	2027
REVENUE								
	--	--	--	--		--	--	--
EXPENSE								
SALARIES, WAGES & BENEFITS	80,075	117,375	116,430	(945)		120,490	124,690	129,040
MATERIALS	28,581	101,000	110,250	9,250		105,875	92,500	110,375
EQUIPMENT USAGE	80,382	74,200	83,700	9,500		83,700	83,700	88,700
	<u>189,038</u>	<u>292,575</u>	<u>310,380</u>	<u>17,805</u>		<u>310,065</u>	<u>300,890</u>	<u>328,115</u>
NET OPERATING (REVENUE) EXPENSE	<u>189,038</u>	<u>292,575</u>	<u>310,380</u>	<u>17,805</u>		<u>310,065</u>	<u>300,890</u>	<u>328,115</u>
OTHER								
	--	--	--	--		--	--	--
	<u>189,038</u>	<u>292,575</u>	<u>310,380</u>	<u>17,805</u>		<u>310,065</u>	<u>300,890</u>	<u>328,115</u>
ANNUAL NET % INCREASE (DECREASE)				6%		0%	-3%	9%

EXPLANATION OF 2024 CHANGE FROM 2023:

Revenue No significant changes

Expenses No significant changes

INCLUDES DEPARTMENTS:

4500-4130 Patching & Spray
4500-4131 Sweep, Flush, Clean
4500-4132 Shoulder
4500-4141 Dust Control
4500-4142 Gravel Spreading

**Town of Ingersoll
PUBLIC WORKS
2024 Operating Budget
December 18, 2023**

DEPARTMENT: PUBLIC WORKS ACTIVITY: ROADS, SIDEWALKS & PARKING LOTS	YTD Actual	Budget	Budget	Change 2023 to 2024 (fav) / unfav ref		Projections		
	2023	2023	2024			2025	2026	2027
REVENUE	--	--	--	--		--	--	--
EXPENSE								
SALARIES, WAGES & BENEFITS	148,330	116,050	117,350	1,300		121,384	125,582	129,902
UTILITIES - HEAT, HYDRO, WATER	930	1,000	1,000	--		1,050	1,050	1,100
SNOW REMOVAL AND SANDING	18,985	23,000	23,575	575		24,165	24,775	25,400
MATERIALS	78,872	105,320	100,520	(4,800)		103,000	108,040	109,245
EQUIPMENT USAGE	54,307	47,850	40,350	(7,500)		40,350	43,350	43,550
	<u>301,425</u>	<u>293,220</u>	<u>282,795</u>	<u>(10,425)</u>		<u>289,949</u>	<u>302,797</u>	<u>309,197</u>
NET OPERATING (REVENUE) EXPENSE	301,425	293,220	282,795	(10,425)		289,949	302,797	309,197
OTHER	--	--	--	--		--	--	--
	<u>301,425</u>	<u>293,220</u>	<u>282,795</u>	<u>(10,425)</u>		<u>289,949</u>	<u>302,797</u>	<u>309,197</u>
ANNUAL NET % INCREASE (DECREASE)				-4%		3%	4%	2%
EXPLANATION OF 2024 CHANGE FROM 2023:						INCLUDES DEPARTMENTS:		
Revenue No significant changes						4500-4160	Signs & Guide Rails	
						4500-4161	Crossing Signals	
Expenses No significant changes						4500-4200	Parking Lots	
						4500-4205	Detours	
						4500-4220	Sidewalk Repairs	

Town of Ingersoll
PUBLIC WORKS
2024 Operating Budget
December 18, 2023

DEPARTMENT: PUBLIC WORKS ACTIVITY: WINTER CONTROL	YTD Actual	Budget	Budget	Change 2023 to 2024		Projections		
	2023	2023	2024	(fav) / unfav	ref	2025	2026	2027
REVENUE								
	--	--	--	--		--	--	--
EXPENSE								
SALARIES, WAGES & BENEFITS	118,154	161,720	174,520	12,800		180,013	185,649	191,468
CONTRACTED SERVICES	31,792	50,000	--	(50,000)	(1)	--	--	--
MATERIALS	92,224	147,400	161,240	13,840		164,225	168,400	172,325
EQUIPMENT USAGE	176,895	190,000	196,200	6,200		196,200	206,200	206,200
	<u>419,066</u>	<u>549,120</u>	<u>531,960</u>	<u>(17,160)</u>		<u>540,438</u>	<u>560,249</u>	<u>569,993</u>
NET OPERATING (REVENUE) EXPENSE	<u>419,066</u>	<u>549,120</u>	<u>531,960</u>	<u>(17,160)</u>		<u>540,438</u>	<u>560,249</u>	<u>569,993</u>
OTHER								
	--	--	--	--		--	--	--
	<u>419,066</u>	<u>549,120</u>	<u>531,960</u>	<u>(17,160)</u>		<u>540,438</u>	<u>560,249</u>	<u>569,993</u>
ANNUAL NET % INCREASE (DECREASE)				-3%		2%	4%	2%
EXPLANATION OF 2024 CHANGE FROM 2023:						INCLUDES DEPARTMENTS:		
Revenue No significant changes						4500-4150 Plowing, Sand and Salting		
						4500-4151 Snow Removal		
						4500-4152 Snow Fence		
						4500-4153 Winter Standby		
						4500-4221 Sidewalk Winter Control		
Expenses								
(1) Beginning in 2023-2024, all winter maintenance on Town sidewalks will be performed by PW staff and equipment.								

Town of Ingersoll
PUBLIC WORKS
2024 Operating Budget
December 18, 2023

DEPARTMENT: PUBLIC WORKS ACTIVITY: ENVIRONMENTAL SERVICES	YTD Actual	Budget	Budget	Change 2023 to 2024		Projections		
	2023	2023	2024	(fav) / unfav	ref	2025	2026	2027
REVENUE								
SALE OF GOODS OR SERVICES	(6,157)	(8,150)	(7,720)	430		(7,750)	(7,750)	(7,750)
COUNTY RECOVERY	(10,566)	(35,995)	(37,000)	(1,005)		(37,000)	(42,000)	(42,000)
	(16,723)	(44,145)	(44,720)	(575)		(44,750)	(49,750)	(49,750)
EXPENSE								
SALARIES, WAGES & BENEFITS	68,934	104,070	101,630	(2,440)		105,220	108,940	112,770
OPERATING EXPENSE	274	2,600	2,600	--		2,600	2,600	2,600
PROGRAM EXPENSES	15	--	--	--		--	--	--
MARKETING & PROMOTION	3,880	5,000	5,000	--		5,000	5,000	5,000
MATERIALS	7,783	5,750	6,250	500		6,410	6,575	6,735
EQUIPMENT USAGE	20,672	66,500	56,000	(10,500)		56,000	59,000	60,000
	101,558	183,920	171,480	(12,440)		175,230	182,115	187,105
NET OPERATING (REVENUE) EXPENSE	84,835	139,775	126,760	(13,015)		130,480	132,365	137,355
OTHER								
TRANSFER FROM RESERVES & RES FUNDS	--	(1,350)	--	1,350		--	--	--
	--	(1,350)	--	1,350		--	--	--
	84,835	138,425	126,760	(11,665)		130,480	132,365	137,355
ANNUAL NET % INCREASE (DECREASE)				-8%		3%	1%	4%
EXPLANATION OF 2024 CHANGE FROM 2023:						INCLUDES DEPARTMENTS:		
Revenue No significant changes						4500-4203	Promotional Trees	
						4500-5000	Environmental Services	
						4500-5010	Bush / Yard Waste Depot	
						4500-5012	Debris & Litter Pick Up	
Expenses No significant changes						4500-5013	Leaf Collection	

**Town of Ingersoll
PARKS AND ARENA
2024 Operating Budget
December 18, 2023**

DEPARTMENT: PARKS AND ARENA	YTD Actual	Budget	Budget	Change 2023 to 2024	Projections		
	2023	2023	2024	(fav) / unfav ref	2025	2026	2027
ACTIVITY: TOTAL ALL ACTIVITIES							
REVENUE							
SALE OF GOODS OR SERVICES	(5,172)	(5,000)	(6,000)	(1,000)	(6,000)	(6,100)	(6,100)
ICE RENTAL	(136,885)	(205,210)	(207,387)	(2,177)	(207,387)	(213,800)	(213,800)
RENT / LEASES	(10,747)	(17,520)	(20,220)	(2,700)	(20,250)	(20,880)	(20,910)
USER FEES	(40,895)	(54,937)	(65,207)	(10,270)	(65,475)	(68,415)	(68,665)
MEMBERSHIPS	(63,190)	(30,000)	(58,000)	(28,000)	(58,000)	(58,000)	(58,000)
RECOVERIES	(8,200)	(8,200)	(12,000)	(3,800)	(12,000)	(12,300)	(12,300)
	(271,142)	(320,867)	(368,814)	(47,947)	(369,112)	(379,495)	(379,775)
EXPENSE							
SALARIES, WAGES & BENEFITS	826,967	954,160	1,068,440	114,280	1,107,050	1,143,991	1,182,384
ADMINISTRATIVE EXPENSE	1,162	825	1,325	500	1,325	1,375	1,375
OPERATING EXPENSE	13,483	31,050	38,770	7,720	30,670	31,770	31,870
COMMUNICATIONS	4,397	6,250	6,250	--	6,250	6,250	6,250
INSURANCE EXPENSE	(950)	(1,000)	(1,000)	--	--	--	--
UTILITIES - HEAT, HYDRO, WATER	141,726	235,000	232,000	(3,000)	241,640	250,400	253,200
SUPPLIES	1,256	10,900	11,900	1,000	11,900	11,900	11,900
PROGRAM EXPENSES	15,416	17,750	42,955	25,205	40,450	40,450	40,450
MEETINGS, CONFERENCES, TRAINING	9,944	11,500	17,200	5,700	17,300	21,700	18,200
FUEL / TRANSPORTATION COSTS	25,821	31,900	32,550	650	33,400	34,100	34,900
PROFESSIONAL FEES	--	1,000	1,000	--	1,000	1,000	1,000
CONTRACTED SERVICES	17,111	16,000	19,000	3,000	19,000	20,000	20,000
MARKETING & PROMOTION	1,039	6,000	5,000	(1,000)	8,000	9,000	9,000
GRANTS TO VOLUNTEER ORGANIZATIONS	46,400	46,400	46,400	--	46,400	46,400	46,400
LAND MAINTENANCE & IMPROVEMENT	64,397	74,200	92,900	18,700	78,900	76,900	77,400
EQUIP REPAIRS & MAINTENANCE	70,465	85,000	101,400	16,400	95,750	102,300	105,850
BLDG REPAIRS & MAINTENANCE	43,639	57,700	63,500	5,800	50,500	54,000	59,500
SNOW REMOVAL AND SANDING	6,189	10,600	11,600	1,000	11,725	12,050	12,700
MAINTENANCE CONTRACTS	19,515	40,445	47,200	6,755	48,395	49,598	50,933
	1,307,978	1,635,680	1,838,390	202,710	1,849,655	1,913,184	1,963,312
NET OPERATING (REVENUE) EXPENSE	1,036,836	1,314,813	1,469,576	154,763	1,480,543	1,533,689	1,583,537
OTHER							
TRANSFER TO RESERVES & RES FUNDS	790,000	790,000	980,000	190,000	1,140,000	1,210,000	1,245,000
	790,000	790,000	980,000	190,000	1,140,000	1,210,000	1,245,000
	1,826,836	2,104,813	2,449,576	344,763	2,620,543	2,743,689	2,828,537
ANNUAL NET % INCREASE (DECREASE)				16%	7%	5%	3%

INCLUDES DEPARTMENTS:
ADMINISTRATION
ARENA
PARKS
PARKS PROGRAMS
CAMI PARKS / SENIORS CENTRE

**Town of Ingersoll
PARKS AND ARENA
2024 Operating Budget
December 18, 2023**

DEPARTMENT: PARKS AND ARENA ACTIVITY: ADMINISTRATION	YTD Actual	Budget	Budget	Change 2023 to 2024		Projections		
	2023	2023	2024	(fav) / unfav	ref	2025	2026	2027
REVENUE								
USER FEES	(4,325)	(2,000)	(4,000)	(2,000)		(4,000)	(4,000)	(4,000)
	<u>(10,325)</u>	<u>(2,000)</u>	<u>(4,000)</u>	<u>(2,000)</u>		<u>(4,000)</u>	<u>(4,000)</u>	<u>(4,000)</u>
EXPENSE								
SALARIES, WAGES & BENEFITS	146,287	165,270	182,540	17,270	(1)	191,890	198,581	205,504
ADMINISTRATIVE EXPENSE	360	75	575	500		575	575	575
OPERATING EXPENSE	--	255	--	(255)		--	--	--
COMMUNICATIONS	495	2,000	2,000	--		2,000	2,000	2,000
INSURANCE EXPENSE	(950)	(1,000)	(1,000)	--		--	--	--
PROGRAM EXPENSES	11,222	13,200	37,955	24,755	(2)	35,450	35,450	35,450
MEETINGS, CONFERENCES, TRAINING	--	2,000	2,000	--		2,000	2,000	2,000
FUEL / TRANSPORTATION COSTS	--	1,500	1,500	--		1,500	1,500	1,500
PROFESSIONAL FEES	--	1,000	1,000	--		1,000	1,000	1,000
MARKETING & PROMOTION	--	2,000	2,000	--		5,000	5,000	5,000
EQUIP REPAIRS & MAINTENANCE	(80)	1,000	--	(1,000)		--	--	--
	<u>157,334</u>	<u>187,300</u>	<u>228,570</u>	<u>41,270</u>		<u>239,415</u>	<u>246,106</u>	<u>253,029</u>
NET OPERATING (REVENUE) EXPENSE	<u>147,008</u>	<u>185,300</u>	<u>224,570</u>	<u>39,270</u>		<u>235,415</u>	<u>242,106</u>	<u>249,029</u>
OTHER								
	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>		<u>--</u>	<u>--</u>	<u>--</u>
	<u>147,008</u>	<u>185,300</u>	<u>224,570</u>	<u>39,270</u>		<u>235,415</u>	<u>242,106</u>	<u>249,029</u>
ANNUAL NET % INCREASE (DECREASE)				21%		5%	3%	3%

EXPLANATION OF 2024 CHANGE FROM 2023:

Revenue No significant changes

INCLUDES DEPARTMENTS:

5000-4000 Administration

Expenses

(1) The variance is due to the change in allocation of the Community Services Manager's wages, with 100% now coded to the Parks Admin department.

(2)
A result of a \$7,005 increase in the Safe Cycling budget and the addition of a \$17,000 budget allocation for Canada Day celebration activities.

Town of Ingersoll
ARENA
2024 Operating Budget
December 18, 2023

DEPARTMENT: PARKS AND ARENA ACTIVITY: ARENA	YTD Actual 2023	Budget 2023	Budget 2024	Change 2023 to 2024 (fav) / unfav ref		Projections		
						2025	2026	2027
REVENUE								
SALE OF GOODS OR SERVICES	(5,172)	(4,000)	(5,000)	(1,000)		(5,000)	(5,100)	(5,100)
ICE RENTAL	(136,885)	(205,210)	(207,387)	(2,177)		(207,387)	(213,800)	(213,800)
RENT / LEASES	(3,675)	(6,700)	(9,400)	(2,700)		(9,430)	(10,060)	(10,090)
USER FEES	(9,047)	(7,407)	(7,407)	--		(7,675)	(7,925)	(8,175)
MEMBERSHIPS	(63,190)	(30,000)	(58,000)	(28,000)		(58,000)	(58,000)	(58,000)
	<u>(217,969)</u>	<u>(253,317)</u>	<u>(287,194)</u>	<u>(33,877)</u>	(1)	<u>(287,492)</u>	<u>(294,885)</u>	<u>(295,165)</u>
EXPENSE								
SALARIES, WAGES & BENEFITS	256,826	265,715	338,300	72,585	(2)	350,491	363,131	376,235
ADMINISTRATIVE EXPENSE	727	550	550	--		550	600	600
OPERATING EXPENSE	4,406	9,195	10,570	1,375		10,670	10,770	10,870
COMMUNICATIONS	2,332	3,000	3,000	--		3,000	3,000	3,000
UTILITIES - HEAT, HYDRO, WATER	57,561	102,000	97,000	(5,000)		99,640	101,400	104,200
SUPPLIES	149	400	400	--		400	400	400
MEETINGS, CONFERENCES, TRAINING	8,410	7,000	7,000	--		7,100	11,500	8,000
FUEL / TRANSPORTATION COSTS	2,863	4,400	4,400	--		4,500	4,600	4,700
EQUIP REPAIRS & MAINTENANCE	15,258	33,000	35,500	2,500		35,500	40,000	40,000
BLDG REPAIRS & MAINTENANCE	18,060	25,000	30,000	5,000		22,000	23,500	28,500
SNOW REMOVAL AND SANDING	2,691	4,000	5,000	1,000		5,125	5,250	5,400
MAINTENANCE CONTRACTS	7,765	17,540	20,990	3,450		21,795	22,600	23,450
	<u>377,049</u>	<u>471,800</u>	<u>552,710</u>	<u>80,910</u>		<u>560,771</u>	<u>586,751</u>	<u>605,355</u>
NET OPERATING (REVENUE) EXPENSE	<u>159,080</u>	<u>218,483</u>	<u>265,516</u>	<u>47,033</u>		<u>273,279</u>	<u>291,866</u>	<u>310,190</u>
OTHER								
TRANSFER TO RESERVES & RES FUNDS	450,000	450,000	600,000	150,000	(3)	750,000	750,000	750,000
	<u>450,000</u>	<u>450,000</u>	<u>600,000</u>	<u>150,000</u>		<u>750,000</u>	<u>750,000</u>	<u>750,000</u>
	<u>609,080</u>	<u>668,483</u>	<u>865,516</u>	<u>197,033</u>		<u>1,023,279</u>	<u>1,041,866</u>	<u>1,060,190</u>
ANNUAL NET % INCREASE (DECREASE)				29%		18%	2%	2%

EXPLANATION OF 2024 CHANGE FROM 2023:

INCLUDES DEPARTMENTS:

5000-6020 Arena

Revenue

(1) The variance is a result of projected increases in membership sales revenue and full recovery from the COVID-19 pandemic.

Expenses

(2) Due to changes in wage allocations, with three full-time maintenance staff now allocated to the Arena department. Additionally, the variance includes increases stemming from the new collective agreement.

Other

(3) The variance is due to the increase in transfers to reserves to fund the construction of MURC (Multi-Use Recreation Complex).

Town of Ingersoll
PARKS
2024 Operating Budget
December 18, 2023

DEPARTMENT: PARKS AND ARENA ACTIVITY: PARKS	YTD Actual	Budget	Budget	Change 2023 to 2024		Projections		
	2023	2023	2024	(fav) / unfav	ref	2025	2026	2027
REVENUE								
USER FEES	(24,012)	(27,970)	(33,200)	(5,230)		(33,200)	(33,890)	(33,890)
RECOVERIES	(8,200)	(8,200)	(12,000)	(3,800)		(12,000)	(12,300)	(12,300)
	<u>(32,265)</u>	<u>(36,170)</u>	<u>(45,200)</u>	<u>(9,030)</u>		<u>(45,200)</u>	<u>(46,190)</u>	<u>(46,190)</u>
EXPENSE								
SALARIES, WAGES & BENEFITS	381,534	455,200	489,740	34,540	(1)	504,789	520,307	536,507
ADMINISTRATIVE EXPENSE	75	200	200	--		200	200	200
OPERATING EXPENSE	9,077	19,100	28,200	9,100		20,000	21,000	21,000
COMMUNICATIONS	1,569	1,250	1,250	--		1,250	1,250	1,250
UTILITIES - HEAT, HYDRO, WATER	31,691	42,000	42,000	--		49,000	49,000	49,000
PROGRAM EXPENSES	4,195	4,550	5,000	450		5,000	5,000	5,000
MEETINGS, CONFERENCES, TRAINING	1,534	2,500	8,200	5,700		8,200	8,200	8,200
FUEL / TRANSPORTATION COSTS	22,958	26,000	26,650	650		27,400	28,000	28,700
MARKETING & PROMOTION	504	2,000	1,000	(1,000)		1,000	2,000	2,000
LAND MAINTENANCE & IMPROVEMENT	64,397	72,200	90,900	18,700	(2)	76,900	74,900	74,900
EQUIP REPAIRS & MAINTENANCE	33,374	27,000	33,000	6,000		35,000	37,000	39,000
BLDG REPAIRS & MAINTENANCE	15,881	16,200	19,500	3,300		15,500	16,500	17,000
SNOW REMOVAL AND SANDING	--	1,100	1,100	--		1,100	1,300	1,300
MAINTENANCE CONTRACTS	9,935	13,195	16,500	3,305		16,890	17,288	17,683
	<u>578,073</u>	<u>682,495</u>	<u>763,240</u>	<u>80,745</u>		<u>762,229</u>	<u>781,945</u>	<u>801,740</u>
NET OPERATING (REVENUE) EXPENSE	<u>545,808</u>	<u>646,325</u>	<u>718,040</u>	<u>71,715</u>		<u>717,029</u>	<u>735,755</u>	<u>755,550</u>
OTHER								
TRANSFER TO RESERVES & RES FUNDS	215,000	215,000	255,000	40,000	(3)	265,000	335,000	370,000
	<u>215,000</u>	<u>215,000</u>	<u>255,000</u>	<u>40,000</u>		<u>265,000</u>	<u>335,000</u>	<u>370,000</u>
	<u>760,808</u>	<u>861,325</u>	<u>973,040</u>	<u>111,715</u>		<u>982,029</u>	<u>1,070,755</u>	<u>1,125,550</u>
ANNUAL NET % INCREASE (DECREASE)				13%		1%	9%	5%

EXPLANATION OF 2024 CHANGE FROM 2023:

Revenue No significant changes

INCLUDES DEPARTMENTS:

5000-6050 Parks

Expenses

- (1) A result of the Parks Department's proposal to replace three contract employees with two full-time union staff, in addition to increases resulting from the new collective agreement.
- (2) Due to the landscaping around the Welcome to Ingersoll signage and the replacement of foul poles on Westfield Diamond. Includes an additional \$5,000 to maintain the dog park.

Other

- (3) The variance results from increased transfers to reserves to fund future capital expenditures for this department, encompassing equipment replacement and facility upgrades.

**Town of Ingersoll
PARKS PROGRAMS
2024 Operating Budget
December 18, 2023**

DEPARTMENT: PARKS AND ARENA ACTIVITY: PARKS PROGRAMS	YTD Actual	Budget	Budget	Change 2023 to 2024		Projections		
	2023	2023	2024	(fav) / unfav	ref	2025	2026	2027
REVENUE								
SALE OF GOODS OR SERVICES	--	(1,000)	(1,000)	--		(1,000)	(1,000)	(1,000)
USER FEES	(3,510)	(5,560)	(4,600)	960		(4,600)	(4,600)	(4,600)
	<u>(3,510)</u>	<u>(6,560)</u>	<u>(5,600)</u>	<u>960</u>		<u>(5,600)</u>	<u>(5,600)</u>	<u>(5,600)</u>
EXPENSE								
SALARIES, WAGES & BENEFITS	24,116	46,685	25,060	(21,625)	(1)	26,064	27,108	28,192
OPERATING EXPENSE	--	2,500	--	(2,500)		--	--	--
SUPPLIES	1,107	10,500	11,500	1,000		11,500	11,500	11,500
CONTRACTED SERVICES	15,450	16,000	19,000	3,000		19,000	20,000	20,000
MARKETING & PROMOTION	535	2,000	2,000	--		2,000	2,000	2,000
	<u>41,208</u>	<u>77,685</u>	<u>57,560</u>	<u>(20,125)</u>		<u>58,564</u>	<u>60,608</u>	<u>61,692</u>
NET OPERATING (REVENUE) EXPENSE	<u>37,697</u>	<u>71,125</u>	<u>51,960</u>	<u>(19,165)</u>		<u>52,964</u>	<u>55,008</u>	<u>56,092</u>
OTHER								
	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>		<u>--</u>	<u>--</u>	<u>--</u>
	<u>37,697</u>	<u>71,125</u>	<u>51,960</u>	<u>(19,165)</u>		<u>52,964</u>	<u>55,008</u>	<u>56,092</u>
ANNUAL NET % INCREASE (DECREASE)				-27%		2%	4%	2%
EXPLANATION OF 2024 CHANGE FROM 2023:						INCLUDES DEPARTMENTS:		
Revenue No significant changes						5000-6100 Winter Lights & Santa Village		
						5000-6110 Festival of Lights		
Expenses								
(1) The variance is a result of removing automatic wage allocations for VPCC and Parks employees. The projected costs are now based on the anticipated time directly spent on these events.								

Town of Ingersoll
CAMI PARKS / SENIORS CENTRE
2024 Operating Budget
December 18, 2023

		YTD							
DEPARTMENT: PARKS AND ARENA		Actual	Budget	Budget	Change 2023 to 2024		Projections		
ACTIVITY: CAMI PARKS / SENIORS CENTRE		2023	2023	2024	(fav) / unfav	ref	2025	2026	2027
REVENUE									
RENT / LEASES		(7,072)	(10,820)	(10,820)	--		(10,820)	(10,820)	(10,820)
USER FEES		--	(12,000)	(16,000)	(4,000)		(16,000)	(18,000)	(18,000)
		(7,072)	(22,820)	(26,820)	(4,000)		(26,820)	(28,820)	(28,820)
EXPENSE									
SALARIES, WAGES & BENEFITS		18,204	21,290	32,800	11,510		33,816	34,864	35,946
UTILITIES - HEAT, HYDRO, WATER		52,475	91,000	93,000	2,000		93,000	100,000	100,000
CONTRACTED SERVICES		311	--	--	--		--	--	--
GRANTS TO VOLUNTEER ORGANIZATIONS		46,400	46,400	46,400	--		46,400	46,400	46,400
LAND MAINTENANCE & IMPROVEMENT		--	2,000	2,000	--		2,000	2,000	2,500
EQUIP REPAIRS & MAINTENANCE		21,913	24,000	32,900	8,900		25,250	25,300	26,850
BLDG REPAIRS & MAINTENANCE		9,699	16,500	14,000	(2,500)		13,000	14,000	14,000
SNOW REMOVAL AND SANDING		3,498	5,500	5,500	--		5,500	5,500	6,000
MAINTENANCE CONTRACTS		1,814	9,710	9,710	--		9,710	9,710	9,800
		154,314	216,400	236,310	19,910		228,676	237,774	241,496
NET OPERATING (REVENUE) EXPENSE		147,242	193,580	209,490	15,910		201,856	208,954	212,676
OTHER									
TRANSFER TO RESERVES & RES FUNDS		125,000	125,000	125,000	--		125,000	125,000	125,000
		125,000	125,000	125,000	--		125,000	125,000	125,000
		272,242	318,580	334,490	15,910		326,856	333,954	337,676
ANNUAL NET % INCREASE (DECREASE)					5%		-2%	2%	1%

EXPLANATION OF 2024 CHANGE FROM 2023:

Revenue No significant changes

Expenses No significant changes

INCLUDES DEPARTMENTS:

5000-6030 CAMI Soccer Park
5000-6040 Seniors Centre

Town of Ingersoll
VICTORIA PARK COMMUNITY CENTRE
2024 Operating Budget
December 18, 2023

DEPARTMENT: VICTORIA PARK COMMUNITY CENTRE	YTD Actual	Budget	Budget	Change 2023 to 2024		Projections		
	2023	2023	2024	(fav) / unfav	ref	2025	2026	2027
TOTAL ALL ACTIVITIES								
REVENUE								
SALE OF GOODS OR SERVICES	(967)	(4,000)	(6,500)	(2,500)		(6,500)	(7,000)	(7,000)
RENT / LEASES	(23,270)	(24,525)	(24,697)	(172)		(25,638)	(25,751)	(25,868)
USER FEES	(85,330)	(104,400)	(141,520)	(37,120)		(144,334)	(146,463)	(149,390)
MEMBERSHIPS	(147,725)	(80,000)	(174,400)	(94,400)		(177,300)	(180,272)	(183,318)
RECOVERIES	(568)	(169)	(3,908)	(3,739)		(3,993)	(4,080)	(4,170)
GRANTS / SUBSIDIES / REBATES	--	(4,480)	--	4,480		--	--	--
PROGRAM REVENUES	(202,416)	(203,250)	(256,927)	(53,677)		(257,607)	(260,248)	(262,956)
	(460,274)	(420,824)	(607,952)	(187,128)		(615,372)	(623,814)	(632,702)
EXPENSE								
SALARIES, WAGES & BENEFITS	1,246,481	1,421,202	1,599,480	178,278		1,658,315	1,716,652	1,777,059
ADMINISTRATIVE EXPENSE	25,345	18,775	25,225	6,450		25,325	25,428	25,533
OPERATING EXPENSE	30,864	38,602	53,621	15,019		55,190	56,921	58,540
COMMUNICATIONS	7,229	11,200	10,800	(400)		11,200	13,200	13,200
UTILITIES - HEAT, HYDRO, WATER	104,403	120,000	124,000	4,000		131,000	131,000	136,000
SUPPLIES	7,890	6,000	11,982	5,982		12,244	12,454	12,681
PROGRAM EXPENSES	12,823	15,980	34,140	18,160		35,027	35,881	36,758
MEETINGS, CONFERENCES, TRAINING	5,552	17,894	29,220	11,326		28,689	29,231	29,714
FUEL / TRANSPORTATION COSTS	3	1,519	2,054	535		2,115	2,161	2,223
CONTRACTED SERVICES	2,720	4,500	4,500	--		4,612	4,728	4,846
MARKETING & PROMOTION	668	800	800	--		812	824	837
EQUIP REPAIRS & MAINTENANCE	74,715	62,278	70,668	8,390		61,873	60,998	63,865
BLDG REPAIRS & MAINTENANCE	24,048	32,600	33,600	1,000		21,600	24,100	24,100
SNOW REMOVAL AND SANDING	3,233	7,000	7,000	--		8,000	8,000	8,000
MAINTENANCE CONTRACTS	16,803	19,940	19,940	--		19,940	19,940	19,940
	1,562,776	1,778,290	2,027,030	248,740		2,075,942	2,141,518	2,213,296
NET OPERATING (REVENUE) EXPENSE	1,102,502	1,357,466	1,419,078	61,612		1,460,570	1,517,704	1,580,594
OTHER								
TRANSFER TO RESERVES & RES FUNDS	120,000	120,000	329,000	209,000		359,000	379,000	399,000
	120,000	120,000	329,000	209,000		359,000	379,000	399,000
	1,222,502	1,477,466	1,748,078	270,612		1,819,570	1,896,704	1,979,594
ANNUAL NET % INCREASE (DECREASE)				18%		4%	4%	4%

INCLUDES DEPARTMENTS:

ADMINISTRATION
AQUATICS
FITNESS
PROGRAMS
FACILITY

Town of Ingersoll
VICTORIA PARK COMMUNITY CENTRE
2024 Operating Budget
December 18, 2023

DEPARTMENT: VICTORIA PARK COMMUNITY CENTRE ACTIVITY: ADMINISTRATION	YTD Actual	Budget	Budget	Change 2023 to 2024		Projections		
	2023	2023	2024	(fav) / unfav	ref	2025	2026	2027
REVENUE								
SALE OF GOODS OR SERVICES	(967)	(1,500)	(1,500)	--		(1,500)	(1,500)	(1,500)
USER FEES	(643)	(500)	(500)	--		(500)	(500)	(500)
MEMBERSHIPS	(268)	--	(400)	(400)		(400)	(400)	(400)
RECOVERIES	(568)	(169)	(500)	(331)		(500)	(500)	(500)
	<u>(2,445)</u>	<u>(2,169)</u>	<u>(2,900)</u>	<u>(731)</u>		<u>(2,900)</u>	<u>(2,900)</u>	<u>(2,900)</u>
EXPENSE								
SALARIES, WAGES & BENEFITS	124,811	197,560	302,070	104,510	(1)	312,603	323,496	334,769
ADMINISTRATIVE EXPENSE	25,345	18,775	25,225	6,450		25,325	25,428	25,533
OPERATING EXPENSE	833	1,852	2,194	342		2,732	2,766	2,820
COMMUNICATIONS	7,026	10,000	10,000	--		10,000	12,000	12,000
SUPPLIES	180	1,420	1,420	--		1,420	1,420	1,420
PROGRAM EXPENSES	2	100	200	100		200	200	200
MEETINGS, CONFERENCES, TRAINING	631	3,244	2,420	(824)		2,340	2,340	2,340
FUEL / TRANSPORTATION COSTS	--	--	390	390		400	410	420
	<u>158,828</u>	<u>232,951</u>	<u>343,919</u>	<u>110,968</u>		<u>355,020</u>	<u>368,060</u>	<u>379,502</u>
NET OPERATING (REVENUE) EXPENSE	<u>156,383</u>	<u>230,782</u>	<u>341,019</u>	<u>110,237</u>		<u>352,120</u>	<u>365,160</u>	<u>376,602</u>
OTHER								
	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>		<u>--</u>	<u>--</u>	<u>--</u>
	<u>156,383</u>	<u>230,782</u>	<u>341,019</u>	<u>110,237</u>		<u>352,120</u>	<u>365,160</u>	<u>376,602</u>
ANNUAL NET % INCREASE (DECREASE)				48%		3%	4%	3%

EXPLANATION OF 2024 CHANGE FROM 2023:

Revenue No significant changes

INCLUDES DEPARTMENTS:

5100-4000 Administration

Expenses

- (1) The variance is due to the reorganization of the VPCC, which includes adding a full-time administrative staff member with wages fully expensed in the VPCC Admin costing center. The VPCC Manager's wages are now 100% expensed to the VPCC Admin costing center. Additionally, there is a proposal to add another full-time VPCC Admin position to ensure full front desk coverage, given the challenges in finding part-time admins. The addition of a full-time Admin will enhance service levels at the VPCC and reduce the time the Admin Staff Supervisor spends on scheduling and training.

Town of Ingersoll
VICTORIA PARK COMMUNITY CENTRE
2024 Operating Budget
December 18, 2023

DEPARTMENT: VICTORIA PARK COMMUNITY CENTRE ACTIVITY: AQUATICS	YTD Actual	Budget	Budget	Change 2023 to 2024		Projections		
	2023	2023	2024	(fav) / unfav	ref	2025	2026	2027
REVENUE								
RENT / LEASES	(22,228)	(23,600)	(23,772)	(172)		(24,713)	(24,826)	(24,943)
USER FEES	(8,121)	(25,000)	(28,430)	(3,430)		(28,430)	(28,430)	(28,430)
MEMBERSHIPS	(63,190)	(30,000)	(58,000)	(28,000)		(58,000)	(58,000)	(58,000)
RECOVERIES	--	--	(3,408)	(3,408)		(3,493)	(3,580)	(3,670)
PROGRAM REVENUES	(164,900)	(144,347)	(159,508)	(15,161)		(157,761)	(157,915)	(158,072)
	<u>(258,439)</u>	<u>(222,947)</u>	<u>(273,118)</u>	<u>(50,171)</u>	(1)	<u>(272,397)</u>	<u>(272,751)</u>	<u>(273,115)</u>
EXPENSE								
SALARIES, WAGES & BENEFITS	438,281	447,300	587,910	140,610	(2)	608,919	630,165	652,156
OPERATING EXPENSE	9,555	13,157	20,565	7,408		20,485	20,995	21,513
SUPPLIES	1,929	2,320	3,702	1,382		3,830	3,900	3,985
PROGRAM EXPENSES	10,313	9,480	19,788	10,308	(3)	20,323	20,819	21,328
MEETINGS, CONFERENCES, TRAINING	934	7,000	8,200	1,200		8,405	8,652	8,834
FUEL / TRANSPORTATION COSTS	--	755	900	145		930	945	975
	<u>461,011</u>	<u>480,012</u>	<u>641,065</u>	<u>161,053</u>		<u>662,892</u>	<u>685,476</u>	<u>708,791</u>
NET OPERATING (REVENUE) EXPENSE	<u>202,573</u>	<u>257,065</u>	<u>367,947</u>	<u>110,882</u>		<u>390,495</u>	<u>412,725</u>	<u>435,676</u>
OTHER								
	<u>--</u>	<u>--</u>	<u>--</u>	<u>--</u>		<u>--</u>	<u>--</u>	<u>--</u>
	<u>202,573</u>	<u>257,065</u>	<u>367,947</u>	<u>110,882</u>		<u>390,495</u>	<u>412,725</u>	<u>435,676</u>
ANNUAL NET % INCREASE (DECREASE)				43%		6%	6%	6%

EXPLANATION OF 2024 CHANGE FROM 2023:

INCLUDES DEPARTMENTS:

5100-6060 Aquatics

Revenue

- (1) The variance is primarily due to the growth in memberships following a full recovery from the COVID-19 pandemic, coupled with the introduction of new program offerings.

Expenses

- (2) The variance is attributed to the need for staff to meet the requirements for running aquatic courses and to align with provincial rules and regulations. It also includes cost-of-living adjustments (COLA), step increases, and the addition of a full-time unionized Aquatics Coordinator in accordance with the new collective agreement.
- (3) The variance is a result of the necessity to replace office furniture for Aquatics staff and acquire accessibility equipment (e.g., wheelchairs) and other program supplies.

Town of Ingersoll
VICTORIA PARK COMMUNITY CENTRE
2024 Operating Budget
December 18, 2023

DEPARTMENT: VICTORIA PARK COMMUNITY CENTRE ACTIVITY: FITNESS	YTD Actual 2023	Budget 2023	Budget 2024	Change 2023 to 2024 (fav) / unfav ref		Projections		
						2025	2026	2027
REVENUE								
USER FEES	(13,381)	--	(12,000)	(12,000)		(12,300)	(12,607)	(12,913)
MEMBERSHIPS	(63,204)	(30,000)	(58,000)	(28,000)		(59,450)	(60,936)	(62,459)
PROGRAM REVENUES	(9,349)	(7,465)	(7,594)	(129)		(7,784)	(7,979)	(8,178)
	<u>(85,934)</u>	<u>(37,465)</u>	<u>(77,594)</u>	<u>(40,129)</u>	(1)	<u>(79,534)</u>	<u>(81,522)</u>	<u>(83,550)</u>
EXPENSE								
SALARIES, WAGES & BENEFITS	223,982	226,891	207,580	(19,311)	(2)	214,814	222,299	230,047
OPERATING EXPENSE	2,108	2,626	3,480	854		3,725	3,945	4,215
SUPPLIES	373	840	840	--		860	885	910
PROGRAM EXPENSES	381	400	200	(200)		205	210	215
MEETINGS, CONFERENCES, TRAINING	1,677	2,250	4,500	2,250		3,613	3,693	3,773
FUEL / TRANSPORTATION COSTS	3	300	300	--		310	320	330
CONTRACTED SERVICES	2,720	4,500	4,500	--		4,612	4,728	4,846
MARKETING & PROMOTION	268	300	300	--		300	300	300
EQUIP REPAIRS & MAINTENANCE	1,254	4,500	4,500	--		4,625	4,750	4,875
	<u>232,764</u>	<u>242,607</u>	<u>226,200</u>	<u>(16,407)</u>		<u>233,064</u>	<u>241,130</u>	<u>249,511</u>
NET OPERATING (REVENUE) EXPENSE	<u>146,830</u>	<u>205,142</u>	<u>148,606</u>	<u>(56,536)</u>		<u>153,530</u>	<u>159,608</u>	<u>165,961</u>
OTHER								
TRANSFER TO RESERVES & RES FUNDS	20,000	20,000	20,000	--		20,000	20,000	20,000
	<u>20,000</u>	<u>20,000</u>	<u>20,000</u>	<u>--</u>		<u>20,000</u>	<u>20,000</u>	<u>20,000</u>
	<u>166,830</u>	<u>225,142</u>	<u>168,606</u>	<u>(56,536)</u>		<u>173,530</u>	<u>179,608</u>	<u>185,961</u>
ANNUAL NET % INCREASE (DECREASE)				-25%		3%	4%	4%

EXPLANATION OF 2024 CHANGE FROM 2023:

INCLUDES DEPARTMENTS:

5100-6070 Fitness Programs

Revenue

- (1) The variance is mainly driven by the surge in memberships following a complete recovery from the COVID-19 pandemic, as well as the heightened demand for squash and volleyball court bookings and an increase in fitness appraisals and private lessons.

Expenses

- (2) The variance results from the reallocation of VPCC administrative staff wages, which are now fully allocated to the Administrative Department, rather than being partially allocated to Fitness.

Town of Ingersoll
VICTORIA PARK COMMUNITY CENTRE
2024 Operating Budget
December 18, 2023

DEPARTMENT: VICTORIA PARK COMMUNITY CENTRE ACTIVITY: PROGRAMS	YTD Actual	Budget	Budget	Change 2023 to 2024		Projections		
	2023	2023	2024	(fav) / unfav	ref	2025	2026	2027
REVENUE								
USER FEES	(63,186)	(78,900)	(100,590)	(21,690)		(103,104)	(104,926)	(107,547)
MEMBERSHIPS	(21,063)	(20,000)	(58,000)	(38,000)		(59,450)	(60,936)	(62,459)
GRANTS / SUBSIDIES / REBATES	--	(4,480)	--	4,480		--	--	--
PROGRAM REVENUES	(28,166)	(51,438)	(89,825)	(38,387)		(92,062)	(94,354)	(96,706)
	(112,415)	(154,818)	(248,415)	(93,597)	(1)	(254,616)	(260,216)	(266,712)
EXPENSE								
SALARIES, WAGES & BENEFITS	247,228	293,979	264,000	(29,979)	(2)	273,239	282,802	292,701
OPERATING EXPENSE	2,302	3,967	6,782	2,815		6,948	7,115	7,392
SUPPLIES	4,319	1,420	5,020	3,600		5,134	5,249	5,366
PROGRAM EXPENSES	2,127	6,000	13,952	7,952		14,299	14,652	15,015
MEETINGS, CONFERENCES, TRAINING	315	2,400	8,100	5,700		8,331	8,546	8,767
FUEL / TRANSPORTATION COSTS	--	464	464	--		475	486	498
MARKETING & PROMOTION	400	500	500	--		512	524	537
	256,691	308,730	298,818	(9,912)		308,938	319,374	330,276
NET OPERATING (REVENUE) EXPENSE	144,277	153,912	50,403	(103,509)		54,322	59,158	63,564
OTHER	--	--	--	--		--	--	--
	144,277	153,912	50,403	(103,509)		54,322	59,158	63,564
ANNUAL NET % INCREASE (DECREASE)				-67%		8%	9%	7%

EXPLANATION OF 2024 CHANGE FROM 2023:

INCLUDES DEPARTMENTS:

5200-6090 General Programs

Revenue

- (1) The variance is mainly driven by the surge in memberships following a complete recovery from the COVID-19 pandemic, heightened demand for summer camps, increased participation in youth-specific programs, and the introduction of new youth programs.

Expenses

- (2) The variance results from the reallocation of VPCC administrative staff wages, which are now fully allocated to the Administrative Department, rather than being partially allocated to Programs.

Town of Ingersoll
VICTORIA PARK COMMUNITY CENTRE
2024 Operating Budget
December 18, 2023

DEPARTMENT: VICTORIA PARK COMMUNITY CENTRE ACTIVITY: FACILITY	YTD Actual	Budget	Budget	Change 2023 to 2024		Projections		
	2023	2023	2024	(fav) / unfav	ref	2025	2026	2027
REVENUE								
SALE OF GOODS OR SERVICES	--	(2,500)	(5,000)	(2,500)		(5,000)	(5,500)	(5,500)
RENT / LEASES	(1,042)	(925)	(925)	--		(925)	(925)	(925)
	(1,042)	(3,425)	(5,925)	(2,500)		(5,925)	(6,425)	(6,425)
EXPENSE								
SALARIES, WAGES & BENEFITS	212,179	255,472	237,920	(17,552)	(1)	248,740	257,890	267,386
OPERATING EXPENSE	16,067	17,000	20,600	3,600		21,300	22,100	22,600
COMMUNICATIONS	203	1,200	800	(400)		1,200	1,200	1,200
UTILITIES - HEAT, HYDRO, WATER	104,403	120,000	124,000	4,000		131,000	131,000	136,000
SUPPLIES	1,088	--	1,000	1,000		1,000	1,000	1,000
MEETINGS, CONFERENCES, TRAINING	1,995	3,000	6,000	3,000		6,000	6,000	6,000
EQUIP REPAIRS & MAINTENANCE	73,461	57,778	66,168	8,390	(2)	57,248	56,248	58,990
BLDG REPAIRS & MAINTENANCE	24,048	32,600	33,600	1,000		21,600	24,100	24,100
SNOW REMOVAL AND SANDING	3,233	7,000	7,000	--		8,000	8,000	8,000
MAINTENANCE CONTRACTS	16,803	19,940	19,940	--		19,940	19,940	19,940
	453,481	513,990	517,028	3,038		516,028	527,478	545,216
NET OPERATING (REVENUE) EXPENSE	452,439	510,565	511,103	538		510,103	521,053	538,791
OTHER								
TRANSFER TO RESERVES & RES FUNDS	100,000	100,000	309,000	209,000	(3)	339,000	359,000	379,000
	100,000	100,000	309,000	209,000		339,000	359,000	379,000
	552,439	610,565	820,103	209,538		849,103	880,053	917,791
ANNUAL NET % INCREASE (DECREASE)				34%		3.5%	4%	4%

EXPLANATION OF 2024 CHANGE FROM 2023:

Revenue No significant changes

INCLUDES DEPARTMENTS:

5100-4100 Facility

Expenses

- (1) Streamlined the allocation of facilities maintenance staff wages, decrease in part-time maintenance staff compliment.
(2) Acquisition of spare chemical controller and reconditioning of the spare pool pump motor.

Other

- (3) The variance results from increased transfers to reserves to fund future capital expenditures for this department, encompassing equipment replacement and facility upgrades.

Town of Ingersoll
YOUTH CENTRE
2024 Operating Budget
December 18, 2023

DEPARTMENT: YOUTH CENTRE		YTD Actual 2023	Budget 2023	Budget 2024	Change 2023 to 2024 (fav) / unfav ref	Projections		
ACTIVITY: TOTAL ALL ACTIVITIES						2025	2026	2027
REVENUE								
RENT / LEASES		(49,628)	(45,896)	(49,376)	(3,480)	(61,658)	(61,658)	(61,658)
USER FEES		(1,337)	(29,800)	(20,200)	9,600	(25,250)	(25,250)	(25,250)
MEMBERSHIPS		(2,135)	(1,125)	(1,375)	(250)	(1,375)	(1,375)	(1,375)
RECOVERIES		--	(1,250)	(1,250)	--	(1,250)	(1,250)	--
GRANTS / SUBSIDIES / REBATES		--	(14,970)	--	14,970	--	--	--
DONATIONS / FUNDRAISING		(70,173)	(34,500)	(34,500)	--	(34,500)	(34,500)	(34,500)
		(123,273)	(127,541)	(106,701)	20,840	(124,033)	(124,033)	(122,783)
EXPENSE								
SALARIES, WAGES & BENEFITS		470,796	615,100	667,189	52,089	690,214	716,344	741,010
ADMINISTRATIVE EXPENSE		3,820	5,548	5,003	(545)	4,853	5,071	5,313
OPERATING EXPENSE		14,123	18,812	24,980	6,168	25,094	24,552	24,853
COMMUNICATIONS		1,990	6,600	6,600	--	6,600	6,600	6,600
UTILITIES - HEAT, HYDRO, WATER		18,265	28,100	28,100	--	29,600	29,600	30,000
SUPPLIES		6,717	13,400	16,320	2,920	20,925	23,400	23,775
PROGRAM EXPENSES		2,895	3,710	5,994	2,284	7,894	9,518	10,194
MEETINGS, CONFERENCES, TRAINING		783	900	900	--	1,400	1,600	2,000
FUEL / TRANSPORTATION COSTS		--	500	500	--	500	500	500
CONTRACTED SERVICES		2,000	--	--	--	--	--	--
MARKETING & PROMOTION		55	1,500	1,000	(500)	1,500	1,500	1,500
EQUIP REPAIRS & MAINTENANCE		12,184	14,200	14,200	--	16,075	17,200	17,500
BLDG REPAIRS & MAINTENANCE		20,324	18,000	18,000	--	10,525	10,550	10,575
SNOW REMOVAL AND SANDING		2,666	5,000	5,000	--	5,000	5,000	5,000
MAINTENANCE CONTRACTS		5,295	12,350	12,350	--	12,580	12,820	13,065
		561,914	743,720	806,136	62,416	832,760	864,255	891,885
NET OPERATING (REVENUE) EXPENSE		438,640	616,179	699,435	83,256	708,727	740,222	769,102
OTHER								
TRANSFER TO RESERVES & RES FUNDS		102,500	102,500	122,500	20,000	157,500	157,500	157,500
		102,500	102,500	122,500	20,000	157,500	157,500	157,500
		541,140	718,679	821,935	103,256	866,227	897,722	926,602
ANNUAL NET % INCREASE (DECREASE)					14%	5%	4%	3%

INCLUDES DEPARTMENTS:
FACILITY
GENERAL PROGRAMS

Town of Ingersoll
YOUTH CENTRE
2024 Operating Budget
December 18, 2023

DEPARTMENT: YOUTH CENTRE		YTD Actual	Budget	Budget	Change 2023 to 2024		Projections		
ACTIVITY:	FACILITY	2023	2023	2024	(fav) / unfav	ref	2025	2026	2027
REVENUE									
	RENT / LEASES	(49,451)	(45,696)	(49,176)	(3,480)		(61,458)	(61,458)	(61,458)
	RECOVERIES	--	(1,250)	(1,250)	--		(1,250)	(1,250)	--
	DONATIONS / FUNDRAISING	(62,673)	--	--	--		--	--	--
		(112,124)	(46,946)	(50,426)	(3,480)		(62,708)	(62,708)	(61,458)
EXPENSE									
	SALARIES, WAGES & BENEFITS	73,920	73,920	112,922	39,002	(1)	116,548	122,599	126,485
	OPERATING EXPENSE	5,549	10,350	8,700	(1,650)		8,815	9,230	9,337
	UTILITIES - HEAT, HYDRO, WATER	18,265	28,100	28,100	--		29,600	29,600	30,000
	PROGRAM EXPENSES	117	--	--	--		--	--	--
	FUEL / TRANSPORTATION COSTS	--	400	400	--		400	400	400
	EQUIP REPAIRS & MAINTENANCE	10,798	12,700	12,700	--		14,200	15,200	15,200
	BLDG REPAIRS & MAINTENANCE	20,324	18,000	18,000	--		10,525	10,550	10,575
	SNOW REMOVAL AND SANDING	2,666	5,000	5,000	--		5,000	5,000	5,000
	MAINTENANCE CONTRACTS	5,295	12,350	12,350	--		12,580	12,820	13,065
		136,933	160,820	198,172	37,352		197,668	205,399	210,062
NET OPERATING (REVENUE) EXPENSE		24,809	113,874	147,746	33,872		134,960	142,691	148,604
OTHER									
	TRANSFER TO RESERVES & RES FUNDS	100,000	100,000	120,000	20,000	(2)	155,000	155,000	155,000
		100,000	100,000	120,000	20,000		155,000	155,000	155,000
		124,809	213,874	267,746	53,872		289,960	297,691	303,604
ANNUAL NET % INCREASE (DECREASE)					25%		8%	3%	2%
EXPLANATION OF 2024 CHANGE FROM 2023:							INCLUDES DEPARTMENTS:		
Revenue No significant changes							5200-4100 Facility		
Expenses									
(1) Assigned one full maintenance staff FTE to this facility, as opposed to the 60% FTE in the prior year. This variance also includes wage increases in line with the new collective agreement.									
Other									
(2) The variance results from increased transfers to reserves to fund future capital expenditures for this department, encompassing equipment replacement and facility upgrades.									

**Town of Ingersoll
YOUTH CENTRE
2024 Operating Budget
December 18, 2023**

DEPARTMENT: YOUTH CENTRE ACTIVITY: GENERAL PROGRAMS	YTD Actual	Budget	Budget	Change 2023 to 2024		Projections		
	2023	2023	2024	(fav) / unfav	ref	2025	2026	2027
REVENUE								
RENT / LEASES	(177)	(200)	(200)	--		(200)	(200)	(200)
USER FEES	(1,337)	(29,800)	(20,200)	9,600		(25,250)	(25,250)	(25,250)
MEMBERSHIPS	(2,135)	(1,125)	(1,375)	(250)		(1,375)	(1,375)	(1,375)
GRANTS / SUBSIDIES / REBATES	--	(14,970)	--	14,970		--	--	--
DONATIONS / FUNDRAISING	(7,500)	(34,500)	(34,500)	--		(34,500)	(34,500)	(34,500)
	(11,150)	(80,595)	(56,275)	24,320	(1)	(61,325)	(61,325)	(61,325)
EXPENSE								
SALARIES, WAGES & BENEFITS	396,876	541,180	554,267	13,087	(2)	573,666	593,745	614,525
ADMINISTRATIVE EXPENSE	3,820	5,548	5,003	(545)		4,853	5,071	5,313
OPERATING EXPENSE	8,575	8,462	16,280	7,818		16,279	15,322	15,516
COMMUNICATIONS	1,990	6,600	6,600	--		6,600	6,600	6,600
SUPPLIES	6,717	13,400	16,320	2,920		20,925	23,400	23,775
PROGRAM EXPENSES	2,779	3,710	5,994	2,284		7,894	9,518	10,194
MEETINGS, CONFERENCES, TRAINING	783	900	900	--		1,400	1,600	2,000
FUEL / TRANSPORTATION COSTS	--	100	100	--		100	100	100
CONTRACTED SERVICES	2,000	--	--	--		--	--	--
MARKETING & PROMOTION	55	1,500	1,000	(500)		1,500	1,500	1,500
EQUIP REPAIRS & MAINTENANCE	1,386	1,500	1,500	--		1,875	2,000	2,300
	424,980	582,900	607,964	25,064		635,092	658,856	681,823
NET OPERATING (REVENUE) EXPENSE	413,831	502,305	551,689	49,384		573,767	597,531	620,498
OTHER								
TRANSFER TO RESERVES & RES FUNDS	2,500	2,500	2,500	--		2,500	2,500	2,500
	2,500	2,500	2,500	--		2,500	2,500	2,500
	416,331	504,805	554,189	49,384		576,267	600,031	622,998
ANNUAL NET % INCREASE (DECREASE)				10%		4%	4%	4%

EXPLANATION OF 2024 CHANGE FROM 2023:

Revenue

(1) The variance is a result of reduced federal and provincial funding for summer students.

Expenses

(2) Includes cost-of-living adjustments (COLA) and step increases.

INCLUDES DEPARTMENTS:

5200-6090 General Programs

Town of Ingersoll
MUSEUMS
2024 Operating Budget
December 18, 2023

DEPARTMENT: MUSEUMS ACTIVITY: FACILITY	YTD Actual	Budget	Budget	Change 2023 to 2024		Projections		
	2023	2023	2024	(fav) / unfav	ref	2025	2026	2027
REVENUE								
	--	--	--	--		--	--	--
EXPENSE								
OPERATING EXPENSE	242	200	1,500	1,300		1,500	1,700	1,700
UTILITIES - HEAT, HYDRO, WATER	5,722	8,600	8,100	(500)		8,600	8,600	9,100
CONTRACTED SERVICES	422	--	--	--		--	--	--
LAND MAINTENANCE & IMPROVEMENT	23	1,500	1,500	--		1,500	1,500	1,500
EQUIP REPAIRS & MAINTENANCE	205	1,000	1,000	--		1,000	1,000	1,000
BLDG REPAIRS & MAINTENANCE	16,842	7,500	11,630	4,130		11,674	11,732	8,787
SNOW REMOVAL AND SANDING	4,872	5,000	6,000	1,000		6,000	6,000	6,000
MAINTENANCE CONTRACTS	2,142	760	5,000	4,240	(1)	5,000	5,000	5,000
	30,470	24,560	34,730	10,170		35,274	35,532	33,087
NET OPERATING (REVENUE) EXPENSE	30,470	24,560	34,730	10,170		35,274	35,532	33,087
OTHER								
TRANSFER TO RESERVES & RES FUNDS	9,000	9,000	10,000	1,000		10,000	10,000	10,000
	9,000	9,000	10,000	1,000		10,000	10,000	10,000
	39,470	33,560	44,730	11,170		45,274	45,532	43,087
ANNUAL NET % INCREASE (DECREASE)				33%		1%	1%	-5%

EXPLANATION OF 2024 CHANGE FROM 2023:

Revenue No significant changes

Expenses

(1) Resulting from a new contract for pest control services.

INCLUDES DEPARTMENTS:

6200-4100 Facility

Town of Ingersoll
MUSEUMS
2024 Operating Budget
December 18, 2023

DEPARTMENT: MUSEUMS ACTIVITY: PROGRAMS	YTD Actual	Budget	Budget	Change 2023 to 2024		Projections		
	2023	2023	2024	(fav) / unfav	ref	2025	2026	2027
REVENUE								
SALE OF GOODS OR SERVICES	(9,350)	(2,000)	(10,000)	(8,000)		(10,000)	(10,000)	(10,000)
USER FEES	--	--	(500)	(500)		(500)	(500)	(500)
GRANTS / SUBSIDIES / REBATES	(589)	(12,148)	(8,000)	4,148		(8,000)	(8,000)	(8,000)
PROGRAM REVENUES	(1,374)	(8,000)	(3,300)	4,700		(3,300)	(3,500)	(3,500)
DONATIONS / FUNDRAISING	(6,296)	(4,550)	(4,000)	550		(4,000)	(4,000)	(4,000)
	(17,609)	(26,698)	(25,800)	898		(25,800)	(26,000)	(26,000)
EXPENSE								
SALARIES, WAGES & BENEFITS	202,560	232,750	207,120	(25,630)	(1)	219,484	232,590	246,483
ADMINISTRATIVE EXPENSE	2,849	2,550	3,150	600		3,150	3,280	3,280
OPERATING EXPENSE	3,593	1,550	15,000	13,450	(2)	1,100	1,100	1,000
COMMUNICATIONS	1,093	1,200	1,200	--		1,200	1,200	1,200
SUPPLIES	8,381	4,000	8,000	4,000		8,000	8,400	8,400
PROGRAM EXPENSES	7,397	22,415	15,800	(6,615)	(3)	15,800	15,800	15,800
MEETINGS, CONFERENCES, TRAINING	145	2,000	8,000	6,000	(4)	5,000	5,000	5,500
FUEL / TRANSPORTATION COSTS	125	300	900	600		900	900	900
CONTRACTED SERVICES	5,076	10,300	60,000	49,700	(5)	--	--	--
MARKETING & PROMOTION	3,037	6,600	5,000	(1,600)		5,000	5,000	5,000
EQUIP REPAIRS & MAINTENANCE	669	2,000	500	(1,500)		500	1,000	1,000
MAINTENANCE CONTRACTS	75	500	500	--		500	500	500
	235,001	286,165	325,170	39,005		260,634	274,770	289,063
NET OPERATING (REVENUE) EXPENSE	217,392	259,467	299,370	39,903		234,834	248,770	263,063
OTHER								
TRANSFER FROM RESERVES & RES FUNDS	--	--	(65,000)	(65,000)	(6)	--	--	--
	--	--	(65,000)	(65,000)		--	--	--
	217,392	259,467	234,370	(25,097)		234,834	248,770	263,063
ANNUAL NET % INCREASE (DECREASE)				-10%		0.2%	6%	6%

EXPLANATION OF 2024 CHANGE FROM 2023:

Revenue No significant changes

Expenses

- (1) A result of cost savings due to museum reorganization efforts.
- (2) To acquire new office furniture for Museum staff to enhance working conditions and ergonomics.
- (3) A result of Kiwanis assuming responsibility for Harvestfest.
- (4) Included OMA (Ontario Museum Association) and SWOTC (Southwestern Ontario Tourism Corporation) conferences for 2 staff members.
- (5) This variance is directly attributable to the Museum Master Plan, which will guide strategic enhancements and establish a long-term vision for the museum.

Other

- (6) We propose utilizing the Museum Reserve for furniture acquisition (\$15,000) and the Modernization Reserve for the Museum Master Plan (\$50,000).

INCLUDES DEPARTMENTS:

6200-4000 Administration
6200-6810 Harvest Festival

Town of Ingersoll
ECONOMIC DEVELOPMENT
2024 Operating Budget
December 18, 2023

DEPARTMENT: ECONOMIC DEVELOPMENT ACTIVITY:	YTD Actual	Budget	Budget	Change 2023 to 2024		Projections		
	2023	2023	2024	(fav) / unfav	ref	2025	2026	2027
REVENUE								
GRANTS / SUBSIDIES / REBATES	(7,250)	(6,125)	(6,125)	--		(6,125)	(2,000)	(2,000)
	(7,250)	(6,125)	(6,125)	--		(6,125)	(2,000)	(2,000)
EXPENSE								
SALARIES, WAGES & BENEFITS	183,549	207,000	310,700	103,700	(1)	323,749	337,346	351,515
ADMINISTRATIVE EXPENSE	10,811	12,550	12,550	--		12,550	12,550	12,550
OPERATING EXPENSE	1,097	700	700	--		700	700	700
COMMUNICATIONS	903	1,500	1,500	--		1,500	1,500	1,500
PROGRAM EXPENSES	25,389	16,550	21,550	5,000	(2)	21,600	21,600	21,600
MEETINGS, CONFERENCES, TRAINING	13,389	16,000	16,000	--		16,000	14,000	14,000
FUEL / TRANSPORTATION COSTS	3,470	4,000	4,000	--		4,000	4,000	4,000
PROFESSIONAL FEES	126,179	5,000	55,000	50,000	(3)	5,000	5,000	5,000
MARKETING & PROMOTION	30,490	47,500	57,000	9,500	(4)	77,000	77,000	77,000
	395,277	310,800	479,000	168,200		462,099	473,696	487,865
NET OPERATING (REVENUE) EXPENSE	388,027	304,675	472,875	168,200		455,974	471,696	485,865
OTHER								
TRANSFER FROM RESERVES & RES FUNDS	--	--	(50,000)	(50,000)	(5)	--	--	--
TRANSFER TO RESERVES & RES FUNDS	160,000	160,000	110,000	(50,000)	(6)	110,000	110,000	110,000
	160,000	160,000	60,000	(100,000)		110,000	110,000	110,000
	548,027	464,675	532,875	68,200		565,974	581,696	595,865
ANNUAL NET % INCREASE (DECREASE)				15%		6%	3%	2%

EXPLANATION OF 2024 CHANGE FROM 2023:

Revenue No significant changes

INCLUDES DEPARTMENTS:

7000-4000

Expenses

- (1) The variance is directly due to the new Communication Officer position approved by Council in 2023, along with COLA and step increases for existing staff.
- (2) Directly related to upcoming workforce events to be hosted in Ingersoll.
- (3) A result of the proposed Downtown revitalization plan as outlined in the strategic plan.
- (4) The variance is a direct result of increased budget allocation for the Communication Officer, earmarked for advertising and other promotional initiatives.

Other

- (5) We propose utilizing the Modernization Reserve for the Downtown revitalization plan.
- (6) Funds have been reallocated to the Arena Reserve to support the new MURC.

Town of Ingersoll
2024 Operating Budget
December 18, 2023

Reserves and Reserve Funds

Reserve and Reserve Fund Continuity Schedule

	2021	2022	2023	2024			2024	2023 / 2024
	Ending Balance	Ending Balance	Ending Balance Projected	Transfer In	Transfer Out	Income	Ending Balance	Change fav/(unfav)
<u>RESERVES</u>								
WORKING FUNDS	192,278	192,278	192,278				192,278	--
CURRENT PURPOSES	4,712,533	5,806,297	5,459,750	48,705	(127,000)	--	5,381,455	(78,295)
CAPITAL PURPOSES	11,069,045	11,350,025	12,488,072	3,874,230	(3,829,000)	--	12,533,302	45,230
	15,973,856	17,348,600	18,140,100	3,922,935	(3,956,000)	--	18,107,035	(33,065)
<u>RESERVE FUNDS</u>								
DISCRETIONARY	(1,979,737)	2,822,847	2,375,834	105,000	--	71,500	2,552,334	176,500
OBLIGATORY	4,226,353	4,216,667	4,033,157	--	(1,028,894)	655,600	3,659,863	(373,294)
	2,246,616	7,039,514	6,408,990	105,000	(1,028,894)	727,100	6,212,196	(196,794)
<u>TOTAL</u>	18,220,472	24,388,114	24,549,090	4,027,935	(4,984,894)	727,100	24,319,231	(229,859)

SOURCE OF TRANSACTIONS

OPERATING TRANSFERS
CAPITAL TRANSFERS

4,027,935	(241,894)
	(4,743,000)
4,027,935	(4,984,894)

Town of Ingersoll
2024 Operating Budget
Reserve Fund Continuity Detail
December 18, 2023

	<u>2023</u> <u>Opening</u> <u>Balance</u>	<u>Collected</u>	<u>Interest</u>	<u>Budgeted</u> <u>Transfers</u> <u>Out</u>	<u>2023</u> <u>Ending</u> <u>Balance</u>	<u>Transfers</u> <u>In</u>	<u>Interest</u>	<u>Budgeted</u> <u>Transfers</u> <u>Out</u>	<u>2024</u> <u>Ending</u> <u>Balance</u>
<u>Reserve Funds</u>									
00950 Sick Leave	61,759	-	1,641	-	63,399	5,000	1,500	-	69,899
00953 Industrial Land	2,761,088	150,000	73,346	(672,000)	2,312,435	100,000	70,000	--	2,482,435
Discretionary Reserve Funds	2,822,847	150,000	74,987	(672,000)	2,375,834	105,000	71,500	--	2,552,334
Federal Gas Tax	1,660,242	404,590	44,103	(733,000)	1,375,935	407,000	44,000	(914,000)	912,935
Prov Dedicated Gas Tax	1,074,740	55,595	28,550	(15,000)	1,143,885	55,200	28,000	(55,000)	1,172,085
00955 Cash-In-Lieu of Parkland	81,106	0	2,155	-	83,261	2,000	2,000	-	87,261
00963 Development Charges (Fire Services)	(90,584)	4,274		0	(86,310)	7,000	0		(79,310)
00970 Development Charges (Roads/Related)	731,652	42,769	19,436	(38,003)	755,854	65,000	19,000	(24,894)	814,960
00975 Development Charges (Parks & Rec)	555,831	2,866	14,765		573,462	3,000	14,000		590,462
00960 Development Charges (Admin)	145,382	1,979	3,862	(20,000)	131,223	4,500	3,500	(35,000)	104,223
00965 Development Charges (Police)	7,486		199	-	7,685	-	200		7,885
00967 Development Charges (PW Fleet/Bldg)	26,002		691	(4,000)	22,693	-	600		23,293
00977 Development Charges (Stormwater)	24,811		659	-	25,470	-	600	-	26,070
Obligatory Reserve Fund	4,216,667	512,073	114,419	(810,003)	4,033,157	543,700	111,900	(1,028,894)	3,659,863
Total	\$ 7,039,514	\$ 662,073	\$ 189,406	\$ (1,482,003)	\$ 6,408,990	\$ 648,700	\$ 183,400	\$ (1,028,894)	\$ 6,212,196

**Town of Ingersoll
2024 Operating Budget
Reserve Continuity Detail
December 18, 2023**

Reserve	2024	Notes	Budget		Notes	2024
	Beginning Balance		Transfers In	Transfers Out		Ending Balance
General Administration						
Reserves - Working Capital	\$ 192,278					\$ 192,278
Reserves - Legal Fees	378,228					378,228
Reserves - Admin Equip/Programming	45,605					45,605
Reserves - Finance	3,351,041					3,351,041
Reserves - Modernization	247,609			65,000	6200-4000-01950	120,609
				12,000	1300-4000-01950	
				50,000	7000-4000-01950	
Reserves - Clerk's Operational	115,952					115,952
Reserves - Capital Contingency	624,252			180,000	capital	444,252
Reserves - Election	21,473	1000-4000-98950	10,000			31,473
Reserves - Health Recruitment	24,257					24,257
Reserves - Administration Facility	135,802	2000-4030-98950	60,000	165,000	capital	30,802
Reserves - Public Buildings - General	93,764	5000-6050-98950	70,000	187,000	capital	101,764
		5000-6040-98950	75,000			
		5200-4100-98950	50,000			
Reserves - Economic Development	3,078	7000-4000-98950	10,000			13,078
Reserves - Building Inspection	798,833	3400-4000-98950	36,705			835,538
Reserves - I.T. Hardware	42,662	1002-4000-98950	20,000	40,000	capital	22,662
Reserves - COVID 19	332,550					332,550
Reserves - Community Improvement	130,250					130,250
Reserves - Heritage	15,900					15,900
Fire						
Reserves - Fire	304,490	3000-4000-98950	185,000	131,000	capital	358,490
Reserves - Fire Facility	56,453	3000-4000-98950	30,000			86,453
Police						
Reserves - Police Services Board	23,507	3200-4000-98950	2,000			25,507
Reserves - Police Facility	46,600	3200-4100-98950	10,000			56,600
Museum						
Reserves - Museum	201,924	6200-4100-98950	10,000	60,000	capital	151,924
Reserves - Museum Artifact Donations	1,100					1,100
Reserves - Sports Hall of Fame	10,739					10,739
Public Works/Engineering						
Reserves - PW Machinery / Equip	404,474	4500-4230-98950	259,730	260,000	capital	404,204
Reserves - PW Winter Control	14,255					14,255
Reserves - Replacement Trees	5,895					5,895
Reserves - Engineering - Misc. Projects	5,478,820	4000-4000-98950	1,850,000	2,205,000	capital	5,123,820
Reserves - Engineering Vehicles	34,981	4000-4230-98950	8,000			42,981
Parks & Recreation						
Reserves - Arena	4,373,570	5000-6020-98950	600,000			4,973,570
Reserves - Parks Trails	32,639	5000-6050-98950	20,000	25,000	capital	27,639
Reserves - Squash Club	177					177
Reserves - Parks Equipment	117,473	5000-6050-98950	95,000	145,000	capital	67,473
Reserves - Parks Facilities	221,962					100,962
		5000-6050-98950	70,000	311,000	capital	
		5000-6040-98950	50,000			
		5200-4100-98950	70,000			
Reserves - Parks VPCC Facility	44,776	5100-4100-98950	309,000	90,000	capital	263,776
Reserves - New Fitness Equipment	111,923	5100-6070-98950	20,000			131,923
Reserves - Fusion Technology Replacement	13,404	5200-6170-98950	2,500			15,904
Reserves - Recreation Admin - Future Use	87,405			30,000	capital	57,405
Total	\$ 18,140,100		\$ 3,922,935	\$ 3,956,000		\$ 18,107,035
Working	192,278		0	0		192,278
Current	5,459,750		48,705	127,000	operating	5,381,455
Capital	12,488,072		3,874,230	3,829,000	capital	12,533,302
	\$ 18,140,100		\$ 3,922,935	\$ 3,956,000		\$ 18,107,035

APPENDIX B – 10 YEAR CAPITAL FORECAST AND 2024 CAPITAL BUDGET



**TOWN OF INGERSOLL
2024 CAPITAL PROJECTS
\$,000**

PROJECT	Total Project Cost	Carry Forward	Reserves	Reserve Funds / DC	Grants	County
IT - Server Upgrades	40		40			
Town Hall - Elevator Replacement	200		100			100
Town Hall - LED Lights	66		33			33
Town Hall - Office Renovations	65		65			
Fire - 54-07 Chev 2011 Pick Up and Portable Pump	100		100			
Fire - Antenna and Radio Tower Replacement	31		31			
Charging Stations	40	20			20	
Guardrail Placement - Identified in Bridge/Culvert Report	30		30			
Ontario Structure Inspection Manual	40		40			
Centennial Park Pedestrian Bridge	180		180			
Bridge and Culvert Repairs and Rehabilitation	25		25			
Retaining Wall Rehabilitation	25		25			
Hall's Creek Retaining Wall Replacement	20		20			
Clark Road Industrial Park Retaining Wall Railing	45		45			
Sidewalk Rehab or Replacement	150		150			
Wonham St South Reconstruction (King St to Ann St)	7		7			
Frances St Reconstruction (Merritt St to Wonham St South)	2		2			
Carroll St Reconstruction (King St to Charles St)	3		3			
Cherry St Reconstruction (Carrol St to Harris St) Topcoat	4			4		
Wallace Line Reconstruction - Oakwood St to Robinson Road	65		65			
Thomas St Reconstruction	90		90			
Pemberton St Reconstruction (Charles St to CNR Tracks)	728		195		533	
Raglan St Reconstruction	749		749			
Wonham St South Reconstruction - Phase II (Ann St to CP Tracks)	14		14			
Chisholm Drive Reconstruction (Thomas St to Glenn Ave)	38		38			
Wellington St Reconstruction (King St to Canterbury St)	11		11			
Wellington Ave Reconstruction	6		6			
Nelson Ave Reconstruction	6		6			
Wellington St - Holcroft St to Pine St	149		149			
Wellington St - Pine St to Clark Road	166		166			
Wellington St - Bridge Deck to Holcroft St	97		97			
Queen Street	32		32			
Thames Street Banner Pole Replacement	60		60			
PW Leaf Machine #2	95		95			
PW PTO Generator #23	95		95			
PW Replace Truck #9	70		70			
Trails Network	25		25			
Memorial Park Bandhshell	180		180			
Parks Shop LED Light Upgrades	18		18			
G.E. Park Washroom Renovations	125		125			
Westfield Park Washroom Renovations	125		125			
Vic Park South Diamond Expansion	31		31			
Memorial Park Stair Remove / Replace	35		35			
Victoria Park & G.E. bleachers repairs	30		30			
New Groomer for Ball Diamonds	10		10			
Replace John Deere riding mower #2	50		50			
Replace 2012 Park's Flatbed Truck	85		85			
VPCC Drawings For Renovations	45		45			

**TOWN OF INGERSOLL
2024 CAPITAL PROJECTS
\$,000**

PROJECT	Total Project Cost	Carry Forward	Reserves	Reserve Funds / DC	Grants	County
VPCC Pool Dehumidifier Replacement	910			910		
VPCC Pool UV Light	45		45			
Fusion Roof Access	10		10			
Fusion A/C for Pat's Driving School	30		30			
Fusion Window Coverings	30		30			
Fusion Fence Replacement and Concrete Patios	20		20			
Seniors Centre Flooring Upgrades	16		16			
Seniors Centre Window Replacements and Sealant	25		25			
Museum repairs (Main Building siding, barn foundation, ramp)	60		60			
Ingersoll Sign Relocation to Highway 19/401	30	30				
New Sign at Highway 401/Culloden Rd	35	35				
Street Lights - Clarke Rd. Industrial Lands	100	100				
Topsoil Trucking & Disposal from Clarke Rd Ind Lands	500	500				
TOTAL CAPITAL PROJECTS	\$ 6,114	\$ 685	\$ 3,829	\$ 914	\$ 553	\$ 133

TOWN OF INGERSOLL
10 YEAR CAPITAL FORECAST - 2024 TO 2033
2024 CAPITAL BUDGET
\$,000

Pr #	PROJECT	Funding Source	Total 2024 & On	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
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GENERAL GOVERNMENT

INFORMATION TECHNOLOGY - IT

3068	Server Upgrades	IT Reserve	90	40								50	
3050	Hardware Upgrades	IT Reserve	50			25							25

PUBLIC BUILDINGS

TOWN HALL

TBD	Town Hall elevator replacement	Oxford Fac Reserve	100	100									
		Oxford County	100	100									
TBD	Town Hall - LED Lighting Upgrades	Public Bldg Reserve	33	33									
		Oxford County	33	33									
TBD	Town Hall - Office Renovations	Oxford Fac Reserve	65	65									
TBD	Town Hall - J.C. Herbert Room Renovations	Oxford Fac Reserve	50		50								

TOTAL - GENERAL GOVERNMENT

521 371 50 25 0 0 0 0 0 50 25

PROTECTION TO PERSONS & PROPERTY

FIRE

TBD	54-07 Chev 2011 Pickup and Portable Pump	Fire Reserve	100	100									
TBD	Fire Hall -Radio Tower	Fire Reserve	31	31									
TBD	Make up Air Unit	Fire Reserve	40		40								
TBD	Gear for additional volunteer firefighters (3)	DC Reserve Fund	23		23								
		Fire Reserve	9		9								
TBD	Fire Hall -Generator Replacement	Fire Facility Reserve	70		70								
TBD	Pump #2 Replacement	Fire Reserve	1,000					1000					
TBD	SCBA 24 Air Packs and 60 Cylinders	Fire Reserve	200						200				

OPP BUILDING

TBD	OPP - Replace sky light	Police Reserve	27		27								
TBD	OPP - Replace exterior doors	Police Reserve	10		10								
TBD	OPP - Roof repairs	Police Reserve	15			15							

OTHER PUBLIC BUILDINGS

TBD	Charging Stations (Public Works garage, VPCC, Town Hall Parks Shop and Arena)	Grant	20	20									
		Ctwd	20	20									

TOTAL - PROTECTION TO PERSONS

1,565 171 109 70 15 1,000 200 0 0 0 0

TOWN OF INGERSOLL
10 YEAR CAPITAL FORECAST - 2024 TO 2033
2024 CAPITAL BUDGET
\$,000

Pr #	PROJECT	Funding Source	Total 2024 & On	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
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TRANSPORTATION

CONSTRUCTION - ROADS & BRIDGES

Bridge and Culvert Minor Rehabilitation or Repairs													
3310	Guardrail Placement - Identified in Bridge/Culvert Report	Eng Misc Projects	300	30	30	30	30	30	30	30	30	30	30
TBD	Ontario Structure Inspection Manual Inspection Program	Eng Misc Projects	220	40		42		44		46		48	
TBD	Centennial Park Pedestrian Bridge Replacement	Eng Misc Projects	180	180									
TBD	Bridge and Culvert Repairs and Rehabilitation	Eng Misc Projects	380	25	100	25	50	10	50	10	50	10	50
TBD	Pemberton St. - Thames River (B30) Rehabilitation Design	Eng Misc Projects	50		50								
TBD	George St - Henderson Creek (C8) Rehabilitation Design	Eng Misc Projects	50			50							
TBD	Mutual St. - Thames River (B31) Rehabilitation Design	Eng Misc Projects	40						40				
TBD	Wonham St. S - Whiting Creek (C12) Rehabilitation Design	Eng Misc Projects	50						50				
Bridge and Culvert - Major Rehabilitation or Replacement subject to Federal or Provincial funding													
	Pemberton St Bridge Rehabilitation - Thames River (B30)	Grant	1,000			1000							
	George St Culvert - George to William - Henderson Creek (C8)	Grant	1,055				1055						
	Mutual St Rehabilitation - Thames River (B31)	Grant	900							900			
Retaining Wall Program													
	Retaining Wall Rehabilitation	Eng Misc Projects	250	25	25	25	25	25	25	25	25	25	25
	Hall's Creek Retaining Wall Replacement	Eng Misc Projects	120	20	100								
	Clark Road Industrial Park Retaining Wall Railing	Eng Misc Projects	45	45									
Sidewalk / Retaining Wall Restoration Program													
3313	Sidewalk Rehab or Replacement	Eng Misc Projects	850	150	100	50	100	50	100	50	100	50	100
Reconstruction Projects													
3305	Wonham St South Reconstruction (King St to Ann St)	Eng Misc Projects	7	7									
		OCIF Grant	125		125								
3306	Frances St Reconstruction (Merritt St to Wonham St South)	Eng Misc Projects	2	2									
	Topcoat	OCIF Grant	36		36								
3320	Carroll St Reconstruction (King St to Charles St)	Eng Misc Projects	3	3									
	Topcoat	OCIF Grant	86		86								
3276	Cherry St Reconstruction (Carrol St to Harris St) Topcoat	CCBF	40	4	36								
		OCIF Grant	173		173								
TBD	Wallace Line Reconstruction - Oakwood St to Robinson Road	Eng Misc Projects	1,100	65	1035								
3315	Thomas St Reconstruction	Eng Misc Projects	557	90	467								
3315	Pemberton St Reconstruction (Charles St to CNR Tracks)	Eng Misc Projects	202	195	7								
	Topcoat	OCIF Grant	533	533									
		CCBF	196		196								
3309	Raglan St Reconstruction	Eng Misc Projects	756	749	7								
	Topcoat	CCBF	110		110								
TBD	Wonham St South Reconstruction - Phase II (Ann St to CP Tracks)	Eng Misc Projects	563	14	549								
	Topcoat	CCBF	139					139					
TBD	Chisholm Drive Reconstruction (Thomas St to Glenn Ave)	Eng Misc Projects	1,026	38	988								
	Topcoat	OCIF Grant	533		533								
		Eng Misc Projects	366					366					
TBD	Wellington St Reconstruction (King St to Canterbury St)	Eng Misc Projects	406	11	395								
	Topcoat	CCBF	95					95					
TBD	Wellington Ave Reconstruction	Eng Misc Projects	215	6	209								
	Topcoat	OCIF Grant	34					34					
TBD	Nelson Ave Reconstruction	Eng Misc Projects	215	6	209								
	Topcoat	CCBF	34					34					
3308	Wonham St South Reconstruction - Phase I (Ann St to CP Tracks)	Eng Misc Projects	664		664								
	Topcoat	CCBF	140				140						

TOWN OF INGERSOLL
10 YEAR CAPITAL FORECAST - 2024 TO 2033
2024 CAPITAL BUDGET
\$,000

Pr #	PROJECT	Funding Source	Total 2024 & On	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
3315	Pemberton St Reconstruction (CNR Tracks to North Town Line) Topcoat	Eng Misc Projects CCBF	738 140	738			140						
3322	John St Reconstruction (Victoria St to Bell St) Topcoat	Eng Misc Projects OCIF Grant	304 56	304			56						
3323	John St Reconstruction (Bell St to Dead End) Topcoat	OCIF Grant CCBF	100 82	100			82						
3324	Earl St Reconstruction (Ann St to Frances St) Topcoat	Eng Misc Projects CCBF	416 61	416			61						
TBD	Charles St West Reconstruction (Whiting St to Merritt St)	Eng Misc Projects	449		7		302		140				
TBD	St Andrew St Reconstruction (Mutual St to Thames St)	Eng Misc Projects	737		16		630		91				
TBD	Union St Reconstruction	Eng Misc Projects	343		8		299		36				
TBD	Chisholm Drive Reconstruction (Glenn Ave to Whiting St)	Eng Misc Projects	991		21		840		130				
TBD	Frances St Reconstruction (Wonham St to Oxford St)	OCIF Grant	594		13		491		90				
TBD	Frances St Reconstruction (Wonham St to Oxford St) Topcoat	Eng Misc Projects OCIF Grant	213 613			17		196					
TBD	Ann St Reconstruction (Wonham St to Oxford St) Topcoat	Eng Misc Projects OCIF Grant	608 100			15		593					
TBD	Charles St East Reconstruction (Thames St to Water St) Topcoat	Eng Misc Projects CCBF	228 40			6		222					
TBD	Cottage St Reconstruction Topcoat	Eng Misc Projects OCIF Grant	190 39			5		185					
TBD	King Solomon St Reconstruction (Mutual St to Florances St) Topcoat	Eng Misc Projects OCIF Grant	103 101			3		100					
TBD	Witty Ave Reconstruction Topcoat	Eng Misc Projects OCIF Grant CCBF	473 440 122				22		451 440				
TBD	Wadsworth Drive Reconstruction Topcoat	Eng Misc Projects OCIF Grant	724 118				18		706				
TBD	Cathcart St Reconstruction Topcoat	Eng Misc Projects CCBF	728 85				18		710				
TBD	Fleischer Ave Reconstruction Topcoat	OCIF Grant CCBF	168 29					4		164			
TBD	Dean Crescent Reconstruction Topcoat	Eng Misc Projects CCBF	693 148					17		676			
TBD	Melita St Reconstruction (Whiting st to Wonham St) Topcoat	Eng Misc Projects CCBF	902 147					22		880			
TBD	King St E Reconstruction (Thames St to Carroll St) Topcoat	Eng Misc Projects CCBF	725 115					18		707			
TBD	Thames St North Reconstruction (Carnegie St to Bell St)	Eng Misc Projects OCIF Grant	448 115						8		440		
TBD	King St E Reconstruction Carroll St to Daniel St)	OCIF Grant	525						10		385		130
TBD	Bruce St Reconstruction (Carnegie St to King Hiram St)	Eng Misc Projects	309						6		225		78
TBD	Carnegie St Reconstruction (Bruce St to Mutual St)	Eng Misc Projects	646						12		471		163
TBD	Carnegie St Reconstruction (Mutual St to Thames St)	Eng Misc Projects OCIF Grant	734 201						18		716		201
TBD	Church St Reconstruction	Eng Misc Projects	431						8		326		97
TBD	Albert St Reconstruction (King St to Ann St)	Eng Misc Projects	1,074							26		1048	
TBD	Albert St Reconstruction (King St to Charles St)	Eng Misc Projects	408							10		398	
TBD	Mill St Reconstruction	OCIF Grant	536							13		523	
TBD	Cross St Reconstruction (Wellington St to Caffyn St)	Eng Misc Projects	346							9		337	
TBD	Caffyn St Reconstruction (Cross St to Cedar St)	Eng Misc Projects	333							8		325	
TBD	Frederick St Reconstruction (Whiting St to Benson St)	Eng Misc Projects	13								13		

TOWN OF INGERSOLL
10 YEAR CAPITAL FORECAST - 2024 TO 2033
2024 CAPITAL BUDGET
\$,000

Pr #	PROJECT	Funding Source	Total 2024 & On	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
TBD	Besnon St Reconstruction	Eng Misc Projects	14									14	
TBD	Bond St Reconstruction (King St to Frederick St)	Eng Misc Projects	13									13	
TBD	Thames St South Reconstruction (Whiting Creek to Cross St)	Eng Misc Projects	20									20	
TBD	Duke St / Duke Lane Reconstruction	Eng Misc Projects	8									8	
TBD	Avonlea Reconstruction	Eng Misc Projects	4									4	
TBD	Water Street Reconstruction (King St to Charles St)	Eng Misc Projects	14										14
TBD	Kirwin Drive Reconstruction	Eng Misc Projects	35										35
TBD	O'Hennessy St Reconstruction	Eng Misc Projects	5										5
3265	Pavement Management Program			(MP) - Mill and Pave									
	Wellington St - Holcroft St to Pine St	Eng Misc Projects	149	149									
	Wellington St - Pine St to Clark Road	Eng Misc Projects	166	166									
	Wellington St - Bridge Deck to Holcroft St	Eng Misc Projects	97	97									
	Queen Street	Eng Misc Projects	32	32									
	Thomas St - Ingersoll St to Oakwood St	Eng Misc Projects	305		305								
	McKee and Newman - Industrial Sub'd	Eng Misc Projects	292		292								
	Cambridge St	Eng Misc Projects	129		129								
	McCarthy Street - Charles to Cherry	CCBF	20		20								
	Florence Ave - King Solomon to Clarence	CCBF	90			90							
	King Hiram St - Mutual to Pemberton St	CCBF	323			323							
	Hall St - Canterbury to Park	CCBF	61				61						
	Ossian Terrace	CCBF	49				49						
	Carnegie St - Pemberton to 200m west	CCBF	110				110						
	Victoria St - Ingersoll to Town Limits	CCBF	106				106						
	Victoria St - Ingersoll to McKeand St	CCBF	212				212						
	Hillside Road	Eng Misc Projects	186					186					
	Dunn Court Road	Eng Misc Projects	34					34					
	Ridge Road	Eng Misc Projects	100					100					
	Concession St - Wellington St to park entrance	Eng Misc Projects	25					25					
	Janes Road	Eng Misc Projects	312						312				
	Various Streets	Eng Misc Projects	1,200							300	300	300	300
SUB-TOTAL - ROADS & BRIDGES			36,939	2,682	5,410	4,870	4,897	3,069	3,463	4,207	3,465	3,587	1,289
STREET LIGHTING & CROSSWALKS													
TBD	Thames Street Banner Pole Replacement	Eng Misc Projects	60	60									
SUB TOTAL - STREET LIGHTING			60	60	0	0	0	0	0	0	0	0	0
TOTAL - TRANSPORTATION			36,999	2,742	5,410	4,870	4,897	3,069	3,463	4,207	3,465	3,587	1,289
ENGINEERING													
TBD	GPS Units (2)	Eng Misc Projects	66		66								
TBD	Printer/Plotter Replacement	Eng Misc Projects	20		20								
TBD	Road Needs Study	Eng Misc Projects	100		50					50			
TBD	Total Station - S7	Eng Misc Projects	56						56				
TBD	Data Collector (2)	Eng Misc Projects	16						16				
TBD	Engineering Vehicle	Eng Misc Projects	55								55		
TOTAL - ENGINEERING			313	0	136	0	0	0	72	50	55	0	0

TOWN OF INGERSOLL
10 YEAR CAPITAL FORECAST - 2024 TO 2033
2024 CAPITAL BUDGET
\$,000

Pr #	PROJECT	Funding Source	Total 2024 & On	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
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PUBLIC WORKS

TBD	LEAF MACHINE # 2	PW Equip	95	95									
TBD	PTO GENERATOR #23	PW Equip	95	95									
TBD	REPLACE TRUCK #9	PW Equip	70	70									
TBD	REPLACE TRUCK #1	PW Equip	55		55								
TBD	SALT BRINE TANKAGE & CONTAINMENT	PW Equip	21		21								
		DC Reserve Fund	4		4								
TBD	SALT STORAGE EXPANSION	DC Reserve Fund	72		72								
		PW Equip	28		28								
TBD	REPLACE TRUCK #4 (Net of trade in)	PW Equip	285		285								
TBD	REPLACE TRUCK #2 (Net of trade in)	PW Equip	82		82								
TBD	SALT BRINE TANKAGE & CONTAINMENT	PW Equip	21			21							
		DC Reserve Fund	4			4							
TBD	REPLACE TRUCK #3 (Net of trade in)	PW Equip	285			285							
TBD	JIB CRANE	PW Equip	16			16							
TBD	REPLACE TRUCK #8 (Net of trade in)	PW Equip	310				310						
TBD	REPLACE TRUCK #5 (Net of trade in)	PW Equip	310					310					
TBD	WHEEL LOADER #13	PW Equip	300						300				
TBD	REPLACE TRUCK #10	PW Equip	40						40				
TBD	REPLACE TRUCK #7	PW Equip	90							90			
TOTAL - PUBLIC WORKS			2,183	260	547	326	310	310	340	90	0	0	0

PARKS AND RECREATION

ARENA

Multi Use Rec Facility													
3703	Multi Use Facility Drawing & Specifications	Arena Reserve	1,445			1,445							
3701	Multi Use Facility Capital Campaign Coach	Arena Reserve	90			90							
TBD	IDMC Arena Replacement (land servicing)	Arena Reserve	1,188			1,188							
	Land Acquisition (including OP Zoning, other studies)	Arena Reserve	1,650			1,650							
	Land Acquisition (with potential to build 2d ice pad)	DC Reserve Fund	262			262							
	MURC Construction	Fundraising	5,000			5,000							
		Arena Reserve	1,940			1,940							
		TBA	29,170			29,170							
Arena													
TBD	Ice Edger	Arena Reserve	10						10				
TBD	Ice Resurfacer	Arena Reserve	100								100		
SUB TOTAL - ARENA			40,855	0	0	40,745	0	0	0	10	100	0	

TOWN OF INGERSOLL
10 YEAR CAPITAL FORECAST - 2024 TO 2033
2024 CAPITAL BUDGET
\$,000

Pr #	PROJECT	Funding Source	Total 2024 & On	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
PARKS & REC													
Sport Fields													
TBD	Replace VP Ball Diamond Light Fixtures - All Diamonds	Parks Fac Reserve	400					250	150				
Parks & Trails													
TBD	Trails Network	Trails Reserve	55	25		30							
TBD	Trails Network (Section 2, 3, 4, & 5)	CCBF	230		230								
TBD	Memorial Park Bandshell	Capital Contingency	180	180									
TBD	Parks Shop LED Light Upgrades	Public Bldg Reserve	18	18									
TBD	G.E. Park Washroom Renovations	Parks Fac Reserve	125	125									
TBD	Westfield Park Washroom Renovations	Parks Fac Reserve	125	125									
TBD	Vic Park South Diamond Expansion	Parks Fac Reserve	31	31									
TBD	Memorial Park Stair Remove / Replace	Public Bldg Reserve	35	35									
TBD	Victoria Park & G.E. bleachers repairs	Parks Fac Reserve	30	30									
TBD	Golf Estates Park (fencing, signs, playground equipment)	Park Land Reserve Fund	65		65								
TBD	Jim Robbins Park Playground Replacement	Parks Fac Reserve	75		75								
TBD	Woodhatch Park Playground Replacement	Parks Fac Reserve	75		75								
TBD	Convert VPCC North Diamond to Clay	Parks Fac Reserve	40		40								
TBD	Creative Arts / VPCC Driveway Retaining Wall Repairs	Parks Fac Reserve	60		60								
TBD	Memorial Park Playground Replacement	Parks Fac Reserve	125					125					
TBD	Memorial Park Cookhouse Renovations	Parks Fac Reserve	125					125					
TBD	Convert GE #2 Diamond to Clay	Parks Fac Reserve	40				40						
TBD	Victoria Park Hydro Underground Conversion	Parks Fac Reserve	100					100					
Equipment													
TBD	New Groomer for Ball Diamonds	Parks Equip	10	10									
TBD	Replace John Deere riding mower #2	Parks Equip	50	50									
TBD	Replace 2012 Flatbed Truck	Parks Equip	85	85									
3598	Replace John Deere riding mower #3	Parks Equip	50		50								
TBD	Replace 2016 Chevy Pick up	Parks Equip	60				60						
SUB TOTAL - PARKS			2,189	714	595	320	310	100	150	0	0	0	0
VPCC FACILITY													
TBD	Drawings For Renovations	VPCC Fac	45	45									
TBD	Pool Dehumidifier Replacement	CCBF	910	910									
TBD	Pool UV Light	VPCC Fac	45	45									
TBD	Sidewalk Upgrade to Concrete	VPCC Fac	50		50								
TBD	Splash Pad Upgrades	VPCC Fac	210		210								
TBD	New Exterior Sign	VPCC Fac	60				60						
TBD	Gym Equipment	Fitness Equipment	170						170				
SUB TOTAL - VPCC FACILITY			1,490	1,000	260	60	0	0	170	0	0	0	0
YOUTH CENTRE FACILITY													
3537	Roof Access	Public Bldg Reserve	10	10									
TBD	A/C for Pat's Driving School	Public Bldg Reserve	30	30									
TBD	Window Coverings	Rec Admin	30	30									
TBD	Fence Replacement and Concrete Patios	Public Bldg Reserve	20	20									
TBD	Replace Mitsubishi rooftop unit as per building assessment	Public Bldg Reserve	70				70						
TBD	Replace furnaces x 4 as per building assessment	Public Bldg Reserve	70				70						
TBD	Skatepark Upgrades	Public Bldg Reserve	400				400						
TBD	New Exterior Sign	Grant	60				60						
TBD	Replace exterior doors as per building assessment	Public Bldg Reserve	75					75					
TBD	Kitchen Equipment Upgrade	Rec Admin	30					30					
SUB TOTAL - YOUTH CENTRE FACILITY			795	90	0	600	0	105	0	0	0	0	0

TOWN OF INGERSOLL
10 YEAR CAPITAL FORECAST - 2024 TO 2033
2024 CAPITAL BUDGET
\$,000

Pr #	PROJECT	Funding Source	Total 2024 & On	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
CAMI-SUZUKI SENIORS CENTRE													
3627	Flooring Upgrades	Public Bldg Reserve	16	16									
3625	Window Replacements and Sealant	Public Bldg Reserve	50	25	25								
3626	Parking Lot	Public Bldg Reserve	175				175						
TBD	Washroom Partitions	Public Bldg Reserve	15				15						
SUB TOTAL - CAMI-SUZUKI SENIOR CENTRE			256	41	25	0	190	0	0	0	0	0	0
MUSEUM													
3618	Facility Upgrades	Museum Reserve	300	60	30			30	20			80	80
SUB TOTAL - MUSEUM			300	60	30	0	0	30	20	0	0	80	80
TOTAL - PARKS AND RECREATION			45,885	1,905	910	41,725	500	235	340	10	100	80	80
ECONOMIC DEVELOPMENT													
3629	Ingersoll Sign Relocation to Highway 19/401	Cfwd	30	30									
3629	New Sign at Highway 401/Culloden Rd	Cfwd	35	35									
3651	Street Lights - Clarke Rd. Industrial Lands	Cfwd	100	100									
3651	Topsoil Trucking & Disposal from Clarke Rd Ind Lands	Cfwd	500	500									
TOTAL - ECONOMIC DEVELOPMENT			665	665	0	0	0	0	0	0	0	0	0
CAPITAL GRAND TOTAL			88,131	6,114	7,162	47,016	5,722	4,614	4,415	4,357	3,620	3,717	1,394

TOWN OF INGERSOLL
10 YEAR CAPITAL FORECAST - 2024 TO 2033
2024 CAPITAL BUDGET
\$,000

Pr #	PROJECT	Funding Source	Total 2024 & On	Total									
				2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
<u>Funding Requirements</u>													
	Cfwd		685	685	--	--	--	--	--	--	--	--	--
	Admin Equipment Reserve		--	--	--	--	--	--	--	--	--	--	--
	DC Reserve Fund		365	--	99	266	--	--	--	--	--	--	--
	Debenture		--	--	--	--	--	--	--	--	--	--	--
	Donation		--	--	--	--	--	--	--	--	--	--	--
	Capital Contingency		180	180	--	--	--	--	--	--	--	--	--
	Eng Misc Projects		26,437	2,205	4,957	2,618	2,334	2,223	2,995	2,827	2,810	2,625	843
	Fire Reserve		1,380	131	49	--	--	1,000	200	--	--	--	--
	Fire Facility Reserve		70	--	--	70	--	--	--	--	--	--	--
	Fitness Equipment		170	--	--	--	--	--	170	--	--	--	--
	Fundraising		5,000	--	--	5,000	--	--	--	--	--	--	--
	CCBF		3,834	914	286	719	961	308	--	--	207	439	--
	Grant		3,035	20	--	1,060	1,055	--	--	900	--	--	--
	IT Reserve		140	40	--	25	--	--	--	--	--	50	25
	Museum Reserve		300	60	30	--	--	30	20	--	--	80	80
	OCIF Grant		5,226	533	533	533	547	538	540	530	503	523	446
	Oxford County		133	133	--	--	--	--	--	--	--	--	--
	Oxford Fac Reserve		215	165	50	--	--	--	--	--	--	--	--
	Parks Equip		255	145	50	--	60	--	--	--	--	--	--
	Parks Fac Reserve		1,351	311	250	290	250	100	150	--	--	--	--
	Park Land Reserve Fund		65	--	65	--	--	--	--	--	--	--	--
	Police Reserve		52	--	37	--	15	--	--	--	--	--	--
	Public Bldg Reserve		1,017	187	25	540	190	75	--	--	--	--	--
	PW Equip		2,103	260	471	322	310	310	340	90	--	--	--
	Rec Admin		60	30	--	--	--	30	--	--	--	--	--
	Arena Reserve		6,423	--	--	6,313	--	--	--	10	100	--	--
	VPCC Fac		410	90	260	60	--	--	--	--	--	--	--
	Trails Reserve		55	25	--	30	--	--	--	--	--	--	--
	TBA		29,170	--	--	29,170	--	--	--	--	--	--	--
			88,131	6,114	7,162	47,016	5,722	4,614	4,415	4,357	3,620	3,717	1,394
	Reserve - Discretionary	R		3,829	6,179	10,268	3,159	3,768	3,875	2,927	2,910	2,755	948
	Reserve Fund	RF		914	450	985	961	308	--	--	207	439	--
	Other (Grants, Donations)			1,371	533	35,763	1,602	538	540	1,430	503	523	446

TOWN OF INGERSOLL
10 YEAR CAPITAL FORECAST - 2024 TO 2033
2024 CAPITAL BUDGET
\$,000

Pr #	PROJECT	Funding Source	Total 2024 & On	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033

Reserves and Reserve Funds with a Capital Component

Reserves

IT Reserve 2500-00833

open begin of year	43	23	43	38	58	78	98	118	138	108
transfer in	20	20	20	20	20	20	20	20	20	20
transfer out	(40)	--	(25)	--	--	--	--	--	(50)	(25)
close end of year	23	43	38	58	78	98	118	138	108	103

Admin Equip/Programming Reserve 2500-00804

open begin of year	46	46	46	46	46	46	46	46	46	46
transfer in	--	--	--	--	--	--	--	--	--	--
transfer out	--	--	--	--	--	--	--	--	--	--
close end of year	46	46	46	46	46	46	46	46	46	46

Building Reserve 2500-00815

open begin of year	799	799	799	799	799	799	799	799	799	799
transfer in	--	--	--	--	--	--	--	--	--	--
transfer out	--	--	--	--	--	--	--	--	--	--
close end of year	799	799	799	799	799	799	799	799	799	799

Modernization Reserve 2500-00865

open begin of year	345	345	345	345	345	345	345	345	345	345
transfer in	--	--	--	--	--	--	--	--	--	--
transfer out	--	--	--	--	--	--	--	--	--	--
close end of year	345	345	345	345	345	345	345	345	345	345

Economic Dev Reserve 2500-00825

open begin of year	13	23	33	43	53	63	73	83	93	103
transfer in	10	10	10	10	10	10	10	10	10	10
transfer out	--	--	--	--	--	--	--	--	--	--
close end of year	23	33	43	53	63	73	83	93	103	113

Parks Fac Reserve 2500-00840

open begin of year	222	101	61	16	31	216	371	696	1,041	1,406
transfer in	150	190	210	245	265	285	305	325	345	365
1.5% levy increase	40	20	35	20	20	20	20	20	20	20
transfer out	(311)	(250)	(290)	(250)	(100)	(150)	--	--	--	--
close end of year	101	61	16	31	216	371	696	1,041	1,406	1,791

Parks Trails Reserve 2500-00826

open begin of year	33	28	48	38	58	78	98	118	138	158
transfer in	20	20	20	20	20	20	20	20	20	20
transfer out	(25)	--	(30)	--	--	--	--	--	--	--
close end of year	28	48	38	58	78	98	118	138	158	178

TOWN OF INGERSOLL
10 YEAR CAPITAL FORECAST - 2024 TO 2033
2024 CAPITAL BUDGET
\$,000

Pr #	PROJECT	Funding Source	Total 2024 & On										
				2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
	Fire Reserve 2500-00803												
	open begin of year			304	358	494	679	864	54	49	249	449	649
	transfer in			185	185	185	185	190	195	200	200	200	200
	transfer out			(131)	(49)	--	--	(1,000)	(200)	--	--	--	--
	close end of year			<u>358</u>	<u>494</u>	<u>679</u>	<u>864</u>	<u>54</u>	<u>49</u>	<u>249</u>	<u>449</u>	<u>649</u>	<u>849</u>
	Fire Facility Reserve 2500-00861												
	open begin of year			56	86	116	76	106	136	168	200	232	264
	transfer in			30	30	30	30	30	32	32	32	32	32
	transfer out			--	--	(70)	--	--	--	--	--	--	--
	close end of year			<u>86</u>	<u>116</u>	<u>76</u>	<u>106</u>	<u>136</u>	<u>168</u>	<u>200</u>	<u>232</u>	<u>264</u>	<u>296</u>
	130 Oxford Facility Reserve 2500-00816												
	open begin of year			136	31	41	101	161	231	311	401	501	611
	transfer in			50	60	60	60	60	70	80	90	100	110
	1.5% levy increase			10	--	--	--	10	10	10	10	10	10
	transfer out			(165)	(50)	--	--	--	--	--	--	--	--
	close end of year			<u>31</u>	<u>41</u>	<u>101</u>	<u>161</u>	<u>231</u>	<u>311</u>	<u>401</u>	<u>501</u>	<u>611</u>	<u>731</u>
	Public Bldg Reserve 2500-00817												
	open begin of year			94	102	297	12	92	337	707	1,127	1,597	2,117
	transfer in			175	195	220	255	270	320	370	420	470	520
	1.5% levy increase			20	25	35	15	50	50	50	50	50	50
	transfer out			(187)	(25)	(540)	(190)	(75)	--	--	--	--	--
	close end of year			<u>102</u>	<u>297</u>	<u>12</u>	<u>92</u>	<u>337</u>	<u>707</u>	<u>1,127</u>	<u>1,597</u>	<u>2,117</u>	<u>2,687</u>
	Police Facility Reserve 2500-0850												
	open begin of year			47	57	30	40	35	45	55	65	75	85
	transfer in			10	10	10	10	10	10	10	10	10	10
	transfer out			--	(37)	--	(15)	--	--	--	--	--	--
	close end of year			<u>57</u>	<u>30</u>	<u>40</u>	<u>35</u>	<u>45</u>	<u>55</u>	<u>65</u>	<u>75</u>	<u>85</u>	<u>95</u>
	Engineering Projects 2500-00820												
	open begin of year			5,379	5,024	2,017	1,449	1,315	1,442	917	680	580	795
	transfer in			1,800	1,850	1,950	2,050	2,200	2,350	2,470	2,590	2,710	2,840
	1.5% levy increase			50	100	100	150	150	120	120	120	130	130
	transfer out			(2,205)	(4,957)	(2,618)	(2,334)	(2,223)	(2,995)	(2,827)	(2,810)	(2,625)	(843)
	close end of year			<u>5,024</u>	<u>2,017</u>	<u>1,449</u>	<u>1,315</u>	<u>1,442</u>	<u>917</u>	<u>680</u>	<u>580</u>	<u>795</u>	<u>2,922</u>
	Eng Equip 2500-00860												
	open begin of year			35	43	51	59	67	75	83	91	99	107
	transfer in			8	8	8	8	8	8	8	8	8	8
	transfer out			--	--	--	--	--	--	--	--	--	--
	close end of year			<u>43</u>	<u>51</u>	<u>59</u>	<u>67</u>	<u>75</u>	<u>83</u>	<u>91</u>	<u>99</u>	<u>107</u>	<u>115</u>

TOWN OF INGERSOLL
10 YEAR CAPITAL FORECAST - 2024 TO 2033
2024 CAPITAL BUDGET
\$,000

Pr #	PROJECT	Funding Source	Total 2024 & On										
				2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
	PW Equip 2500-00818												
	open begin of year			424	424	206	144	100	81	47	278	614	965
	transfer in			250	253	253	260	266	291	306	321	336	351
	1.5% levy increase			10	--	7	6	25	15	15	15	15	16
	transfer out			(260)	(471)	(322)	(310)	(310)	(340)	(90)	--	--	--
	close end of year			424	206	144	100	81	47	278	614	965	1,332
	Arena Reserve 2500-00824												
	open begin of year			4,373	4,973	5,723	160	910	1,660	2,410	3,150	3,800	4,550
	1.5% levy increase			150	150	--	--	--	--	--	--	--	--
	transfer in			450	600	750	750	750	750	750	750	750	750
	transfer out			--	--	(6,313)	--	--	--	(10)	(100)	--	--
	close end of year			4,973	5,723	160	910	1,660	2,410	3,150	3,800	4,550	5,300
	Museum Reserve 2500-00806												
	open begin of year			201	151	131	141	151	136	136	161	186	131
	transfer in			10	10	10	10	10	15	20	25	25	25
	1.5% levy increase							5	5	5			
	transfer out			(60)	(30)	--	--	(30)	(20)	--	--	(80)	(80)
	close end of year			151	131	141	151	136	136	161	186	131	76
	Capital Contingency 2500-00813												
	open begin of year			624	444	444	444	444	444	444	444	444	444
	transfer in			--	--	--	--	--	--	--	--	--	--
	transfer out			(180)	--	--	--	--	--	--	--	--	--
	close end of year			444	444	444	444	444	444	444	444	444	444
	Recreation Admin 2500-00848												
	open begin of year			87	57	57	57	57	27	27	27	27	27
	transfer in			--	--	--	--	--	--	--	--	--	--
	transfer out			(30)	--	--	--	(30)	--	--	--	--	--
	close end of year			57	57	57	57	27	27	27	27	27	27
	Fitness Equipment 2500-00845												
	open begin of year			112	132	152	172	192	212	62	82	102	122
	transfer in			20	20	20	20	20	20	20	20	20	20
	transfer out			--	--	--	--	--	(170)	--	--	--	--
	close end of year			132	152	172	192	212	62	82	102	122	142
	Parks Equipment 2500-00838												
	open begin of year			117	67	112	207	242	337	432	527	622	717
	transfer in			95	95	95	95	95	95	95	95	95	95
	1.5% levy increase			--	--	--	--	--	--	--	--	--	--
	transfer out			(145)	(50)	--	(60)	--	--	--	--	--	--
	close end of year			67	112	207	242	337	432	527	622	717	812

TOWN OF INGERSOLL
10 YEAR CAPITAL FORECAST - 2024 TO 2033
2024 CAPITAL BUDGET
\$,000

Pr #	PROJECT	Funding Source	Total 2024 & On										
				2024	2025	2026	2027	2028	2029	2030	2031	2032	2033

TOWN OF INGERSOLL
10 YEAR CAPITAL FORECAST - 2024 TO 2033
2024 CAPITAL BUDGET
\$,000

Pr #	PROJECT	Funding Source	Total 2024 & On										
				2024	2025	2026	2027	2028	2029	2030	2031	2032	2033

Reserve Funds

Parkland Reserve Fund 20-0000-2700-00955

open begin of year	83	87	26	30	34	38	42	46	50	54
fees collected	4	4	4	4	4	4	4	4	4	5
transfer out	--	(65)	--	--	--	--	--	--	--	--
close end of year	87	26	30	34	38	42	46	50	54	59

DC Reserve Fund 20-0000-2700-00963 to 977

open begin of year	1,430	1,547	1,574	1,434	1,574	1,714	1,874	2,034	2,214	2,434
fees collected	117	126	126	140	140	160	160	180	220	220
transfer out	--	(99)	(266)	--	--	--	--	--	--	--
close end of year	1,547	1,574	1,434	1,574	1,714	1,874	2,034	2,214	2,434	2,654

Industrial Land Reserve Fund 20-0000-2700-00953

open begin of year	2,312	2,482	2,622	2,762	2,902	3,042	3,182	3,322	3,462	3,602
fees collected	170	140	140	140	140	140	140	140	140	140
transfer out	--	--	--	--	--	--	--	--	--	--
close end of year	2,482	2,622	2,762	2,902	3,042	3,182	3,322	3,462	3,602	3,742

CCBF 2500-00839

open begin of year	1,376	913	1,078	810	300	443	894	1,345	1,589	1,601
collected	451	451	451	451	451	451	451	451	451	451
transfer out	(914)	(286)	(719)	(961)	(308)	--	--	(207)	(439)	--
close end of year	913	1,078	810	300	443	894	1,345	1,589	1,601	2,052

Reserve Funds Total

open begin of year	5,201	5,029	5,300	5,036	4,810	5,237	5,992	6,747	7,315	7,691
transfer in	742	721	721	735	735	755	755	775	815	816
transfer out	(914)	(450)	(985)	(961)	(308)	--	--	(207)	(439)	--
close end of year	5,029	5,300	5,036	4,810	5,237	5,992	6,747	7,315	7,691	8,507

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Information Technology	GL Account: 10-0000-3068-80000
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Project Name:	Server Upgrade
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Project Category	Mandatory	▼ <i>Please select from drop down menu</i>
-------------------------	-----------	--

Project in Asset Management Plan?	No	▼ <i>Please select from drop down menu</i>
--	----	--

Project Description/Location/Map:

Currently our host server is responsible for Laserfiche, Remote Application Access and Intrusion Operational Redundancy is running aging hardware with the Windows Server 2016 operating system. With the increased workload across these services, and significant security requirements this host server is at capacity and a security risk. This project will be the replacement of this aging host server with a new server capable of handling the additional workload as well as updated security features offered in the Windows Server 2022 operating system and beyond.

Long-term Financial Impact:

None

<u>Project Priority:</u>	High	▼ <i>Please select from drop down menu</i>
---------------------------------	------	--

Project Risks:

None

<u>Project Start Date:</u>	<u>Project Completion Date:</u>
-----------------------------------	--

4/5/2024

5/31/2024

Project Year: 2024

Costs

Contract	40,000
Material	_____
Payroll	_____
Other	_____
	<u>40,000</u>

Funding

Levy	_____
Reserve	\$40,000
Dev Charges	_____
Other:	_____
Debenture	<u>40,000</u>

County Costs not
included in the
above

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Community Services	GL Account: TBD
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Project Name: Town Hall Elevator Replacement

Project Category	Mandatory	Please select from drop down menu
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Project in Asset Management Plan?	Yes	Please select from drop down menu
--	-----	-----------------------------------

Project Description/Location/Map:

The elevator at Town Hall is original to the building. Parts are becoming increasingly hard to find, making repairs difficult. The County would be responsible for 50% of the cost

Long-term Financial Impact:

N/A - A new elevator will reduce repair costs. A new elevator will also last around 30 years which would align with the life expectancy of the building

<u>Project Priority:</u>	High	Please select from drop down menu
---------------------------------	------	-----------------------------------

Project Risks:

No risks

Project Start Date:

ASAP - 2024

Project Completion Date:

ASAP - 2024

Project Year: 2024

Costs

Contract	_____
Material	200,000
Payroll	_____
Other	_____
	<u>200,000</u>

Funding

Levy	_____
Reserve	100,000
Dev Charges	_____
Other:	100,000
	<u>200,000</u>

County Costs not
included in the
above

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Community Services	GL Account: TBD
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Project Name: Town Hall LED Lighting Upgrades

Project Category	Mandatory	Please select from drop down menu
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Project in Asset Management Plan?	No	Please select from drop down menu
--	----	-----------------------------------

Project Description/Location/Map:

Town Hall is one of the few buildings left that we haven't upgraded the lighting to LED. In the other buildings we've upgraded we've noticed immediate savings on hydro costs because of the upgrades. The lighting in the basement of Town Hall is in need of repairs as well so upgrading to LED will save us the cost of those repairs. The County would be responsible for 50% of the cost of the upgrades. We could also be eligible for a rebate from Save on Energy for \$12,000 (rebate not included in budget price)

Long-term Financial Impact:

Cost savings on hydro will be noticed immediately

<u>Project Priority:</u>	High	Please select from drop down menu
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Project Risks:

No risks

Project Start Date:

ASAP - 2024

Project Completion Date:

ASAP - 2024

Project Year: 2024

Costs

Contract	_____
Material	66,000
Payroll	_____
Other	_____
	<u>66,000</u>

Funding

Levy	_____
Reserve	33,000
Dev Charges	_____
Other:	33,000
	<u>66,000</u>

County Costs not
included in the
above

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Community Services	GL Account: TBD
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Project Name: Town Hall Office Renovations

Project Category	Mandatory	Please select from drop down menu
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Project in Asset Management Plan?	No	Please select from drop down menu
--	----	-----------------------------------

Project Description/Location/Map:

We are quickly running out of office space at Town Hall. We received a quote in 2023 to renovate the engineering side of the building to accommodate more office space for new staff. With our staffing needs increasing, we need more office space.

Long-term Financial Impact:

Cost savings on hydro will be noticed immediately

<u>Project Priority:</u>	High	Please select from drop down menu
---------------------------------	------	-----------------------------------

Project Risks:

Timing for quotes. Finding temp office space for staff

Project Start Date:

ASAP - 2024

Project Completion Date:

ASAP - 2024

Project Year: 2024

Costs

Contract	_____
Material	_____ 65,000
Payroll	_____
Other	_____
	_____ 65,000

Funding

Levy	_____
Reserve	_____ 65,000
Dev Charges	_____
Other:	_____
	_____ 65,000

County Costs not
included in the
above

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Fire Services	GL Account: TBD
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Project Name: Fire Prevention Vehicle

Project Category	Growth	▼	Please select from drop down menu
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Project in Asset Management Plan?	No	▼	Please select from drop down menu
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Project Description/Location/Map:

Addition of a fire prevention vehicle to the fire services. One half ton pick up truck with spray in bed liner, emergency lights and radio, and charging unit.

Long-term Financial Impact:

None

<u>Project Priority:</u>	Medium	▼	Please select from drop down menu
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Project Risks:

None

<u>Project Start Date:</u>	<u>Project Completion Date:</u>
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5/1/2024

5/1/2024

Project Year: 2024

Costs

Contract	100,000
Material	_____
Payroll	_____
Other	_____
	<u>100,000</u>

Funding

Levy	_____
Reserve	100,000
Dev Charges	_____
Other:	_____
	<u>100,000</u>

County Costs not
included in the
above

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Fire Services	GL Account: TBD
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Project Name: Radio Antenna & Tower Replacement

Project Category	Critical	▼ <i>Please select from drop down menu</i>
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Project in Asset Management Plan?	No	▼ <i>Please select from drop down menu</i>
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Project Description/Location/Map:

Replacement of radio antenna and tower at the fire station tower. This antenna and tower are over 30 years. It was recommended by the radio repair techs to replace the antenna at the same time as the tower. The estimated life span of the antenna is 25 years. The tower will be replaced with a tower that can be climbed in the event that repairs are needed.

Long-term Financial Impact:

None

<u>Project Priority:</u>	High	▼ <i>Please select from drop down menu</i>
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Project Risks:

None

<u>Project Start Date:</u>	<u>Project Completion Date:</u>
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5/1/2024

5/1/2024

Project Year: 2024

Costs

Contract	31,000
Material	_____
Payroll	_____
Other	_____
	<u>31,000</u>

Funding

Levy	_____
Reserve	31,000
Dev Charges	_____
Other:	_____
	<u>31,000</u>

County Costs not
included in the
above

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Engineering **GL Account:** 10-0000-3310-80000

Project Name: Guardrail & Handrail Placement - Identified in Bridge/Culvert Report

Project Category: Service Level ▼ Please select from drop down menu

Project in Asset Management Plan? Yes ▼ Please select from drop down menu

Project Description/Location/Map:

Asset Management level of service targets stating 80% of bridge and culvert structures are to have a BCI rating above 65 is currently met at a inventory rating of 91% by the most recent annual OSIM inspections which include guiderails. Asset Management LOS is met, however with safety consideration there are various culverts and bridge structures with noted absence of guiderail and underserved handrails not meeting Ontario Building Code compliance. Annual capital programing will allow for progressive installation of safety related guiderail and handrail.

2024 Programming will accommodate new guiderail at:
Structure C2: McKeand Street crossing Sutherland Creek
Structure C4: Wonham St crossing Sutherland Creek

Multi-Year Guiderail Map located here: V:\engineering\Engineering\BUDGETS\2024

Long-term Financial Impact:

Project Priority: Medium ▼ Please select from drop down menu

Project Risks:

Financial liability due to safety related risk

Project Start Date:

Summer 2024

Project Completion Date:

Fall 2024

Project Year: 2024

Costs

Contract	27,500
Material	_____
Payroll	2,500
Other	_____
	30,000

Funding

Levy	_____
Reserve	\$30,000
Dev Charges	_____
Other:	_____
Debenture	30,000

County Costs not
included in the
above

N/A

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Engineering	GL Account: TBD
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Project Name: Ontario Structure Inspection Manual Bridge and Culvert Inspections

Project Category	Mandatory	Please select from drop down menu
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Project in Asset Management Plan?	Yes	Please select from drop down menu
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Project Description/Location/Map:

To inform the asset management plan, the Towns inventory of large bridges and culverts exceeding 3m in section width is required to have condition data updated for safety related levels of service projections and maintenance planning every 2 years.

Long-term Financial Impact:

<u>Project Priority:</u>	Low	Please select from drop down menu
---------------------------------	-----	-----------------------------------

Project Risks:

Requirement of O.Reg. 588/17

Project Start Date:

Spring 2024

Project Completion Date:

Fall 2024

Project Year: 2024

Costs

Contract	39,000
Material	_____
Payroll	1,000
Other	_____
	40,000

Funding

Levy	_____
Reserve	\$40,000
Dev Charges	_____
Other:	_____
Debenture	40,000

County Costs not
included in the
above

N/A

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Engineering	GL Account: TBD
--------------------------------	------------------------

Project Name: Centennial Park Pedestrian Bridge Replacement

Project Category	Critical	Please select from drop down menu
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Project in Asset Management Plan?	Yes	Please select from drop down menu
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Project Description/Location/Map:

Centennial Park Bridge Replacement per Council Report OP-013-23

Long-term Financial Impact:

<u>Project Priority:</u>	High	Please select from drop down menu
---------------------------------	------	-----------------------------------

Project Risks:

Existing structure is no mechanical secured to abutments and has reached end of useful life. Replacement structure directed by Town Council

Project Start Date:

1/1/2024

Project Completion Date:

10/1/2024

Project Year: 2024

Costs

Contract	175,000
Material	_____
Payroll	5,000
Other	_____
	180,000

Funding

Levy	_____
Reserve	\$180,000
Dev Charges	_____
Other:	_____
Debenture	180,000

County Costs not included in the above

N/A

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Engineering	GL Account: TBD
--------------------------------	------------------------

Project Name: Bridge and Culvert Repair and Rehabilitation

Project Category Efficiency / Cost Savings	Please select from drop down menu
---	-----------------------------------

Project in Asset Management Plan?	Yes	Please select from drop down menu
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Project Description/Location/Map:

The 2019, 2020, 2021, and 2022 Bridge and Culvert Reports have identified various bridges and/or culverts that require varying levels of effort to increase their Bridge Condition Index meeting standards to increase longevity. Critical erosion control and signage works are proposed for undertaking in 2024 while the current year OSIM inspection is undertaken with staff participation to prepare sequential long term critical maintenance plan.

Long-term Financial Impact:

<u>Project Priority:</u>	High	Please select from drop down menu
---------------------------------	------	-----------------------------------

Project Risks:

Lack of placement could cause financial issues for the Town due to liability.

Project Start Date:

Summer 2024

Project Completion Date:

Summer 2024

Project Year: 2024

Costs

Contract	22,500
Material	_____
Payroll	2,500
Other	_____
	<u>25,000</u>

Funding

Levy	_____
Reserve	\$25,000
Dev Charges	_____
Other:	_____
Debenture	<u>25,000</u>

County Costs not included in the above

N/A

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Engineering	GL Account: TBD
--------------------------------	------------------------

Project Name: Retaining Wall Program

Project Category Efficiency / Cost Savin	Please select from drop down menu
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Project in Asset Management Plan?	Yes	Please select from drop down menu
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Project Description/Location/Map:

The Town currently has existing precast and/or concrete retaining walls that have begun to deteriorate or become unsafe. The Retaining Wall Program in conjunction with the Asset Management Plan has identified the following areas for progressive replacement with annual programming:

King St. W;
King Solomon;
Cherry St;
Charles St;
Canterbury St;
Thames Street S;

Long-term Financial Impact:

<u>Project Priority:</u>	High	Please select from drop down menu
---------------------------------	------	-----------------------------------

Project Risks:

Although cost estimates are based on unit costs from previous years, there is always an inherent risk of actual cost variation due to tendering/bidding process and variation in material costs, leading to an escalation in actual project costs.

Project Start Date:

1/1/2024

Project Completion Date:

10/1/2024

Project Year: 2024

Costs

Contract	23,500
Material	
Payroll	1,500
Other	
	25,000

Funding

Levy	
Reserve	\$25,000
Dev Charges	
Other:	
Debenture	25,000

County Costs not
included in the
above

N/A

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Engineering	GL Account: TBD																																																																																																						
Project Name: Halls Creek Retaining Wall Replacement																																																																																																							
Project Category	Growth ▼ Please select from drop down menu																																																																																																						
Project in Asset Management Plan?	Yes ▼ Please select from drop down menu																																																																																																						
Project Description/Location/Map: The 2017 inspection of the Halls Creek retaining wall disclosed severe erosion and section loss, recommending repair and rehabilitation be undertaken prior to overturning risk is realized. Design effort is required to ensure in-creek erosion and structural repair is accommodated.																																																																																																							
Long-term Financial Impact:																																																																																																							
Project Priority: High ▼ Please select from drop down menu Continuous creek flows result in continual erosion and loss of wall section. Rehabilitation was recommended in 2017 and should proceed.																																																																																																							
Project Risks: Risk of wall failure and overturning may be mitigated by 2024 design including site inspection by qualified structural expert																																																																																																							
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County Costs not included in the above	YES		YES		-																																																																																																		

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Engineering	GL Account: TBD
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Project Name: Clark Road Industrial Park Retaining Wall Railing

Project Category	Critical	▼ Please select from drop down menu
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Project in Asset Management Plan?	No	▼ Please select from drop down menu
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Project Description/Location/Map:

The retaining wall forming part of the Clark Road Industrial Park Stormwater Management pond was build to a height exceeding 1.0m and does not have restricted public access, thus requiring a handrail.

Long-term Financial Impact:

<u>Project Priority:</u>	High	▼ Please select from drop down menu
---------------------------------	------	-------------------------------------

Project Risks:

Project required to meet Ontario Building Code requirements for safeguarding of life and health of public.

Project Start Date:

1/1/2024

Project Completion Date:

Spring 2024

Project Year: 2024

Costs

Contract	44,500
Material	_____
Payroll	500
Other	_____
	<u>45,000</u>

Funding

Levy	_____
Reserve	\$45,000
Dev Charges	_____
Other:	_____
Debenture	<u>45,000</u>

County Costs not included in the above

N/A

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Engineering **GL Account:** 10-0000-3313-80000

Project Name: Sidewalk Rehab or Replacement

Project Category: Service Level ▼ Please select from drop down menu

Project in Asset Management Plan? Yes ▼ Please select from drop down menu

Project Description/Location/Map:

Many streets within the Town Limits, still require the placement for sidewalks. The Sidewalk Program in conjunction with the Asset Management Plan has identified these areas for sidewalk and/or have had requests by property owners to have sidewalk placed:

Metcalf Street

Bruce Street

Long-term Financial Impact:

Project Priority: Low ▼ Please select from drop down menu

Project Risks:

Scope will proceed through available budget estimate. Although cost estimates are based on unit costs from previous years, there is always an inherent risk of actual cost variation due to tendering/bidding process and variation in material costs, leading to an escalation in actual project costs.

Project Start Date:

Spring 2024

Project Completion Date:

Fall 2024

Project Year: 2024

Costs

Contract 140,000

Material

Payroll 10,000

Other

150,000

Funding

Levy

Reserve \$150,000

Dev Charges

Other:

Debenture 150,000

County Costs not
included in the
above

N/A

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Engineering	GL Account: 10-0000-3305-80000																																																																																																												
Project Name: Wonham Street South Reconstruction (King St to Ann St)																																																																																																													
Project Category	Critical ▼ Please select from drop down menu																																																																																																												
Project in Asset Management Plan?	Yes ▼ Please select from drop down menu																																																																																																												
<u>Project Description/Location/Map:</u> This project involved the removal and placement of new storm sewer and water main. Also new municipal standard road, c/w curb and gutter and sidewalk. This is a joint project with the County. Length of project is 360 l.m.																																																																																																													
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County Costs not included in the above	YES		YES		-																																																																																																								

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Engineering	GL Account: 10-0000-3306-80000																																																																																																												
Project Name: Frances Street Reconstruction (Merritt St to Wonham St South)																																																																																																													
Project Category	Critical ▼ Please select from drop down menu																																																																																																												
Project in Asset Management Plan?	Yes ▼ Please select from drop down menu																																																																																																												
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**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Engineering	GL Account: 10-0000-3320-80000																																																																																																						
Project Name: Carroll Street Reconstruction (King St to Charles St)																																																																																																							
Project Category	Critical ▼ Please select from drop down menu																																																																																																						
Project in Asset Management Plan?	Yes ▼ Please select from drop down menu																																																																																																						
<u>Project Description/Location/Map:</u> The project involved the removal and placement of new sanitary sewer and water main. Also new municipal standard road, c/w curb and gutter and sidewalk. This is a joint project with the County. Length of project is 260 l.m.																																																																																																							
<u>Long-term Financial Impact:</u>																																																																																																							
<u>Project Priority:</u> Medium ▼ Please select from drop down menu Topcoat was scheduled to be completed within 24 months of construction completion.																																																																																																							
<u>Project Risks:</u> Delays to cover basecoat asphalt within the allotted time frame may result in structural failures and future replacement costs.																																																																																																							
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**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Engineering		GL Account: 10-0000-3276-80000	
Project Name: Cherry Street Reconstruction (King St to Charles St)			
Project Category	Critical	Please select from drop down menu	
Project in Asset Management Plan?	Yes	Please select from drop down menu	
<u>Project Description/Location/Map:</u> The project involved the removal and placement of new sanitary and storm sewer and water main. Also new municipal standard road, c/w curb and gutter and sidewalk. This was a joint project with the County. Length of project was 570 l.m. Construction was completed in 2022, with Topcoat paving scheduled for Summer 2024. Due to basecoat pavement issues, the warranty of the basecoat has been extended till summer of 2025. Topcoat will now take place upon final inspection of the basecoat in 2025.			
<u>Long-term Financial Impact:</u>			
<u>Project Priority:</u>		Medium	Please select from drop down menu
Topcoat was scheduled to be completed within 24 months of construction completion, but extended to 2025 for warranty issues.			
<u>Project Risks:</u> Delays to cover basecoat asphalt within the allotted time frame may result in structural failures and future replacement costs.			
<u>Project Start Date:</u> Summer 2025		<u>Project Completion Date:</u> Summer 2025	
Financial:	Prior Year	2024	2025
Costs			2026
			Total
	Unforeseen Expenditures		
Prime Contract	371,950	4,000	198,000
Material			
Payroll	74,050	-	11,000
Other			
	446,000	4,000	209,000
			-
			85,050
			-
			659,000
Funding			
Levy			
Reserve/ Reserve Funds	446,000	4,000	36,000
Dev Charges			
Other			173,000
Other			
Debenture			
	446,000	4,000	209,000
			-
			486,000
			-
			-
			-
			-
			-
County Costs not included in the above	YES		YES
			-

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Engineering	GL Account: TBD																																																																																																						
Project Name: Wallace Road Reconstruction																																																																																																							
Project Category	Growth ▼ Please select from drop down menu																																																																																																						
Project in Asset Management Plan?	No ▼ Please select from drop down menu																																																																																																						
<u>Project Description/Location/Map:</u> This project involves the placement of new trunk sanitary sewer and trunk watermain by the County of Oxford for servicing to the new industrial development lands identified by the SW Ingersoll Secondary Plan on Wallace Line. The Town will be upgrading the drainage and widening Wallace Line to an Industrial cross section capable of heavy truck traffic, complete with gravel shoulders. This is slated to be a joint project with the County. Length of project is 1600 l.m.																																																																																																							
<u>Long-term Financial Impact:</u>																																																																																																							
<u>Project Priority:</u> High ▼ Please select from drop down menu Currently the County has no servicing along Wallace Road. With the prospect of development on Wallace Line, the servicing has become a top priority for both the Town and County. The road may also require additional upgrades of utility serving as well. (ie new pole lines)																																																																																																							
<u>Project Risks:</u> Staff complete estimates to the best of their ability using previous years contract pricing, there is a risk for unforeseen price increases in the market.																																																																																																							
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County Costs not included in the above	YES		YES		-																																																																																																		

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department:	Engineering	GL Account:																																												
Project Name:	Thomas St. Watermain																																													
Project Category	Growth	▼ <i>Please select from drop down menu</i>																																												
Project in Asset Management Plan?	No	▼ <i>Please select from drop down menu</i>																																												
<u>Project Description/Location/Map:</u> This project involves the placement of new trunk watermain by the County of Oxford for servicing to the new industrial development lands identified by the SW Ingersoll Secondary Plan on Wallace Line. The Town will be replacing Thomas St. to existing conditions accommodating the restoration required for the trunk watermain installation. Length of project is 560 l.m.																																														
<u>Long-term Financial Impact:</u>																																														
<u>Project Priority:</u> <div style="display: inline-block; border: 1px solid black; padding: 2px 10px;">High</div> <div style="display: inline-block; vertical-align: middle;">▼ <i>Please select from drop down menu</i></div> Currently the County's watermain dead-ends on Thomas St. 560m from Wallace Line. With the prospect of development on Wallace Line, the servicing has become a top priority for both the Town and County as suggested through the Town of Ingersoll Secondary Plan.																																														
<u>Project Risks:</u> Staff complete estimates to the best of their ability using previous years contract pricing, there is a risk for unforeseen price increases in the market.																																														
<u>Project Start Date:</u> Summer 2024		<u>Project Completion Date:</u> Fall 2025																																												
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County Costs not included in the above	YES	YES -																																												

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Engineering	GL Account: 10-0000-3315-80000																																																							
Project Name: Pemberton Street Reconstruction - Charles St East to CN Tracks																																																								
Project Category	Critical ▼ Please select from drop down menu																																																							
Project in Asset Management Plan?	Yes ▼ Please select from drop down menu																																																							
Project Description/Location/Map: The project involves the replacement of Cast Iron watermain with new PVC watermain from Charles St to the CN tracks by the County of Oxford. The Town will bring the existing road up to new municipal standard road, c/w curb and gutter and sidewalk. This is a joint project with the County. Length of project is 450 l.m.																																																								
Long-term Financial Impact:																																																								
Project Priority: Medium ▼ Please select from drop down menu Currently the watermain is up for replacement due to existing cast iron and multiple breaks in the past few years. This has been identified in the County of Oxford's asset plan as part of their cast iron replacement program. The Town's asset department has identified Pemberton St for pavement replacement and is under review for widening, which would include the placement of new curbs and sidewalk.																																																								
Project Risks: Staff complete estimates to the best of their ability using previous years contract pricing, there is a risk for unforeseen price increases in the market.																																																								
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**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Engineering	GL Account: 10-0000-3309-80000																																																																																																						
Project Name: Raglan Street Reconstruction																																																																																																							
Project Category	Critical ▼ Please select from drop down menu																																																																																																						
Project in Asset Management Plan?	Yes ▼ Please select from drop down menu																																																																																																						
<u>Project Description/Location/Map:</u> The project involves the replacement of old concrete sanitary sewer and cast iron watermain with new PVC pipes by the County of Oxford. The Town will replace storm sewers identified by asset management in the roadway. The existing road width will remain the same but new curb and gutters will be placed. Asset has also identified the street as a candidate for sidewalk. This is a joint project with the County. Length of project is 270 l.m.																																																																																																							
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<u>Project Priority:</u> High ▼ Please select from drop down menu Currently sanitary sewer is a candidate for failure and the watermain is up for replacement due to existing cast iron. Existing road requires new sidewalk, as there is currently no sidewalk in the right of way. New utility pole alignment is required to allow for new sidewalk.																																																																																																							
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**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department:	Engineering	GL Account:	TBD
Project Name:	Wonham Street South Reconstruction (Ann Street to CP tracks)		
Project Category	Critical	▼	Please select from drop down menu
Project in Asset Management Plan?	Yes	▼	Please select from drop down menu

Project Description/Location/Map:

The project involves the replacement of cast iron watermain with new PVC main by the County of Oxford. The Town will replace storm sewers identified by asset management in the roadway. The existing road width will remain the same but new curb and gutters will be placed. New sidewalk will replace the below standard walks currently on the right of way. This is a joint project with the County. Length of project is 360 l.m.

Long-term Financial Impact:

Project Priority:

High

▼ Please select from drop down menu

The County of Oxford has identified the Wonham Street South watermain to be replaced as part of their Cast Iron Replacement Plan. The Town's asset department has identified sections of storm sewer that are candidates for future failures and will require replacement. The existing road was marked for full depth asphalt replacement in 2023 asset plan. There will be substantial cost savings by combining the projects together.

Project Risks:

Staff complete estimates to the best of their ability using previous years contract pricing, there is a risk for unforeseen price increases in the market.

Project Start Date:

Summer 2025

Project Completion Date:

Fall 2027

Financial:	Prior Year	2024	2026	2027	Total
Costs				Topcoat	
Prime Contract		14,000	521,000	132,000	667,000
Material					-
Payroll	-	-	28,000	7,000	35,000
Other					-
	-	14,000	549,000	139,000	702,000
Funding					
Levy					-
Reserve/ Reserve Funds		14,000	549,000		563,000
Dev Charges					
Other				139,000	139,000
Other					-
Debenture					-
	-	14,000	549,000	139,000	702,000
County Costs not included in the above	YES		YES		-

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department:	Engineering	GL Account:	TBD
Project Name:	Chisholm Drive Reconstruction (Thomas St to Glenn Ave)		
Project Category	Critical		Please select from drop down menu
Project in Asset Management Plan?	Yes		Please select from drop down menu

Project Description/Location/Map:

The project involves the replacement of old concrete sanitary sewer and cast iron watermain with new PVC pipes by the County of Oxford. The Town will replace storm sewers identified by asset management in the roadway. The existing road will be brought up to municipal standards c/w new curb and gutters and sidewalk. This is a joint project with the County. Length of project is 450 l.m.

Long-term Financial Impact:

Project Priority:

Medium

Please select from drop down menu

Currently sanitary sewer is a candidate for failure and the watermain is up for replacement due to existing cast iron. Existing road is to be brought up to existing municipal standards.

Project Risks:

Staff complete estimates to the best of their ability using previous years contract pricing, there is a risk for unforeseen price increases in the market.

Project Start Date:

Summer 2024

Project Completion Date:

Fall 2028

Financial:	Prior Year	2024	2026	2028	Total
Costs				Topcoat	
Prime Contract	-	36,000	1,446,000	348,000	1,830,000
Material					-
Payroll	-	2,000	75,000	18,000	95,000
Other					-
	-	38,000	1,521,000	366,000	1,925,000
Funding					
Levy					-
Reserve/ Reserve Funds		38,000	988,000	366,000	1,392,000
Dev Charges					
Other			533,000		533,000
Other					-
Debenture					-
	-	38,000	1,521,000	366,000	1,925,000
County Costs not included in the above	YES		YES		-

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Engineering		GL Account:	
Project Name: Wellington Street Reconstruction (King St to Canterbury St)			
Project Category	Critical	Please select from drop down menu	
Project in Asset Management Plan?	Yes	Please select from drop down menu	
Project Description/Location/Map: The project involves the replacement of cast iron watermain with new PVC by the County of Oxford. The Town will replace storm sewers identified by asset management in the roadway. The existing road will be brought up to municipal standards c/w new curb and gutters and sidewalk. This is a joint project with the County. Length of project is 250 l.m.			
Long-term Financial Impact:			
Project Priority:		Medium	Please select from drop down menu
Currently the watermain is up for replacement due to existing cast iron. Existing road is to be brought up to existing municipal standards.			
Project Risks:			
Staff complete estimates to the best of their ability using previous years contract pricing, there is a risk for unforeseen price increases in the market.			
Project Start Date: Summer 2024		Project Completion Date: Fall 2028	
Financial:	Prior Year	2024	2026
Costs			2028
Prime Contract	-	10,000	Topcoat
Material			91,000
Payroll	-	1,000	476,000
Other	-		-
	-	11,000	25,000
			-
	-		395,000
			95,000
			501,000
Funding			
Levy			-
Reserve/ Reserve Funds		11,000	395,000
Dev Charges			406,000
Other			95,000
Other			95,000
Debenture			-
	-	11,000	-
			395,000
			95,000
			501,000
County Costs not included in the above	YES		YES
			-

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department:	Engineering	GL Account:																																																								
Project Name:	Wellington Ave Reconstruction																																																									
Project Category	Critical	▼ <i>Please select from drop down menu</i>																																																								
Project in Asset Management Plan?	Yes	▼ <i>Please select from drop down menu</i>																																																								
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County Costs not included in the above	YES	YES																																																								

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Engineering	GL Account: TBD																																																																																					
Project Name: Nelson Ave Reconstruction																																																																																						
Project Category	Critical ▼ Please select from drop down menu																																																																																					
Project in Asset Management Plan?	Yes ▼ Please select from drop down menu																																																																																					
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-	6,000	209,000	34,000	249,000																																																																																		
County Costs not included in the above	YES		YES	-																																																																																		

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Engineering **GL Account:** 10-0000-3265-80000

Project Name: Wellington Street - Holcroft St to Pine St

Project Category: Service Level ▼ Please select from drop down menu

Project in Asset Management Plan? Yes ▼ Please select from drop down menu

Project Description/Location/Map:

Wellington Street from Holcroft St to Pine St has scored a 70.1 (out of 100) on the pavement evaluation reports. Original placement was 2005. It is scheduled for a mill and pave.

Long-term Financial Impact:

Project Priority: Medium ▼ Please select from drop down menu

Project Risks:

Although cost estimates are based on unit costs from previous years, there is always an inherent risk of actual cost variation due to tendering/bidding process and variation in material costs, leading to an escalation in actual project costs.

Project Start Date:

Summer 2024

Project Completion Date:

Fall 2024

Project Year: 2024

Costs

Contract	141,500
Material	_____
Payroll	7,500
Other	_____
	149,000

Funding

Levy	_____
Reserve	\$149,000
Dev Charges	_____
Other:	_____
Debenture	149,000

County Costs not
included in the
above

N/A

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Engineering	GL Account: 10-0000-3265-80000
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Project Name: Wellington Street - Clark Road to Pine St
--

Project Category	Service Level	▼	Please select from drop down menu
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Project in Asset Management Plan?	Yes	▼	Please select from drop down menu
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Project Description/Location/Map:

Wellington Street from Clark Road to Pine St has scored a 65.2 (out of 100) on the pavement evaluation reports. Original placement was 2005. It is scheduled for a mill and pave.

Long-term Financial Impact:

<u>Project Priority:</u>	Medium	▼	Please select from drop down menu
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Project Risks:

Although cost estimates are based on unit costs from previous years, there is always an inherent risk of actual cost variation due to tendering/bidding process and variation in material costs, leading to an escalation in actual project costs.

Project Start Date:

Summer 2024

Project Completion Date:

Fall 2024

Project Year: 2024

Costs

Contract	157,500
Material	_____
Payroll	8,500
Other	_____
	166,000

Funding

Levy	_____
Reserve	\$166,000
Dev Charges	_____
Other:	_____
Debenture	166,000

County Costs not included in the above

N/A

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Engineering **GL Account:** 10-0000-3265-80000

Project Name: Wellington Street - Bridgedeck to Holcroft St

Project Category Service Level ▼ *Please select from drop down menu*

Project in Asset Management Plan? Yes ▼ *Please select from drop down menu*

Project Description/Location/Map:

Wellington Street from Hall's Creek to Holcroft Street has scored a 65.2 (out of 100) on the pavement evaluation reports. Original placement was 2005. It is scheduled for a mill and pave.

Long-term Financial Impact:

Project Priority: Medium ▼ *Please select from drop down menu*

Project Risks:

Although cost estimates are based on unit costs from previous years, there is always an inherent risk of actual cost variation due to tendering/bidding process and variation in material costs, leading to an escalation in actual project costs.

Project Start Date:

Summer 2024

Project Completion Date:

Fall 2024

Project Year: 2024

Costs

Contract	92,000
Material	
Payroll	5,000
Other	
	97,000

Funding

Levy	
Reserve	\$97,000
Dev Charges	
Other:	
Debenture	97,000

County Costs not
included in the
above

N/A

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Engineering **GL Account:** 10-0000-3265-80000

Project Name: Queen Street

Project Category Service Level ▼ Please select from drop down menu

Project in Asset Management Plan? Yes ▼ Please select from drop down menu

Project Description/Location/Map:

Queen Street had been scored a 72.3 (out of 100) on the pavement evaluation reports and was scheduled for a mill and pave in 2024.. However, due to an emergency sanitary sewer replacement in the fall of 2022, the road was reconstructed. It is now scheduled for a topcoat this year due to the construction project.

Long-term Financial Impact:

Project Priority: Medium ▼ Please select from drop down menu

Project Risks:

Although cost estimates are based on unit costs from previous years, there is always an inherent risk of actual cost variation due to tendering/bidding process and variation in material costs, leading to an escalation in actual project costs.

Project Start Date:

Summer 2024

Project Completion Date:

Fall 2024

Project Year: 2024

Costs

Contract	30,000
Material	
Payroll	2,000
Other	
	32,000

Funding

Levy	
Reserve	\$32,000
Dev Charges	
Other:	
Debenture	32,000

County Costs not
included in the
above

N/A

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Engineering

GL Account:

Project Name: Thames Street Banner Pole Replacement

Project Category Service Level ▼ *Please select from drop down menu*

Project in Asset Management Plan? No ▼ *Please select from drop down menu*

Project Description/Location/Map:

Banner pole at 134/136 Thames Street south struck by vehicle in 2022. Damaged pole deemed unusable and replacement to be considered. Replacement to proceed as capital project due to change in scope from banner pole only to streetlight with banner pole ability. Costing may be reduced to \$35,000 if only streetlight replacement, with no banner ability.

Long-term Financial Impact:

Project Priority: Low ▼ *Please select from drop down menu*

Project Risks:

At minimum, removal of damaged pole required. To remove banner pole ability and proceed with only street light option, project cost may be reduced by 50%

Project Start Date:

Spring 2024

Project Completion Date:

Spring 2024

Project Year: 2024

Costs

Contract	59,500
Material	
Payroll	500
Other	
	60,000

Funding

Levy	
Reserve	\$60,000
Dev Charges	
Other:	
Debenture	60,000

County Costs not
included in the
above

N/A

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Public Works

Project Name: Leaf Vacuum Replacement

Project Category Growth ▼ *Please select from drop down menu*

Project in Asset Management Plan? Yes ▼ *Please select from drop down menu*

Project Description/Location/Map:

During the 2023 budget process, the addition of a 3rd leaf vac was approved. Due to Town growth and shifting weather patterns staff were having a difficult time meeting the service levels regarding leaf collection. The leaf vacuum to be replaced was purchased in 2005 and is well beyond its useful life expectancy.

Long-term Financial Impact:

Project Priority: High ▼ *Please select from drop down menu*

If this machine is not replace increased maintenance costs can be expected

Project Risks:

Staff made best efforts to acquire accurate costing estimates.

Project Start Date:

Summer 2024

Project Completion Date:

Winter 2024

Project Year: 2024

Costs

Contract	95,000
Material	
Payroll	
Other	
	<u>95,000</u>

Funding

Levy	
Reserve	95,000
Dev Charges	
Other:	
	<u>95,000</u>

County Costs not
included in the
above

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Public Works

Project Name: Emergency Generator

Project Category Service Level ▼ *Please select from drop down menu*

Project in Asset Management Plan? Yes ▼ *Please select from drop down menu*

Project Description/Location/Map:

The department purchased a PTO driven 45KW generator in 2005. This generator requires a rear mower to be removed from a tractor and so that the tractor can run the generator. A series of circuits must be switched in sequence in order to safely supply power to the Works yard and so that power does not back feed into the grid, potentially putting power crews and residents in danger. The Works shop was identified as critical during the Towns 2022 emergency management exercise

Long-term Financial Impact:

Project Priority: High ▼ *Please select from drop down menu*

Project Risks:

Project Start Date:

1/1/2024

Project Completion Date:

12/31/2024

Project Year: 2024

Costs

Contract	95,000
Material	
Payroll	
Other	
	<u>95,000</u>

Funding

Levy	
Reserve	95,000
Dev Charges	
Other:	
	<u>95,000</u>

County Costs not
included in the
above

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Public Works

Project Name: Patrol Truck 9 replacement

Project Category Growth ▼ *Please select from drop down menu*

Project in Asset Management Plan? Yes ▼ *Please select from drop down menu*

Project Description/Location/Map:

Patrol truck 9 will reach the end of its scheduled replacement time in 2024. Staff would like to retain truck 9 effectively increasing the fleet with an additional non commercial vehicle. This additional vehicle would be used by summer students, freeing up a 1 ton dump body truck that would be used by full time staff. Truck 9 would then be sold at auction after patrol truck 1 is replaced in 2025 and truck 1 would be retained.

Long-term Financial Impact:

There would be some financial burden to the budget by retaining an additional truck that would otherwise be sold through Gov Deals.

Project Priority: Medium ▼ *Please select from drop down menu*

Project Risks:

Staff made best efforts to acquire accurate costing estimates.

Project Start Date:

Spring 2024

Project Completion Date:

Summer 2024

Project Year: 2024

Costs

Contract	70,000
Material	_____
Payroll	_____
Other	_____
	<u>70,000</u>

Funding

Levy	_____
Reserve	70,000
Dev Charges	_____
Other:	_____
	<u>70,000</u>

County Costs not
included in the
above

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Community Services	GL Account		
Project Name: Parks - Trails Network			
Project Category	Mandatory <i>Please select from drop down menu</i>		
Project in Asset Management Plan?	No <i>Please select from drop down menu</i>		
<p><u>Project Description/Location/Map:</u></p> <p>This project is part of the long term trails vision to enhance and develop trails throughout the Town. This money is set aside to assist in trail development pending the Trails Committee review</p>			
<u>Long-term Financial Impact:</u>			
<u>Project Priority:</u>	High <i>Please select from drop down menu</i>		
<u>Project Risks:</u>			
No risks			
<u>Project Start Date:</u>	<u>Project Completion Date:</u>		
ASAP - 2024	ASAP - 2024		
<p><u>Project Year:</u> 2024</p> <table style="width: 100%;"> <tr> <td style="width: 50%; vertical-align: top;"> <p>Costs</p> <p>Contract _____</p> <p>Material <u>25,000</u></p> <p>Payroll _____</p> <p>Other <u>25,000</u></p> <p>County Costs not included in the above _____</p> </td> <td style="width: 50%; vertical-align: top;"> <p>Funding</p> <p>Levy _____</p> <p>Reserve <u>25,000</u></p> <p>Dev Charges _____</p> <p>Other: <u>25,000</u></p> </td> </tr> </table>		<p>Costs</p> <p>Contract _____</p> <p>Material <u>25,000</u></p> <p>Payroll _____</p> <p>Other <u>25,000</u></p> <p>County Costs not included in the above _____</p>	<p>Funding</p> <p>Levy _____</p> <p>Reserve <u>25,000</u></p> <p>Dev Charges _____</p> <p>Other: <u>25,000</u></p>
<p>Costs</p> <p>Contract _____</p> <p>Material <u>25,000</u></p> <p>Payroll _____</p> <p>Other <u>25,000</u></p> <p>County Costs not included in the above _____</p>	<p>Funding</p> <p>Levy _____</p> <p>Reserve <u>25,000</u></p> <p>Dev Charges _____</p> <p>Other: <u>25,000</u></p>		

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Community Services

Project Name: Parks - Memorial Park Bandshell Renovations

Project Category Mandatory *Please select from drop down menu*

Project in Asset Management Plan? No *Please select from drop down menu*

Project Description/Location/Map:

As per Council request, this price is being included to renovate the Bandshell in Memorial Park as per quotes received. We're still waiting on word about Trillium funding for these reno's

Long-term Financial Impact:

None

Project Priority: High *Please select from drop down menu*

Project Risks:

No risks

Project Start Date:

ASAP - 2024

Project Completion Date:

ASAP - 2024

Project Year: 2024

Costs

Contract

Material

Payroll

Other

180,000

180,000

Funding

Levy

Reserve

Dev Charges

Other:

180,000

180,000

County Costs not
included in the
above

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Community Services

Project Name: Parks - Parks Shop LED Light Upgrade

Project Category Mandatory *Please select from drop down menu*

Project in Asset Management Plan? No *Please select from drop down menu*

Project Description/Location/Map:

The current lighting in the Parks Shop is very poor. This makes it hard to work / do maintenance on equipment. Upgrading the lighting to LED would also save us hydro costs with the upgraded fixtures

Long-term Financial Impact:

Cost savings on hydro with new lighting

Project Priority: High *Please select from drop down menu*

Project Risks:

None

Project Start Date:

ASAP - 2024

Project Completion Date:

ASAP - 2024

Project Year: 2024

Costs

Contract	
Material	18,000
Payroll	
Other	18,000

Funding

Levy	
Reserve	18,000
Dev Charges	
Other:	18,000

County Costs not included in the above _____

Town of Ingersoll 2024 Capital Budget Project Sheet																																			
Department:		Community Services																																	
Project Name:		Parks - Garnett Elliott Washroom Renovation																																	
Project Category	Mandatory	<i>Please select from drop down menu</i>																																	
Project in Asset Management Plan?	No	<i>Please select from drop down menu</i>																																	
<u>Project Description/Location/Map:</u> <p>As per the Facility Assessment done by Rimkus in the summer of 2023, the washroom building at G.E requires significant renovations to be considered safe for use in the future. The building is still currently worth renovating but any more delays could change that assessment. The renovations would include transforming the current unused concession booth space into storage for the user groups along with two accessible washrooms spaces. As per the facility assessment done by Rimkus in the summer of 2023, the storage building has outlived it's life expectancy and is considered a hazard. The building should be demolished</p>																																			
<u>Long-term Financial Impact:</u> None																																			
<u>Project Priority:</u>		High	<i>Please select from drop down menu</i>																																
<u>Project Risks:</u>																																			
<u>Project Start Date:</u>		<u>Project Completion Date:</u>																																	
ASAP - 2024		ASAP - 2024																																	
<table style="width: 100%; border: none;"> <tr> <td colspan="2"><u>Project Year:</u></td> <td colspan="2">2024</td> </tr> <tr> <td colspan="2">Costs</td> <td colspan="2">Funding</td> </tr> <tr> <td>Contract</td> <td></td> <td>Levy</td> <td></td> </tr> <tr> <td>Material</td> <td style="text-align: right;">125,000</td> <td>Reserve</td> <td style="text-align: right;">125,000</td> </tr> <tr> <td>Payroll</td> <td></td> <td>Dev Charges</td> <td></td> </tr> <tr> <td>Other</td> <td></td> <td>Other:</td> <td></td> </tr> <tr> <td></td> <td style="text-align: right;">125,000</td> <td></td> <td style="text-align: right;">125,000</td> </tr> <tr> <td colspan="2">County Costs not included in the above</td> <td colspan="2"></td> </tr> </table>				<u>Project Year:</u>		2024		Costs		Funding		Contract		Levy		Material	125,000	Reserve	125,000	Payroll		Dev Charges		Other		Other:			125,000		125,000	County Costs not included in the above			
<u>Project Year:</u>		2024																																	
Costs		Funding																																	
Contract		Levy																																	
Material	125,000	Reserve	125,000																																
Payroll		Dev Charges																																	
Other		Other:																																	
	125,000		125,000																																
County Costs not included in the above																																			

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Community Services

Project Name: Parks - Westfield Park Washroom Renovation

Project Category Mandatory *Please select from drop down menu*

Project in Asset Management Plan? No *Please select from drop down menu*

Project Description/Location/Map:

As per the Facility Assessment done by Rimkus in the summer of 2023, the washroom building at Westfeild requires significant renovations to be considered safe for use in the future. The building is still currently worth renovating but any more delays could change that assessment. The renovations would include transforming the current unused concession booth space into storage for the user groups along with two accessible washrooms spaces. As per the facility assessment done by Rimkus in the summer of 2023, the storage building has outlived it's life expectancy and is considered a hazard. The building should be demolished.

Long-term Financial Impact:

None

Project Priority: High *Please select from drop down menu*

Project Risks:

Project Start Date:

ASAP - 2024

Project Completion Date:

ASAP - 2024

Project Year: 2024

Costs

Contract

Material

Payroll

Other

125,000

125,000

Funding

Levy

Reserve

Dev Charges

Other:

125,000

125,000

County Costs not
included in the
above

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Community Services

Project Name: Parks - Victoria Park South Diamond Infield Expansion

Project Category Mandatory *Please select from drop down menu*

Project in Asset Management Plan? No *Please select from drop down menu*

Project Description/Location/Map:

Currently the Town of Ingersoll has no ball diamonds that can accommodate 90' base pegs. Because of this, some of our sports teams are unable to play on Town owned diamonds. Currie ball diamonds are the only diamonds with 90' base pegs. Minor Ball has an agreement with the school board to use Currie but if that agreement were to terminate, there would be nowhere for certain age groups to play ball. By extending the infield at VPCC we would at least have one diamond that's accessible for all user groups

Long-term Financial Impact:

None

Project Priority: High *Please select from drop down menu*

Project Risks:

No risks

Project Start Date:

ASAP - 2024

Project Completion Date:

ASAP - 2024

Project Year: 2024

Costs

Contract

Material

Payroll

Other

31,000

31,000

Funding

Levy

Reserve

Dev Charges

Other:

31,000

31,000

County Costs not
included in the
above

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Community Services

Project Name: Parks - Memorial Park Stair Remove / Replace

Project Category Mandatory *Please select from drop down menu*

Project in Asset Management Plan? No *Please select from drop down menu*

Project Description/Location/Map:

As per Councils request, this price is included to remove the unsafe stairs in Memorial Park and upgrade the fencing. A price will also be included to replace the stairs

Long-term Financial Impact:

None

Project Priority: High *Please select from drop down menu*

Project Risks:

No risks

Project Start Date:

ASAP - 2024

Project Completion Date:

ASAP - 2024

Project Year: 2024

Costs

Contract

Material 35,000

Payroll

Other

35,000

Funding

Levy

Reserve 35,000

Dev Charges

Other:

35,000

County Costs not
included in the
above

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Community Services

Project Name: Parks - New Ball Diamond Groomer

Project Category Mandatory *Please select from drop down menu*

Project in Asset Management Plan? No *Please select from drop down menu*

Project Description/Location/Map:

Our current ball diamond groomer is over 20 years old. The implement is not level so all the parts wear and need to be replaced more often then necessary. Staff need to do frequent adjustments to ensure the groomer works properly. A new groomer will save us staff time doing frequent adjustments and the costs of replacing parts frequently

Long-term Financial Impact:

We'll save on the cost of new parts and staff time making adjustments

Project Priority: High *Please select from drop down menu*

Project Risks:

No risks

Project Start Date:

ASAP - 2024

Project Completion Date:

ASAP - 2024

Project Year: 2024

Costs

Contract	
Material	10,000
Payroll	
Other	10,000

Funding

Levy	
Reserve	10,000
Dev Charges	
Other:	10,000

County Costs not included in the above _____

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Community Services

Project Name: Parks - Replace Riding Mower #2 of 3

Project Category Mandatory *Please select from drop down menu*

Project in Asset Management Plan? No *Please select from drop down menu*

Project Description/Location/Map:

All three of our mowers have reached the end of their life expectancy and are starting to cost significant amounts of money to repair. One new mower was purchased in 2023 with an expected delivery in early 2024. We would like to replace one mower in 2024 and the other in 2025

Long-term Financial Impact:

None

Project Priority: High *Please select from drop down menu*

Project Risks:

No risks

Project Start Date:

ASAP - 2024

Project Completion Date:

ASAP - 2024

Project Year: 2024

Costs

Contract

Material

Payroll

Other

50,000

50,000

Funding

Levy

Reserve

Dev Charges

Other:

50,000

50,000

County Costs not
included in the
above

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Community Services

Project Name: Parks - Replace Flatbed Truck

Project Category Mandatory *Please select from drop down menu*

Project in Asset Management Plan? No *Please select from drop down menu*

Project Description/Location/Map:

One of our flatbed trucks has reached the end of it's life expectancy. It requires very costly repairs that may not even work. The mechanics think it has a bent camshaft. This truck is due for replacement anyway

Long-term Financial Impact:

None

Project Priority: High *Please select from drop down menu*

Project Risks:

No risks

Project Start Date:

ASAP - 2024

Project Completion Date:

ASAP - 2024

Project Year: 2024

Costs

Contract

Material

Payroll

Other

85,000

85,000

Funding

Levy

Reserve

Dev Charges

Other:

85,000

85,000

County Costs not
included in the
above

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Community Services

Project Name: VPCC - Architectural Drawings for Reno's

Project Category Mandatory *Please select from drop down menu*

Project in Asset Management Plan? No *Please select from drop down menu*

Project Description/Location/Map:

This year VPCC is 33 years old. Outside of the roof, the building has never had any major upgrades or renovations. The building is really starting to show it's age and full renovations need to be done on the interior and exterior of the building. Accessibility is an issue for patrons and outside of LED lighting the building has had no energy efficiency upgrades. A major renovation project would likely qualify for provincial or federal government funding but an application would never be considered without the drawings ready and available

Long-term Financial Impact:

None

Project Priority: High *Please select from drop down menu*

Project Risks:

No risks

Project Start Date:

ASAP - 2024

Project Completion Date:

ASAP - 2024

Project Year: 2024

Costs

Contract

Material 45,000

Payroll

Other

45,000

Funding

Levy

Reserve 45,000

Dev Charges

Other:

45,000

County Costs not
included in the
above

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department:	Community Services	
Project Name:	VPCC - Pool Dehumidifier Replacement	
Project Category	Mandatory	<i>Please select from drop down menu</i>
Project in Asset Management Plan?	No	<i>Please select from drop down menu</i>

Project Description/Location/Map:

The dehumidifier at VPCC is no longer functioning. We've had to do multiple major costly repairs with this unit over the last 5 years. Unfortunately, the repairs never lasted and the unit would break down again and again. We're currently working with an engineer that's experience in pool dehumidification to come up with a solution to install the proper unit for the pool

Long-term Financial Impact:

Major costly repairs will no longer be needed. The proper unit should last the rest of the buildings life expectancy

<u>Project Priority:</u>	High	<i>Please select from drop down menu</i>
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Project Risks:

No risks

Project Start Date:

ASAP - 2024

Project Completion Date:

ASAP - 2024

Project Year: **2024**

Costs

Contract	_____
Material	_____ 910,000
Payroll	_____
Other	_____
	<u>_____ 910,000</u>

Funding

Levy	_____
Reserve Fund	_____ 910,000
Dev Charges	_____
Other:	_____
	<u>_____ 910,000</u>

County Costs not
included in the
above

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Community Services

Project Name: VPCC - Pool UV Light Installation

Project Category Mandatory *Please select from drop down menu*

Project in Asset Management Plan? No *Please select from drop down menu*

Project Description/Location/Map:

This price is to install and UV light the pool filter room. UV lights are used in collaboration with chlorine to treat pool water chemistry. Having a UV light will reduce our chlorine use significantly and provide better water quality for our patrons. With the costs of pool chemicals increasing significantly over the last two years, a UV light would also save money on pool chemical costs

Long-term Financial Impact:

We would notice better pool water quality and chemical cost savings almost immediately upon install

Project Priority: High *Please select from drop down menu*

Project Risks:

No risks

Project Start Date:

ASAP - 2024

Project Completion Date:

ASAP - 2024

Project Year: 2024

Costs

Contract	
Material	45,000
Payroll	
Other	
	45,000

Funding

Levy	
Reserve	45,000
Dev Charges	
Other:	
	45,000

County Costs not included in the above

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Community Services	GL Account 01-0000-3537-80000
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Project Name: Fusion - Roof Access Ladder

Project Category	Mandatory	Please select from drop down menu
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Project in Asset Management Plan?	No	Please select from drop down menu
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Project Description/Location/Map:

There is currently no safe way to access the roof at Fusion. To get on to the roof, staff need to set up two ladders to get to the different sections of roof. Installing a secure roof access ladder is the best solution from a safety perspective.

Long-term Financial Impact:

<u>Project Priority:</u>	High	Please select from drop down menu
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Project Risks:

No risks

Project Start Date:

ASAP - 2024

Project Completion Date:

ASAP - 2024

Project Year: 2024

Costs

Contract	_____
Material	_____ 10,000
Payroll	_____
Other	_____ 10,000

Funding

Levy	_____
Reserve	_____ 10,000
Dev Charges	_____
Other:	_____ 10,000

County Costs not
included in the
above

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Community Services	GL Account		
Project Name: Fusion - A/C Installation for Pat's Driving School			
Project Category	Mandatory <i>Please select from drop down menu</i>		
Project in Asset Management Plan?	No <i>Please select from drop down menu</i>		
<p><u>Project Description/Location/Map:</u> Pat's Driving School has no air conditioning. This is the only room left in the building that doesn't have A/C. The room gets really warm in the summer and is uncomfortable for all of the users</p>			
<u>Long-term Financial Impact:</u>			
<u>Project Priority:</u>	High <i>Please select from drop down menu</i>		
<u>Project Risks:</u> No risks			
<u>Project Start Date:</u> ASAP - 2024	<u>Project Completion Date:</u> ASAP - 2024		
<p><u>Project Year:</u> 2024</p> <table style="width: 100%;"> <tr> <td style="width: 50%; vertical-align: top;"> Costs Contract _____ Material <u>30,000</u> Payroll _____ Other <u>30,000</u> </td> <td style="width: 50%; vertical-align: top;"> Funding Levy _____ Reserve <u>30,000</u> Dev Charges _____ Other: <u>30,000</u> </td> </tr> </table> <p>County Costs not included in the above _____</p>		Costs Contract _____ Material <u>30,000</u> Payroll _____ Other <u>30,000</u>	Funding Levy _____ Reserve <u>30,000</u> Dev Charges _____ Other: <u>30,000</u>
Costs Contract _____ Material <u>30,000</u> Payroll _____ Other <u>30,000</u>	Funding Levy _____ Reserve <u>30,000</u> Dev Charges _____ Other: <u>30,000</u>		

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Community Services	GL Account 01-0000-3537-80000
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Project Name: Fusion - New Window Coverings

Project Category	Mandatory	Please select from drop down menu
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Project in Asset Management Plan?	No	Please select from drop down menu
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Project Description/Location/Map:

With the installation of the new windows, we now need new window coverings.

Long-term Financial Impact:

<u>Project Priority:</u>	High	Please select from drop down menu
---------------------------------	------	-----------------------------------

Project Risks:

No risks

Project Start Date:

ASAP - 2024

Project Completion Date:

ASAP - 2024

Project Year: 2024

Costs

Contract	_____
Material	_____ 30,000
Payroll	_____
Other	_____ 30,000

Funding

Levy	_____
Reserve	_____ 30,000
Dev Charges	_____
Other:	_____ 30,000

County Costs not
included in the
above

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Community Services	GL Account
Project Name: Fusion - New Fence & Concrete Patios	
Project Category	Mandatory <i>Please select from drop down menu</i>
Project in Asset Management Plan?	No <i>Please select from drop down menu</i>
<u>Project Description/Location/Map:</u> <p>The fencing on the patios at Fusion has outlived it's life expectancy. It's in poor shape, although we've made some temporary repairs to stop it from falling over, the fence needs to be repalced. Along with that the patios currently have pavers for floor. The floors are uneven and create a potential tripping hazard, the risk of a fall is even higher on the VON patio where we have patrons with mobolie assist devices. We would like to upgrade the pavers to concrete to prevent and potential future liability</p>	
<u>Long-term Financial Impact:</u>	
<u>Project Priority:</u>	High <i>Please select from drop down menu</i>
<u>Project Risks:</u> No risks	
<u>Project Start Date:</u> ASAP - 2024	<u>Project Completion Date:</u> ASAP - 2024
<u>Project Year:</u> 2024	
Costs Contract _____ Material <u>20,000</u> Payroll _____ Other <u>20,000</u>	Funding Levy _____ Reserve <u>20,000</u> Dev Charges _____ Other: <u>20,000</u>
County Costs not included in the above _____	

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Community Services	GL Account		
Project Name: Seniors - Flooring Replacement			
Project Category	Mandatory <i>Please select from drop down menu</i>		
Project in Asset Management Plan?	No <i>Please select from drop down menu</i>		
<p><u>Project Description/Location/Map:</u></p> <p>We still have a couple area's of flooring to replace in the Seniors Centre. There was a request from staff to replace the flooring in the lobby to match the rest of the building.</p>			
<u>Long-term Financial Impact:</u>			
<u>Project Priority:</u>	High <i>Please select from drop down menu</i>		
<u>Project Risks:</u>			
No risks			
<u>Project Start Date:</u>	<u>Project Completion Date:</u>		
ASAP - 2024	ASAP - 2024		
<p><u>Project Year:</u> 2024</p> <table style="width: 100%; border: none;"> <tr> <td style="width: 50%; vertical-align: top;"> <p>Costs</p> <p>Contract _____</p> <p>Material <u>16,000</u></p> <p>Payroll _____</p> <p>Other <u>16,000</u></p> <p>County Costs not included in the above _____</p> </td> <td style="width: 50%; vertical-align: top;"> <p>Funding</p> <p>Levy _____</p> <p>Reserve <u>16,000</u></p> <p>Dev Charges _____</p> <p>Other: <u>16,000</u></p> </td> </tr> </table>		<p>Costs</p> <p>Contract _____</p> <p>Material <u>16,000</u></p> <p>Payroll _____</p> <p>Other <u>16,000</u></p> <p>County Costs not included in the above _____</p>	<p>Funding</p> <p>Levy _____</p> <p>Reserve <u>16,000</u></p> <p>Dev Charges _____</p> <p>Other: <u>16,000</u></p>
<p>Costs</p> <p>Contract _____</p> <p>Material <u>16,000</u></p> <p>Payroll _____</p> <p>Other <u>16,000</u></p> <p>County Costs not included in the above _____</p>	<p>Funding</p> <p>Levy _____</p> <p>Reserve <u>16,000</u></p> <p>Dev Charges _____</p> <p>Other: <u>16,000</u></p>		

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Community Services	GL Account
Project Name: Seniors - Window Replacement	
Project Category	Mandatory <i>Please select from drop down menu</i>
Project in Asset Management Plan?	No <i>Please select from drop down menu</i>

Project Description/Location/Map:

This project was part of a previous building assessment. New windows are needed throughout the building. The original request was for \$50,000 but staff feel we can spread that out over the next two years. The current priority would be to replace the patio doors in the lounge and dining room with energy efficient windows. The patios doors are not used and are original to the building. They have very poor energy efficiency as well

Long-term Financial Impact:

<u>Project Priority:</u>	High	<i>Please select from drop down menu</i>
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Project Risks:

No risks

Project Start Date:

ASAP - 2024

Project Completion Date:

ASAP - 2024

Project Year: 2024

Costs

Contract	_____
Material	_____ 25,000
Payroll	_____
Other	_____
	_____ 25,000

Funding

Levy	_____
Reserve	_____ 25,000
Dev Charges	_____
Other:	_____
	_____ 25,000

County Costs not
included in the
above

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Museum	GL Account		
Project Name: Museum- Facility Repairs			
Project Category	Mandatory <i>Please select from drop down menu</i>		
Project in Asset Management Plan?	No <i>Please select from drop down menu</i>		
<p><u>Project Description/Location/Map:</u></p> <p>The following repairs are necessary, as outlined in the building assessment conducted in 2023:</p> <p>Bowman barn concrete floor repair: \$4,000 Main Building: Replace wood siding with metal siding - \$34,000 Tool shed repairs: \$6,000 Lighting upgrades to Schoolhouse: \$6,000 Cheese Factory ramp repair: \$10,000</p>			
<u>Long-term Financial Impact:</u>			
<u>Project Priority:</u>	High <i>Please select from drop down menu</i>		
<u>Project Risks:</u>			
No risks			
<u>Project Start Date:</u>	<u>Project Completion Date:</u>		
ASAP - 2024	ASAP - 2024		
<p><u>Project Year:</u> 2024</p> <table style="width: 100%;"> <tr> <td style="width: 50%; vertical-align: top;"> <p>Costs</p> <p>Contract _____</p> <p>Material <u>60,000</u></p> <p>Payroll _____</p> <p>Other <u>60,000</u></p> <p>County Costs not included in the above _____</p> </td> <td style="width: 50%; vertical-align: top;"> <p>Funding</p> <p>Levy _____</p> <p>Reserve <u>60,000</u></p> <p>Dev Charges _____</p> <p>Other: <u>60,000</u></p> </td> </tr> </table>		<p>Costs</p> <p>Contract _____</p> <p>Material <u>60,000</u></p> <p>Payroll _____</p> <p>Other <u>60,000</u></p> <p>County Costs not included in the above _____</p>	<p>Funding</p> <p>Levy _____</p> <p>Reserve <u>60,000</u></p> <p>Dev Charges _____</p> <p>Other: <u>60,000</u></p>
<p>Costs</p> <p>Contract _____</p> <p>Material <u>60,000</u></p> <p>Payroll _____</p> <p>Other <u>60,000</u></p> <p>County Costs not included in the above _____</p>	<p>Funding</p> <p>Levy _____</p> <p>Reserve <u>60,000</u></p> <p>Dev Charges _____</p> <p>Other: <u>60,000</u></p>		

**Town of Ingersoll
2024 Capital Budget Project Sheet**

Department: Economic Development

Project Name: Ingersoll 401 Signs

Project Category Growth ▼ *Please select from drop down menu*

Project in Asset Management Plan? Yes ▼ *Please select from drop down menu*

Project Description/Location/Map:

The 401 Ingersoll sign relocation from the Industrial land property to Highway 19/401 cloverleaf as well as a new sign purchase and installation at Highway 401/Culloden Rd cloverleaf.

Long-term Financial Impact:

Project Priority: Medium ▼ *Please select from drop down menu*

Project Risks:

Project Start Date: Jan 2024

Project Completion Date: Dec 2024

Project Year: 2024

Costs

Contract	\$ 65,000
Material	_____
Payroll	_____
Other	_____
	<u>\$ 65,000</u>

Funding

Levy	_____
Reserve	\$ 65,000
Dev Charges	_____
Other:	_____
	<u>\$ 65,000</u>

County Costs not
included in the
above _____

APPENDIX C – 2024 BUDGET SURVEY – INGERSOLL AND OXFORD COUNTY



2024 Budget Survey - Ingersoll and Oxford County

SURVEY RESPONSE REPORT

14 June 2023 - 01 September 2023

PROJECT NAME:

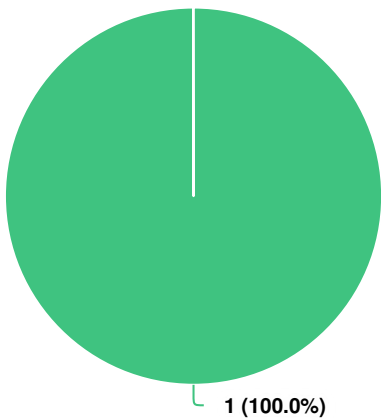
2024 Budget Survey



REGISTRATION QUESTIONS

Q1

Postal Code



Question options

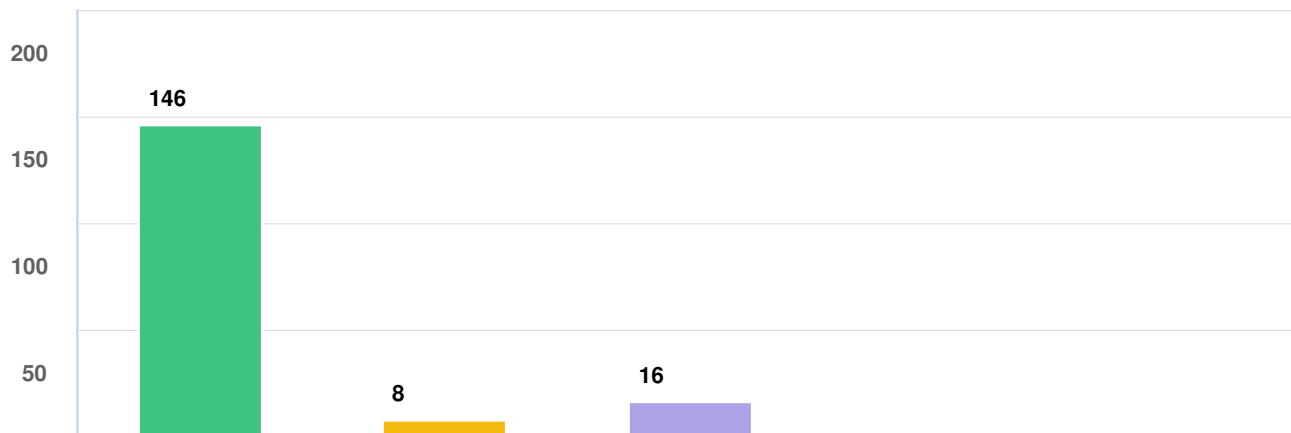
● Ingersoll, ON, N5C4A5

Mandatory Question (1 response(s))
Question type: Region Question



SURVEY QUESTIONS

Q1 Let's get to know each other. Understanding who you are will help us determine who in our municipality contributed to building this year's budget. Which of the following statements describes your connection to the Town of Ingersoll? Please select all that apply.



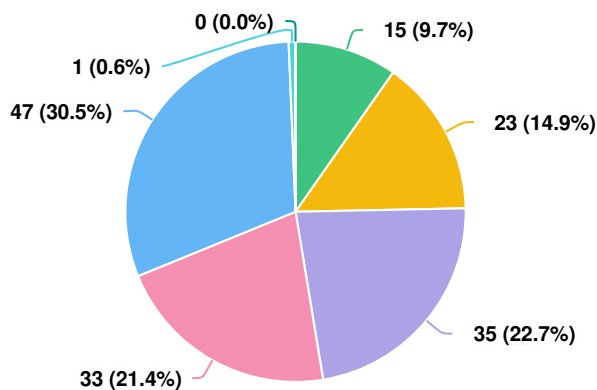
Question options

- Resident
- Operate a business
- Live nearby and use municipal services (e.g., recreation facilities)
- Prefer not to say / none of the above
- Other (please explain)

Mandatory Question (154 response(s))

Question type: Checkbox Question

Q2 How many years have you lived in the Town of Ingersoll?



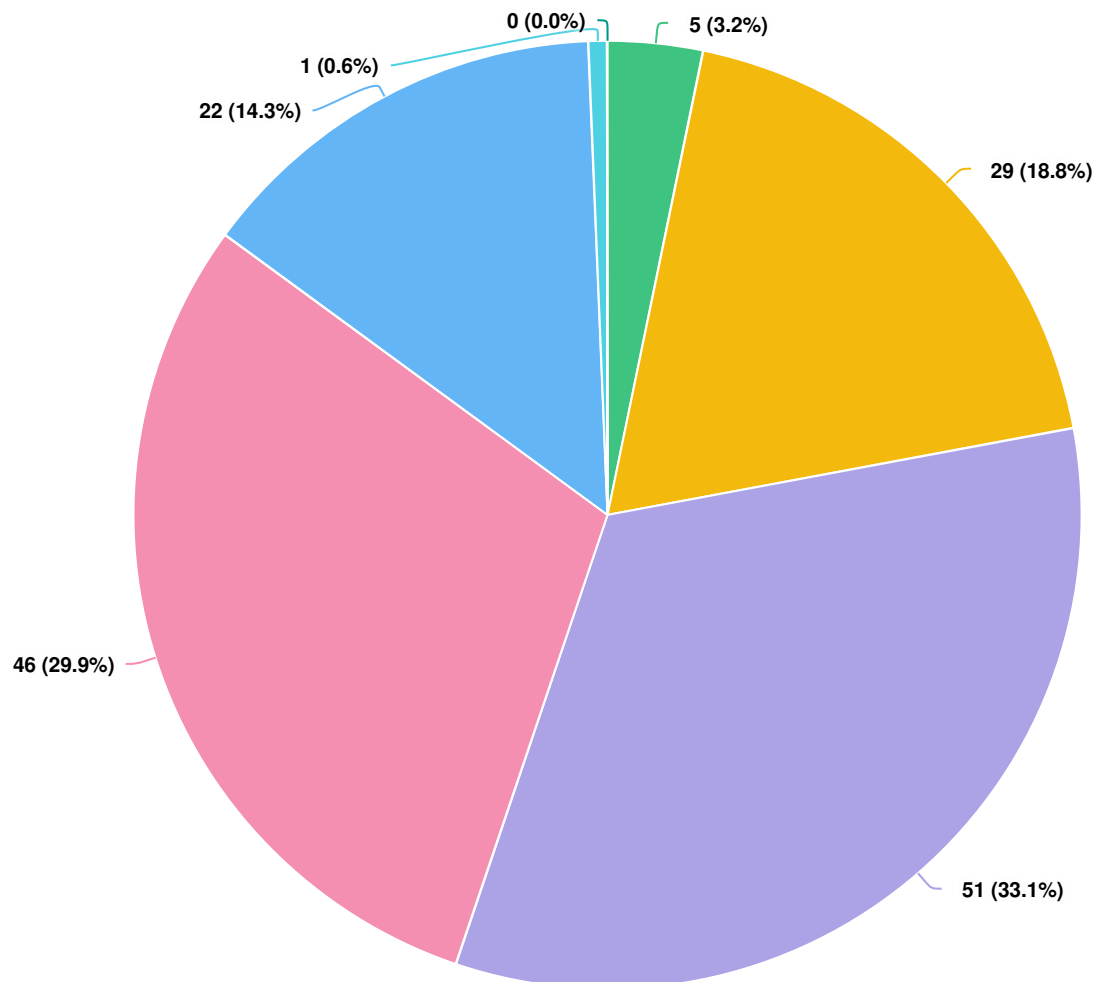
Question options

- Less than two years
- 2-5 years
- 6-10 years
- 11-20 years
- More than 20 years
- Not a resident
- Prefer not to say

Mandatory Question (154 response(s))

Question type: Dropdown Question

Q3 In what age category do you fall?

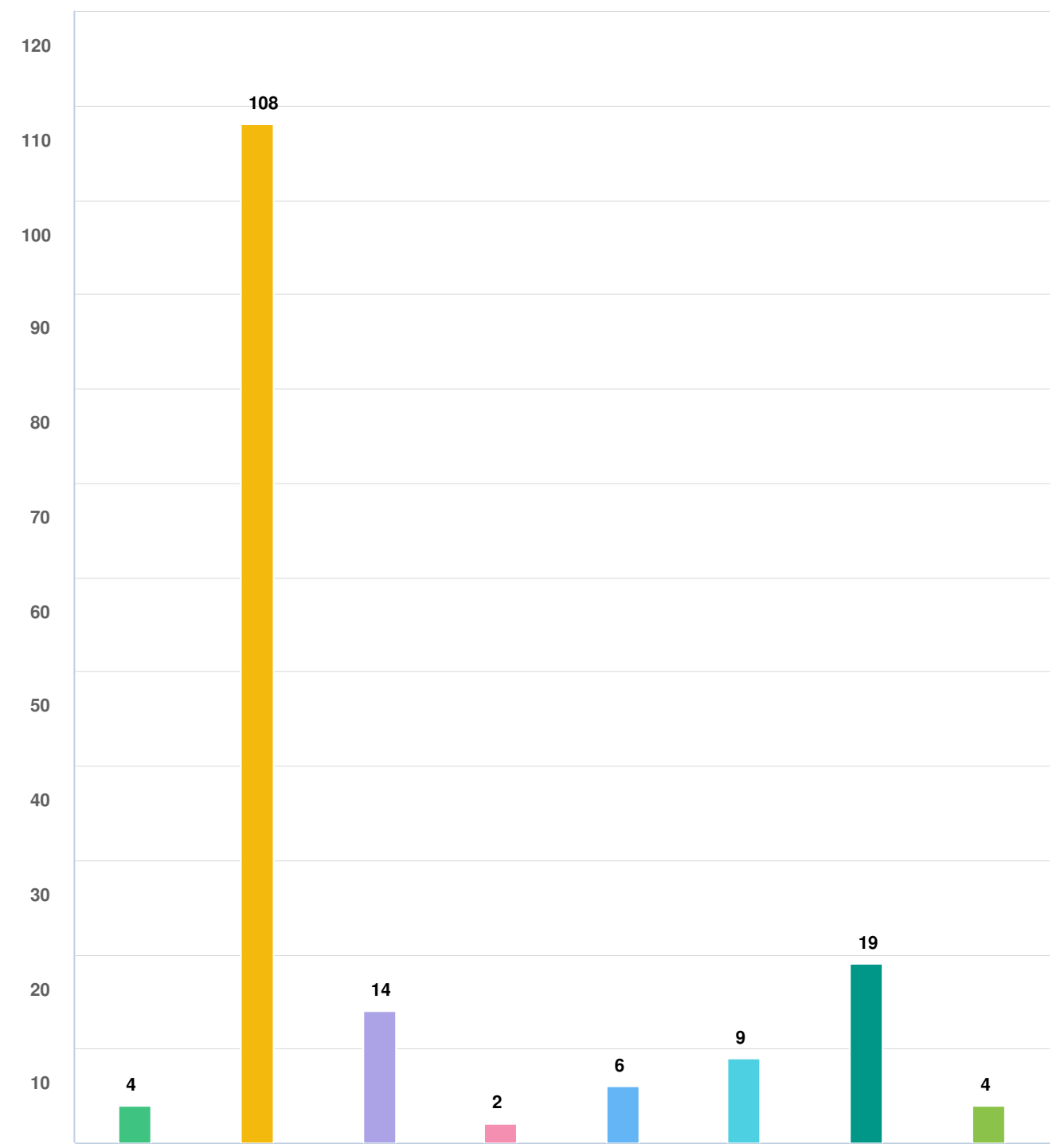


Question options

- 15-24 years old
- 25-34 years old
- 35-44 years old
- 45-64 years old
- 65 + years old
- Prefer not to say
- Under 15 years old

Mandatory Question (154 response(s))
Question type: Dropdown Question

Q4 How did you hear about this survey? Please check all that apply.

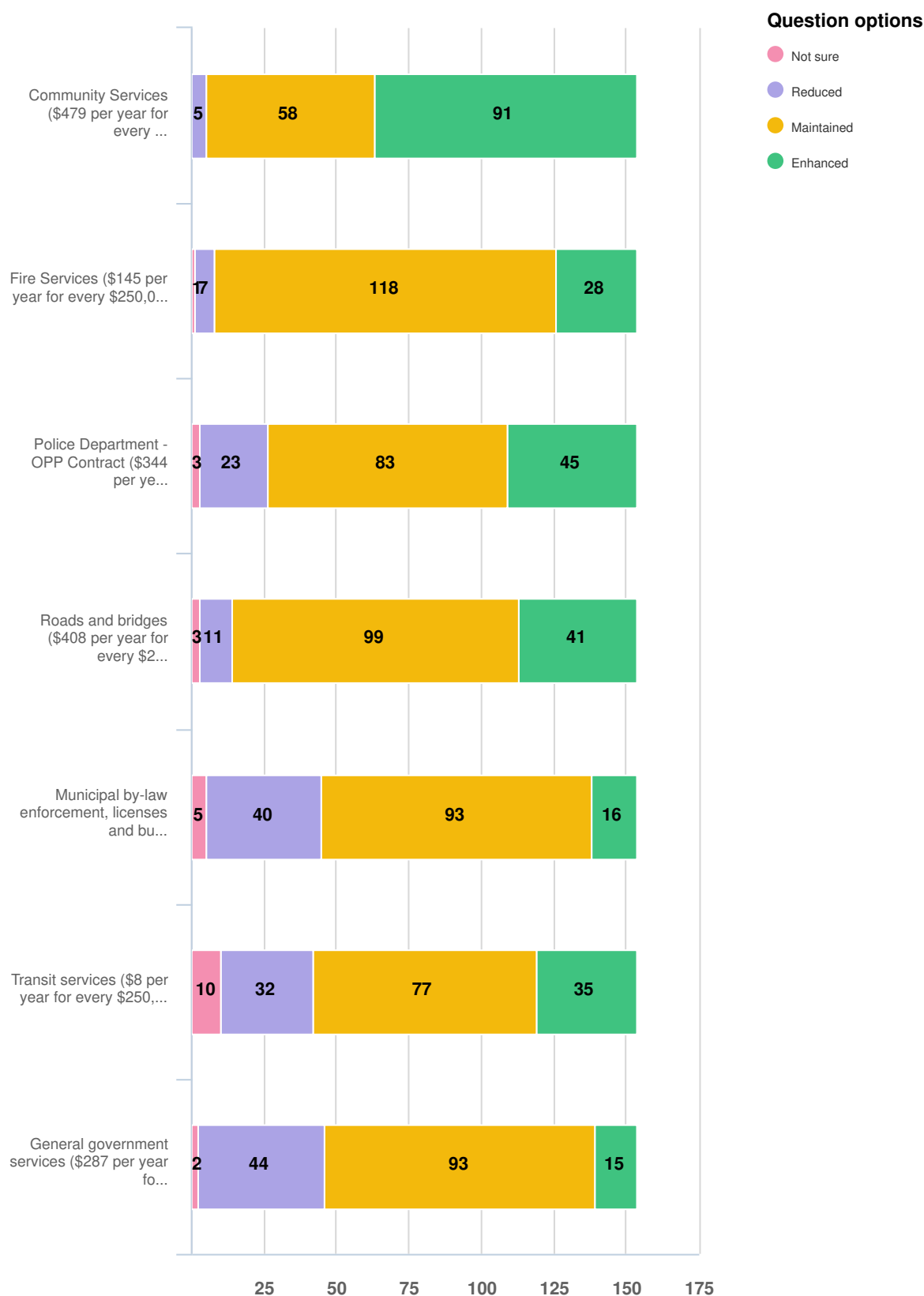


Question options

- Flyer, notice or bill insert from Town of Ingersoll
- Social media
- News media (newspaper, radio, etc.)
- Council meeting or updates
- E-mail
- Website or web ad
- From someone else
- Other (please specify)

Mandatory Question (154 response(s))
Question type: Checkbox Question

Q5 The Town of Ingersoll provides a variety of services supporting you. The following questions are about services funded through Town of Ingersoll tax dollars and delivered by the Town. Community Services The Community Services department provides recr...

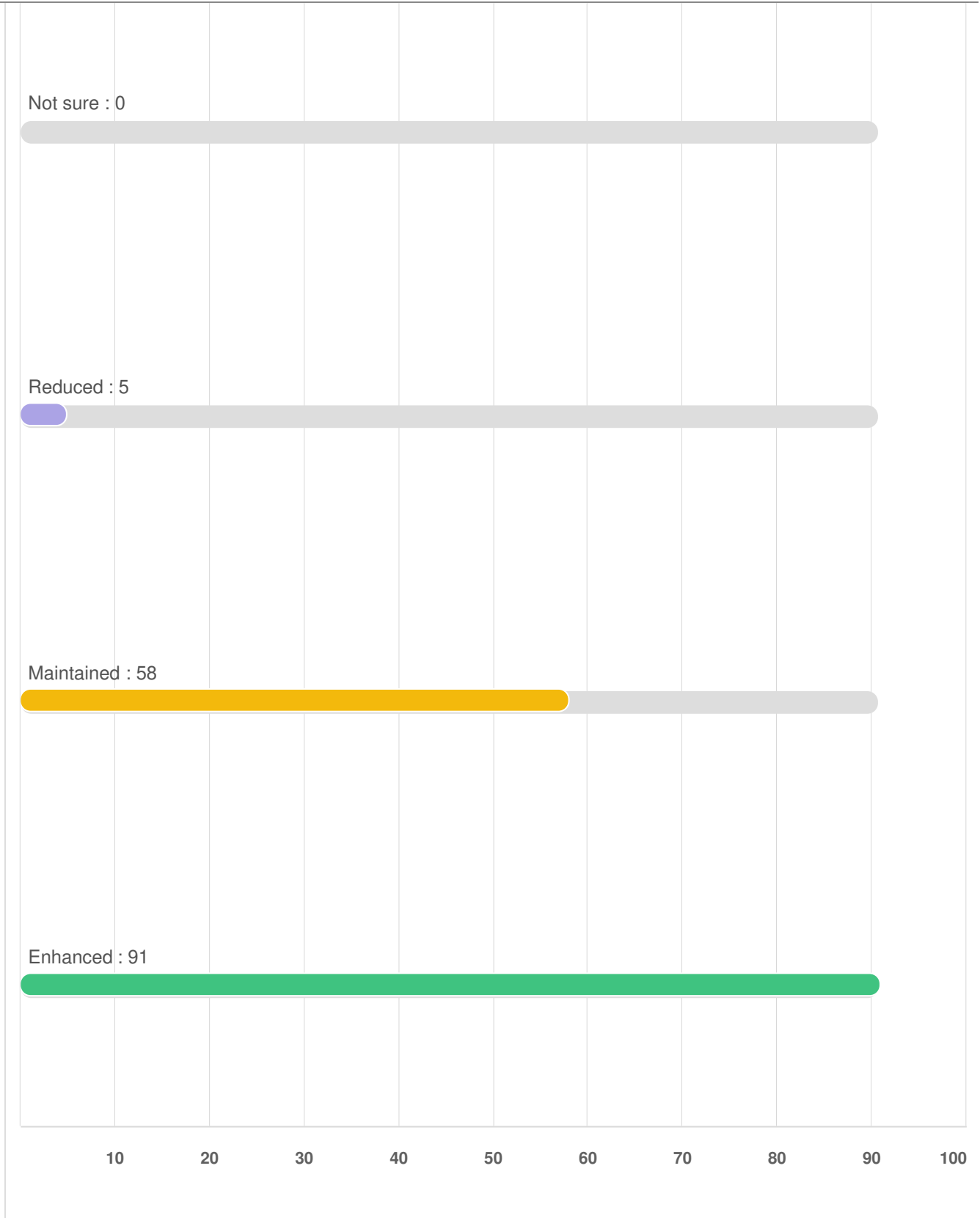


Mandatory Question (154 response(s))

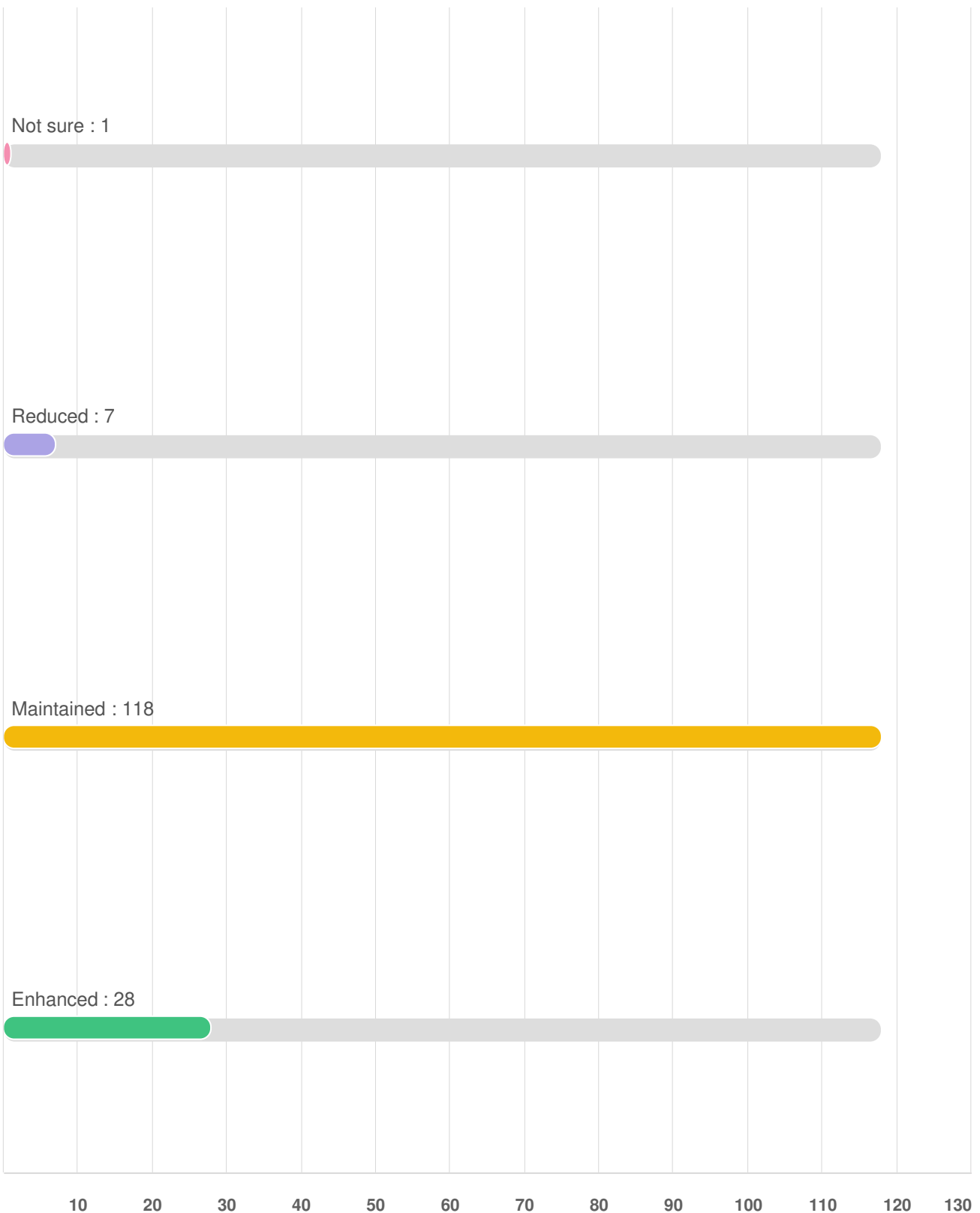
Question type: Likert Question

Q5 | The Town of Ingersoll provides a variety of services supporting you. The following questions are about services funded through Town of Ingersoll tax dollars and delivered by the Town. (See full service descriptions in survey copy, attached.)

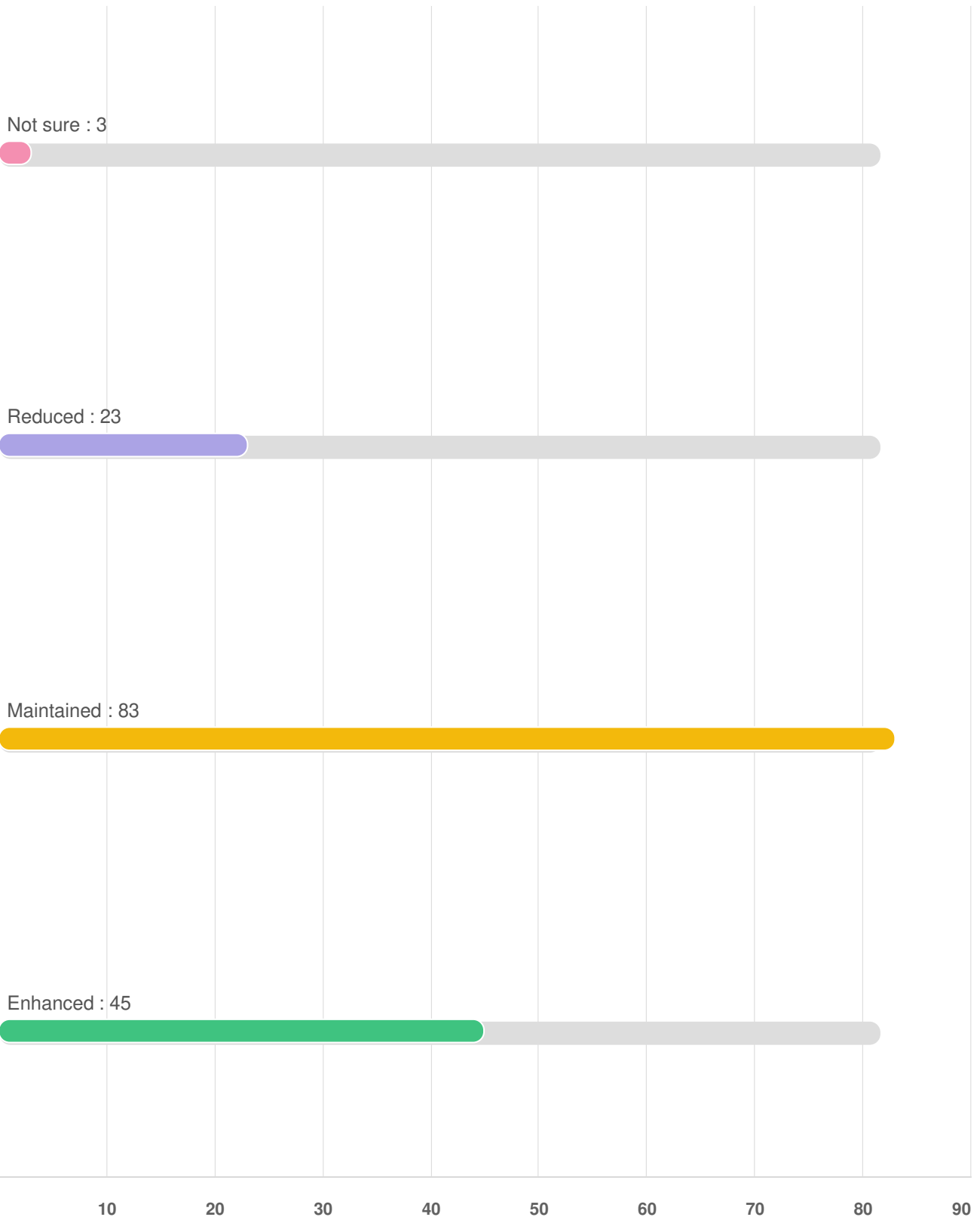
Community Services (\$479 per year for every \$250,000 in property assessment)



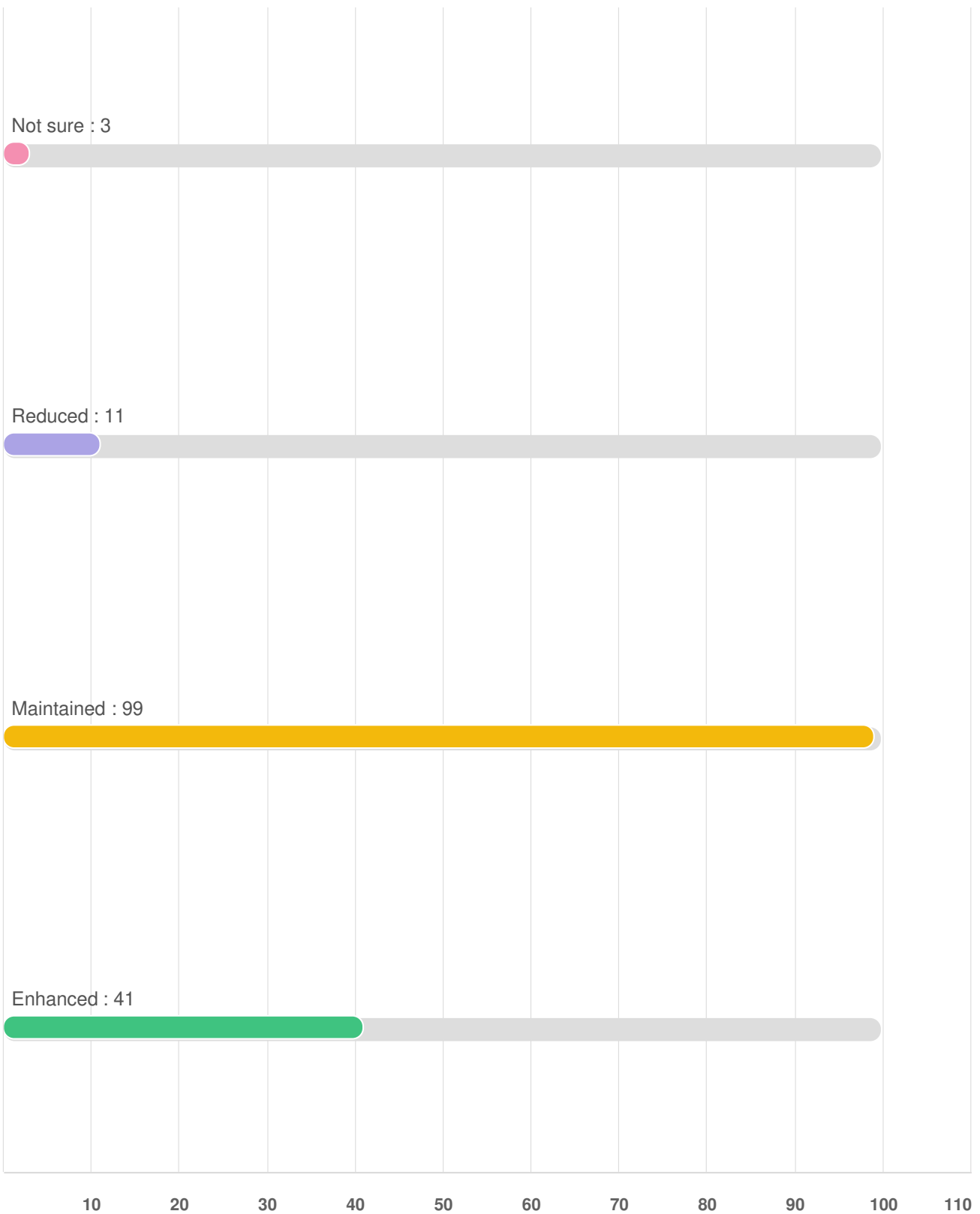
Fire Services (\$145 per year for every \$250,000 in property assessment)

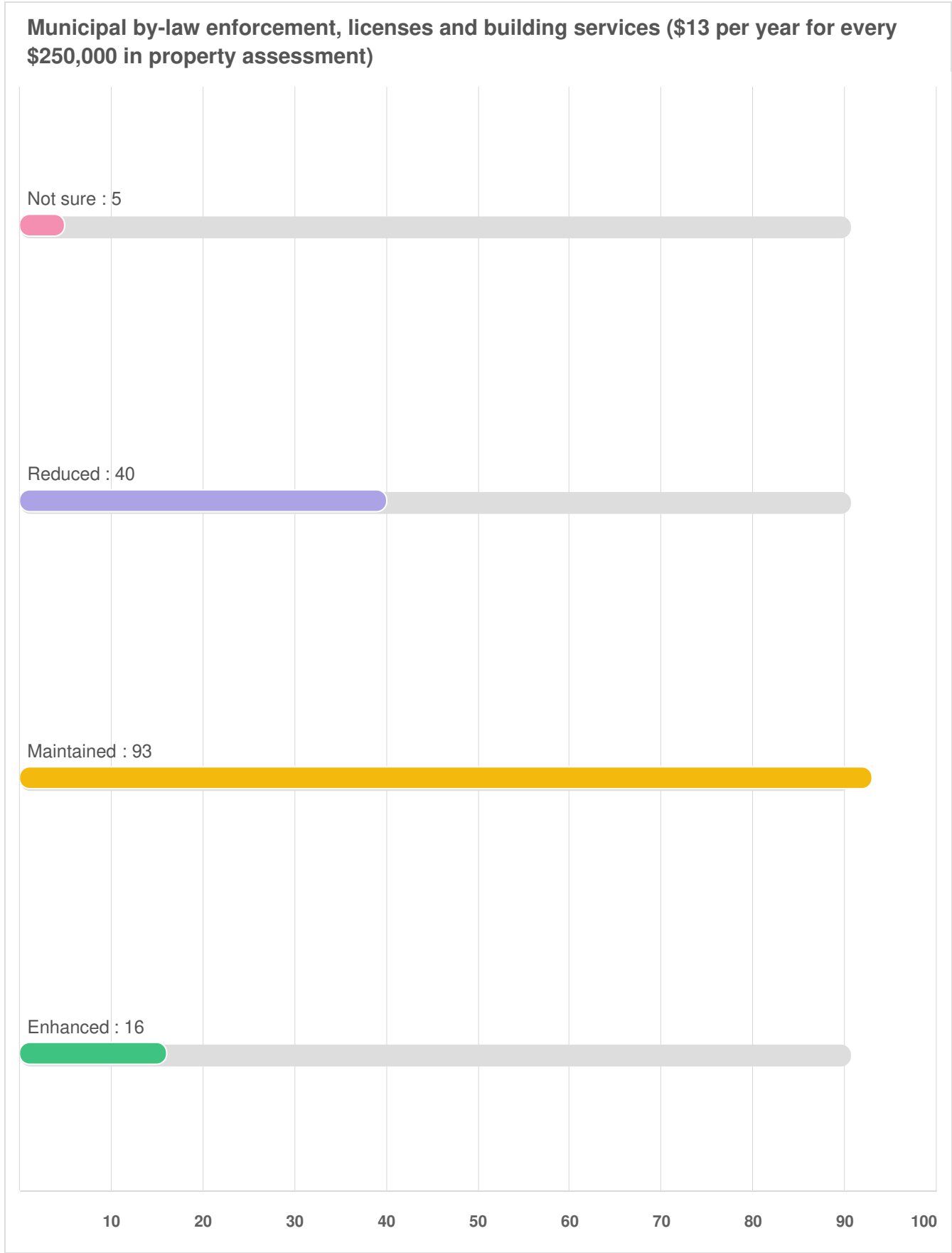


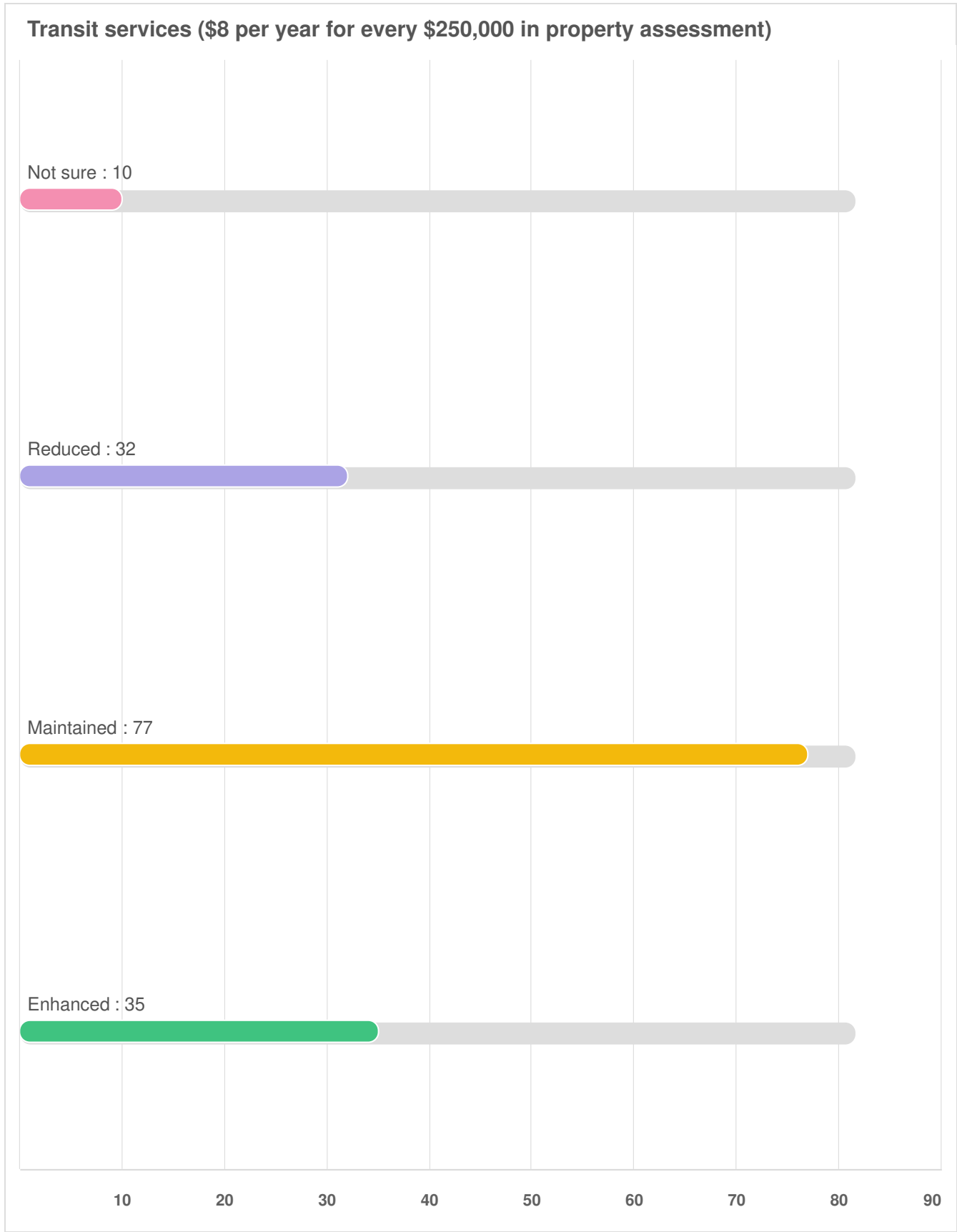
Police Department - OPP Contract (\$344 per year for every \$250,000 in property assessment)

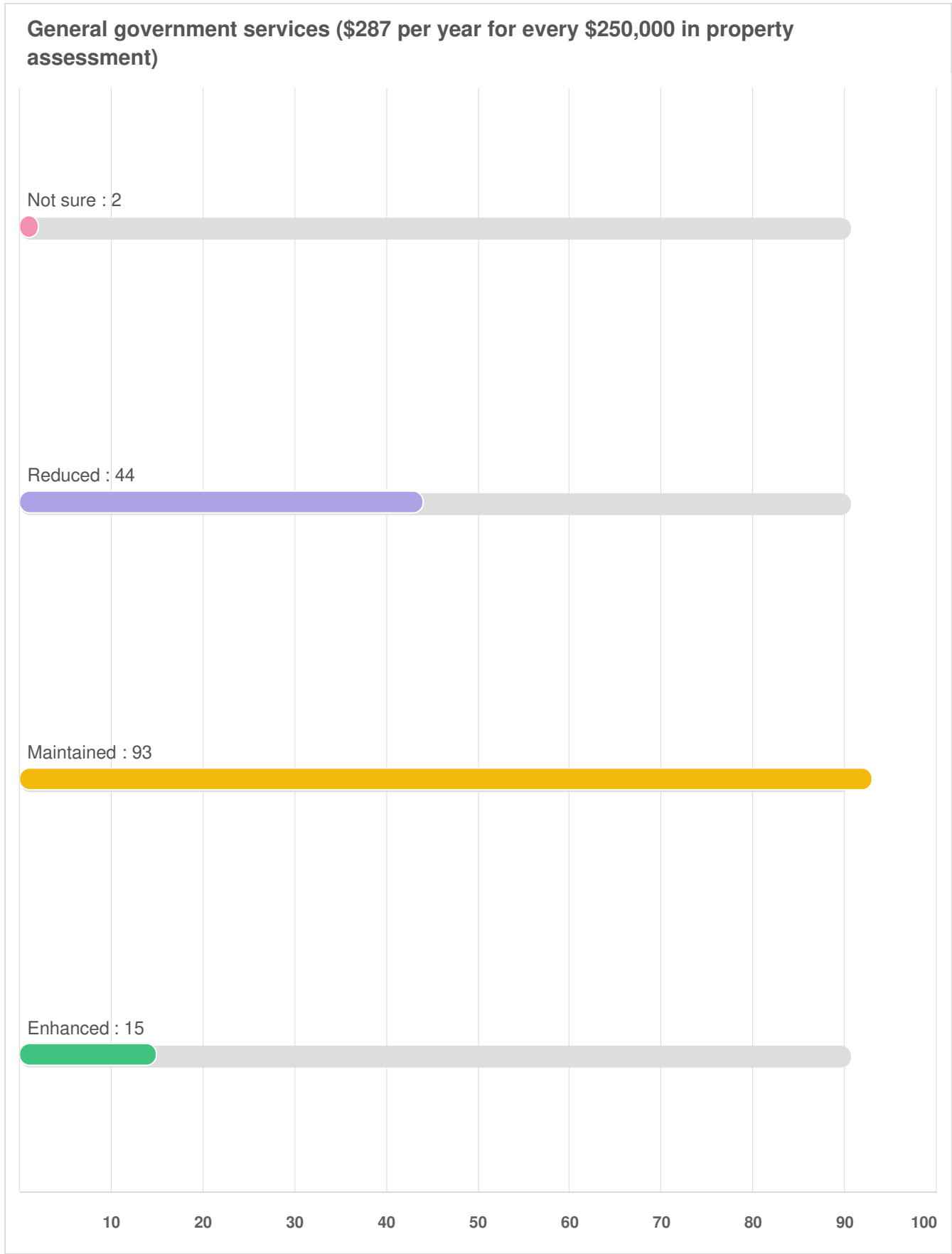


Roads and bridges (\$408 per year for every \$250,000 in property assessment)









Q6 | Do you have any additional comments about your ratings for these service levels?

Screen Name Redacted

6/16/2023 09:24 AM

Can we get the folk festival or something similar going again? also more events like the soulgood market, rib competition etc. We also have a petty crime problem. in Ingersoll we should not have things stolen. I saw people walk out of the dollar store not paying and the cashier said this was starting to be common.

Screen Name Redacted

6/18/2023 10:27 AM

frequent transit ingersoll to woodstock and tillsonburg would be greatly used and appreciated, local transit to/from train station needed and transit locally within ingersoll

Screen Name Redacted

6/20/2023 11:49 AM

One part-time employee for bylaw enforcement is a clear statement of the current importance of that department. If bylaws were not only complaint driven, Ingersoll may be a more pleasant community to live in.

Screen Name Redacted

6/20/2023 04:42 PM

Do we need parking by law? I'm sure the tickets they wrote barely cover their wage

Screen Name Redacted

6/20/2023 07:56 PM

Stream line employees doing the paperwork.

Screen Name Redacted

6/22/2023 07:30 AM

Sidewalks desperately required: Clarke road to Canterbury Holcroft to Wonham NTL between George and Mutual Thames St S from Cross to train tracks/Seniors apt.

Screen Name Redacted

6/23/2023 11:26 AM

Community Services walking/ bike paths along the Thames and beautification along the Thames River. We could have a beautiful area along there for all of the citizens of Ingersoll to enjoy. Need to up the amount of time to park in municipal lots to 4 hours. Come up with a better parking system for employees in the downtown core- Thames-between Charles and King. They have to move their vehicles every 3 hours which is ridiculous. Don't charge a monthly parking fee use some sort of a tag system which indicates where they work. Uber services, if not permitted, should be permitted especially after 4 pm- Thursdays to Sundays. In general too much duplication in upper management. How many CAOs does this county really need?

Screen Name Redacted

Happy with how the Town is managing services.

6/23/2023 12:02 PM

Screen Name Redacted

Provide police services for IDCI

6/27/2023 10:26 AM

Screen Name Redacted

The 'transit' needs to be more sufficient. One accessible taxi is not enough to serve the community (or sufficient to call this 'transit'). I had a parent who needed to use this and several times we were unable to transport them to where they needed to go because the taxi was unavailable.

6/30/2023 08:13 AM

Screen Name Redacted

Too many in town office. When one retires, 3 are hired to replace them.

7/04/2023 08:44 PM

Screen Name Redacted

Looking at the budget summary posted in the Echo, there was a substantial surplus in the treasury/admin area, suggesting that there is an opportunity to lower service levels.

7/05/2023 09:46 AM

Screen Name Redacted

Cancel OPP contract. Return to community policing.

7/05/2023 05:13 PM

Screen Name Redacted

The condition and amount of ball diamonds in ingersoll does not support the demand. None of the existing fields are suitable for U15 to adult leagues, nor are any suitable to host tournaments. Please invest into area ball diamonds. We need lights, mounds, nets, more space...

8/16/2023 12:16 PM

Screen Name Redacted

We are in desperate need to enhance sporting facilities in the town especially for the youth. The ball diamonds and arena need updates. There is nowhere in town for baseball after the age of 13 as there are no pitching mounds and no diamond large enough. We should be creating facilities to encourage the youth to be active and part of something positive rather than participate in disruptive and illegal activity. This is even more important as we are losing our golf course and the town in expanding.

8/16/2023 01:02 PM

Screen Name Redacted

The sports & rec fields along with the arena are an embarrassment & should be upgraded & maintained better. The budget needs increased for this dept.

8/16/2023 01:05 PM

Screen Name Redacted

It would be nice to see more time, money and efforts focused on our

8/16/2023 01:26 PM

youth sports. Our baseball diamonds and arena are both in desperate needs of either replacement or upgrades. Most kids who want to play at a higher level than a local league are being driven out of Ingersoll due to our poor amenities.

Screen Name Redacted

8/16/2023 01:55 PM

Ingersoll needs to start putting money into our baseball diamonds. No money has been invested in them in years and the town can't support any baseball divisions higher than age u13. That's unacceptable for a sport parents pay good money for.

Screen Name Redacted

8/16/2023 02:03 PM

Our kids in this town do not have adequate sports complex for above the age of 13. There is no baseball park big enough with lights and facilities and the arena is old and needs to be updated. Town wants tourism and tournaments could bring that but we do not have facilities or infrastructure to support it. Ingersoll is growing and so does the need for minor sports.

Screen Name Redacted

8/16/2023 02:23 PM

More effort needs to be put into our youths. ie sports and facilities

Screen Name Redacted

8/16/2023 05:21 PM

Would like to see options for Policing in Ingersoll to return to community based home town police force. Locals policing their own town and neighbours. Back to basics with building relationships and co ownership of responsibilities for a safe and respectful community.

Screen Name Redacted

8/16/2023 07:48 PM

Cut the mayor's wages. Pool should be open for public swim more often And if the police won't do anything about the crime these homeless are bringing then cut their wages

Screen Name Redacted

8/16/2023 10:51 PM

New community centre

Screen Name Redacted

8/17/2023 12:23 AM

I would love to see an investment in the future of Ingersoll minor baseball. Currently, there is no diamond for age 13+, which means they must stop playing or play elsewhere. The facilities require updating so Ingersoll can proudly host tournaments or other teams from out of town. ie: Garnett Elliott. It's unfortunate that the organization has to have contracts with LDCDSB and unifor for diamonds to use rather than the town investing in its youth facilities.

Screen Name Redacted

This town really needs to invest in recreation. Currie park could use

8/17/2023 09:55 AM

sun shelters, new back fence closer to the plate. what's going on with the new arena?? Can the town not start to do fundraising??

Screen Name Redacted

8/17/2023 11:01 AM

Baseball diamonds fields need to be reviewed amd upgraded. To support sport.

Screen Name Redacted

8/21/2023 10:33 PM

Recreation facilities (arena) and ball diamonds need upgrading.

Screen Name Redacted

8/21/2023 11:03 PM

Ingersoll's Community Services is the laregest component of the budget yet for the majority of the components that it consusts of our community should be ashamed of. Our recreational facilities are outdated and not well maintained. Our public washroom are embarassing (if they are even open). As a lifelong resident, I've witnessed Ingersoll fall behind as our Recreational Services have not been a priority of our current and past council and administrations. Perhaps, it is time for a new management group to oversee this Department to as it has been stagnet for years. Many, if not all, other Communities of equal or smaller size as Ingersoll have superior Community Services. We must do better! We deserve better!

Screen Name Redacted

8/22/2023 08:52 AM

Bylaw enforcement and increased OPP presence in Ingersoll is critical - the number of vagrants/drugs and break-ins has increased taking away from the feeling of safety and security in our small town. For example, it is obvious in the winter months when there is snow that someone is going from car-to-car trying to get in every night. And disruptive/unsafe activities like fireworks should be further restricted (they are unsafe in our subdivisions because of the close proximity of neighbours) and they should not be allowed at all unless the town hires a reputable company to do these (Ingersoll should adopt the same approach as Woodstock). If we aren't going to follow Woodstock's lead there should be much more enforcement of fireworks because they are unsafe and are set off continually (whenever people want) and not restricted to holidays.

Screen Name Redacted

8/22/2023 10:58 AM

The kids need better ball diamonds. Unifor and Currie are a joke. They're old and unloved and parents are complaining and saying that they're kids will be playing in Woodstock next year.

Screen Name Redacted

8/22/2023 05:34 PM

No

Screen Name Redacted

8/28/2023 09:34 PM

Too much staff for the size of the town. Just maintain the essential services we can't afford any more taxes. The price of day to day living is getting worse.

Screen Name Redacted

8/29/2023 04:52 PM

We have been budgeting surpluses and reducing services. Focusing on tourism but nothing on housing gap's especially rentals and starter/empty nester homes. Foot dragging on secondary units and banning detached units. Need a proactive approach to housing and add it to economic development. We don't need more staff to bloat communications department. Just need directors that know how to communicate.

Screen Name Redacted

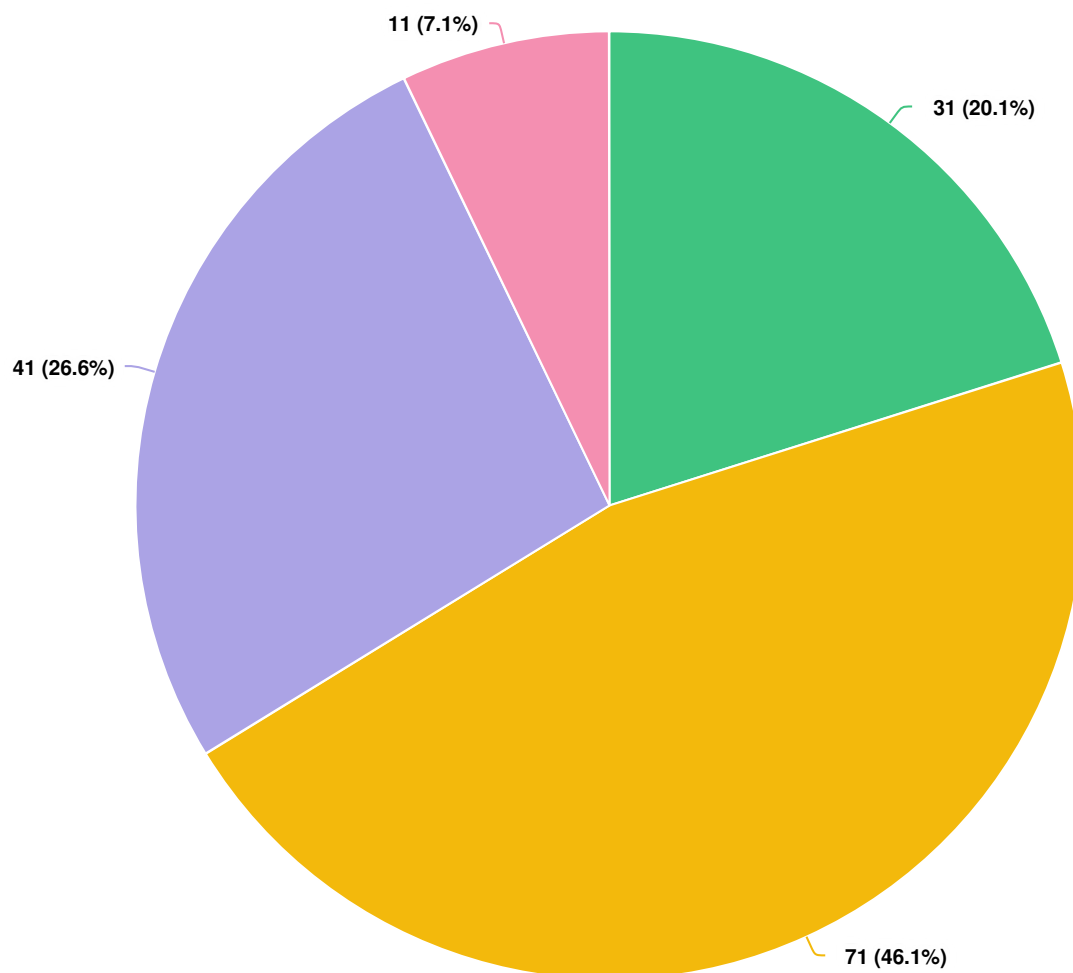
8/31/2023 10:09 PM

Are we getting value for the money or are we just spending to keep the status quo?

Optional question (34 response(s), 120 skipped)

Question type: Essay Question

Q7 | In 2023, the Town of Ingersoll share of your municipal taxes for a \$250,000 residential property is \$2,294.*How would you rate the overall value received from your Town of Ingersoll tax dollars?



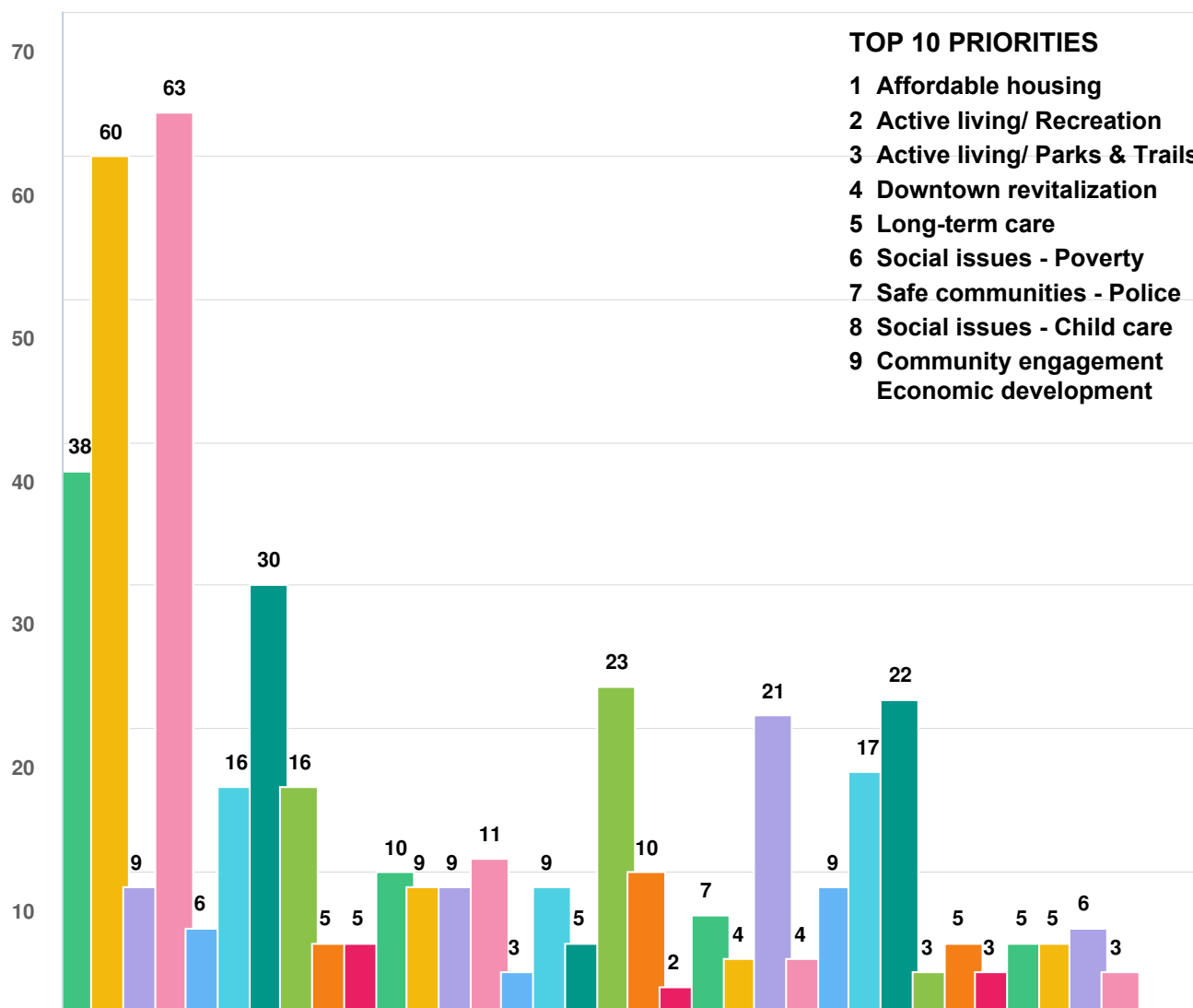
Question options

Not sure / need more information Poor Fair Good

Mandatory Question (154 response(s))

Question type: Radio Button Question

Q8 Other comments and suggestions Now it's your chance to provide additional information relevant to building next year's budget. What would you say are the top 3 priorities for your community right now?



Question options

- I don't know
 ● Infrastructure – Wastewater
 ● Other (please specify)
- Waste management – Waste disposal (Landfill)
 ● Waste management – Recycling/diversion
- Waste management – Curbside collection
 ● Transparency and communication
 ● Transit – Inter-regional transportation
- Transit
 ● Social issues – Poverty
 ● Social issues – Child care
 ● Snow/ice control
- Safe communities – Paramedic Services
 ● Safe communities – Police
 ● Safe communities – Fire
- Quality neighbourhoods – Property standards and by-law
 ● Quality neighbourhoods – Planning
- Public Health (Southwestern Public Health)
 ● Long-term care
 ● Library services
 ● Infrastructure – Water
- Infrastructure – Stormwater
 ● Infrastructure – Roads & bridges
 ● Information – High speed internet
- Forestry/wetlands preservation
 ● Environment/climate change/sustainability
 ● Emergency management
 ● Economy
- Economic development
 ● Downtown revitalization
 ● Community engagement
 ● Arts and culture
- Affordable housing
 ● Active transportation
 ● Active living – Recreation
 ● Active living – Parks & Trails

Mandatory Question (154 response(s))

Question type: Checkbox Question

Q9 | Are there any further comments or suggestions you would like us to consider for Oxford County or the Town of Ingersoll budgets for 2024?

Screen Name Redacted

6/16/2023 09:24 AM

More community events please. Can we also advertise what soccer and baseball games are scheduled? I used to like to watch the rec leagues play but i dont know when their games are??

Screen Name Redacted

6/16/2023 03:38 PM

Child care is not a "social issue". This is an economic development issue. It would be taken more seriously and funded appropriately if it were framed as such.

Screen Name Redacted

6/19/2023 05:49 PM

Economic development, downtown revitalization, long-term care and parks/trails also important

Screen Name Redacted

6/20/2023 11:40 AM

Connect Ingersoll trails with Beechville trails that eventually connect with Woodstock. I should be able to bike to Woodstock without risking my life.

Screen Name Redacted

6/22/2023 07:30 AM

I would like to see an OPP satellite office placed in the parking lot at the 401. The police fly down our street heading to the 401. The speed they travel on our residential streets to get to the 401 is extremely dangerous. The 4 way stop at King and Harris is a busy school crossing zone. Many children walk this road everyday. A satellite office out there would be beneficial to all. The police would be right at the 401. Our streets would be safer without the speed of racing police cars.

Screen Name Redacted

6/27/2023 01:51 PM

Accessible playgrounds. My child is disabled and I would love to see inclusive swings, surfaces, and slides.

Screen Name Redacted

6/28/2023 08:14 AM

Long term care beds are needed. I would also like to see enhanced recreation as I tend to have to leave Ingersoll to be able to get my child into classes either no room or no class.

Screen Name Redacted

6/30/2023 08:13 AM

Housing must be the number one priority for the county.

Screen Name Redacted

I feel like only choosing the top 3 priorities was hard. All of those

7/04/2023 08:34 PM

suggestions were high priority and i found it difficult to choose only 3. Landfill and social issues (children and homelessness) are also very critical.

Screen Name Redacted

7/05/2023 05:13 PM

Cancel OPP contract. Return to community policing.

Screen Name Redacted

7/06/2023 03:00 PM

Ensure railway tracks are safe and road crossing areas are maintained

Screen Name Redacted

7/09/2023 02:16 PM

Don't raise taxes. We are paying too much

Screen Name Redacted

7/09/2023 03:34 PM

I would like to see homeless off the streets To many mental health and drug problems. Injection sites r what they don't need.

Screen Name Redacted

7/11/2023 12:26 PM

Free outdoor workout equipment for Victoria park. Outdoor bikes, presses, etc for family use while kids are at the park or baseball games.

Screen Name Redacted

8/03/2023 07:19 AM

Accommodations/provisions for the unhoused community while also engaging the housed community in finding solutions that enhance dignity, mutual understanding, and respect for each other in betterment of our local society.

Screen Name Redacted

8/12/2023 10:30 AM

Flat rate for water and sewage should be lowered we need more testing ingersoll drinking water is terrible

Screen Name Redacted

8/16/2023 01:02 PM

Just investing in recreation for youth

Screen Name Redacted

8/16/2023 01:05 PM

Arena is a must. New baseball diamond that can handle the U15 & above leagues. Baseball & soccer fields need maintained better. Grass cutting, diamond preparation etc.

Screen Name Redacted

8/16/2023 01:07 PM

Put more time, effort and money into youth sports and recreational activities 25 years ago the arena was ready to be replaced. A renovation was done in the late 90s/early 2000s. It is now a complete embarrassment to the community. The baseball diamonds in the town are mediocre at best. The Victoria park community center was built in

the early 90s and has had little renovations or upgrades. Soccer fields at garnet Elliot were removed for a school and the ones at Victoria park were taken down for a splash pad. Without cami fields.the town would have no soccer. almost every other town that is of a comparable size has newer and better sports facilities. We are losing our golf course for more housing. What will bring make young families want to move to Ingersoll's if they don't have reputable youth sports facilities to offer

Screen Name Redacted

8/16/2023 01:21 PM

As a mother of a child who is playing baseball for Ingersoll, I would like to see more money put towards the sports in Ingersoll. As I'm sure you are aware our baseball program can only run up to the age of 13 as the baseball diamonds in town do not have a mound for our kids after the age of 13 to play the sport in their home town. It is important to think about all these boys and girls playing the sport they love in the town they grew up in, which they cannot after the age of 13. Having kids have to play the sport they love in other towns all because the city will not consider sports and recreational activities a priority. Keeping our preteens and teens active in the summer months needs to be a priority and I feel more funding needs to be given the sports in this town.

Screen Name Redacted

8/16/2023 01:34 PM

Baseball diamonds need some attention, especially for older children 15+

Screen Name Redacted

8/16/2023 01:45 PM

Ingersoll NEEDS a green bin system.

Screen Name Redacted

8/16/2023 01:55 PM

Time to start putting money into our baseball diamonds. We cannot host any leagues higher than u13 because of the poor state of our fields and inadequate equipment. That is in acceptable and needs attention immediately.

Screen Name Redacted

8/16/2023 02:23 PM

Investment into our public sports facilities. The rink is in serious need of upgrades and our ball diamonds besides victoria Park main need some serious maintenance just for safety. People do go to other centers because of this where revenue could be seriously improved if people actually wanted to play here.

Screen Name Redacted

8/16/2023 05:21 PM

Stop wasting money on special interest projects that do nothing more than shed a spotlight on societal trends. Painting crosswalks shows a complete lack of equal concern for all citizens of the greater community at large. Social driven political decisions, that at the very

core are separatist and discriminatory should have no place in public spending of tax dollars. Some people that pay taxes are highly offended by rainbow painted crosswalks. Not because of the ideology behind what the rainbow stands for but more that tax dollars that could have been donated to a greater good were used for something so completely singular and selfish.

Screen Name Redacted

8/16/2023 05:36 PM

Arena

Screen Name Redacted

8/16/2023 07:48 PM

Lower taxes as we pay more then london and have less services

Screen Name Redacted

8/17/2023 09:55 AM

This town really needs to invest in recreation. Get the kids involved and off the street. What recreation services does this town have to offer for new families.

Screen Name Redacted

8/18/2023 05:37 AM

More money for youth sports. Specifically new baseball diamonds with lighting.

Screen Name Redacted

8/22/2023 10:35 AM

The town of Ingersoll has put zero money into our baseball facilities in years. There is currently no diamond location sufficient to host a U15 and above division in this town. The existing diamonds need a facelift - new dugouts, bleachers, lighting, mounds, etc... the sport of baseball is important to many families in this community. The diamonds are used by Ingersoll Minor Baseball, men's, ladies and co-ed leagues, church leagues, school leagues... there is a need to keep putting money into them.

Screen Name Redacted

8/22/2023 11:14 AM

our arena needs improvement! Other communities have new ones why not us? you can't just keep putting bandages on it our ball parks and diamonds are shameful - I travel all over the province and ours are the worst the washrooms at GE are terrible - you fixed the ones at Vic and someone destroyed them A pavillion at GE is long needed If you want people to particpate in sports then provide good facilities!!!!

Screen Name Redacted

8/22/2023 12:21 PM

Ingersoll needs a new multi-use recreation centre, that has multiple Arenas for hockey and skating, as well as a gymnasium, indoor walking track and community centre area. Some new baseball diamonds, such as those in Northeast Woodstock (Cowan Fields) would also be nice as they could alleviate scheduling issues with the current baseball organizations in town. These amenities will provide

more access to children and community members to activities within the city, instead of having to drive to London or Woodstock, as well as attract events such as tournaments and fundraisers to town.

Screen Name Redacted

8/24/2023 09:23 PM

More attention by the town needs to be put into our ball diamonds for our younger generations.

Screen Name Redacted

8/28/2023 06:21 PM

We are in desperate need of affordable housing!

Screen Name Redacted

8/28/2023 09:34 PM

We are not growing, we have new housing builds but we are a junk drawer downtown. There is no rhyme or reason to planning - the ice rink is downtown, the swimming pool is across town, sick and tired of hearing the hype on the cheese museum, people are afraid to say it sucks because it's shoved down your throat that's it's good, it's a case of only believing your own press. Bring all of it together so it's easier to maintain. Time to start thinking about complete amalgamation. Staff reductions are a must.

Screen Name Redacted

8/29/2023 08:33 AM

Stop backyard's fireworks.

Screen Name Redacted

8/29/2023 04:52 PM

More for less and a MURC

Screen Name Redacted

8/29/2023 07:55 PM

Maintain diligence of our environment and up coming industry and how it will effect our community

Screen Name Redacted

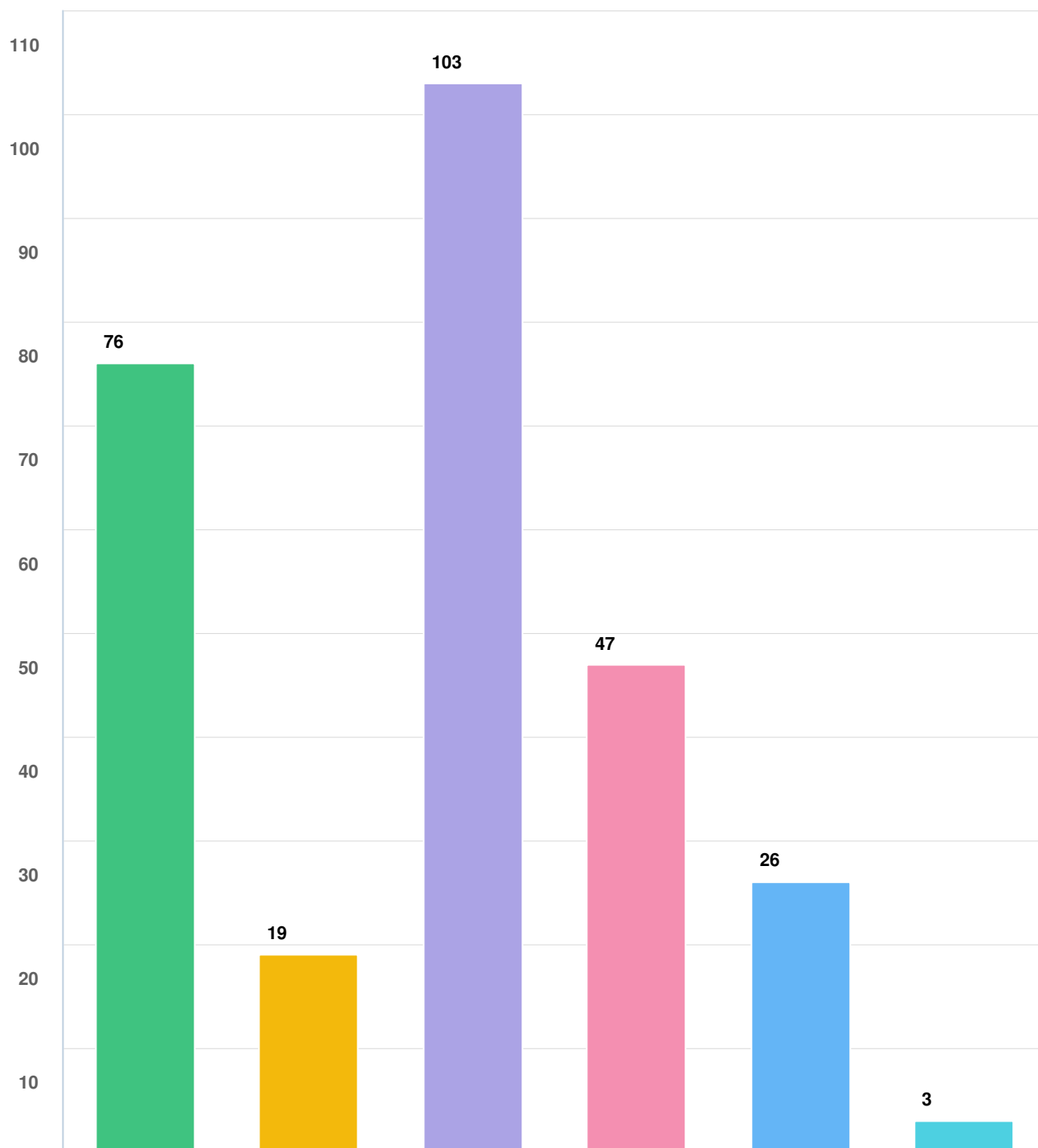
8/31/2023 10:09 PM

Eliminate the extreme use of train horns at all times and slow them down when going through town. We don't need the horn blasts like Woodstock and Dorchester had theirs stopped. If "people gates" are needed at the train crossings then put them up!

Optional question (39 response(s), 115 skipped)

Question type: Essay Question

Q10 In addition to this survey, there are other opportunities for the public to be engaged and informed on the 2024 Budget. Oxford County and the Town of Ingersoll set their budgets independently of one another and fund various services that affect you. Keeping residents informed and engaged in the budget process is important to us. How would you like to be informed? (Select all that apply.)

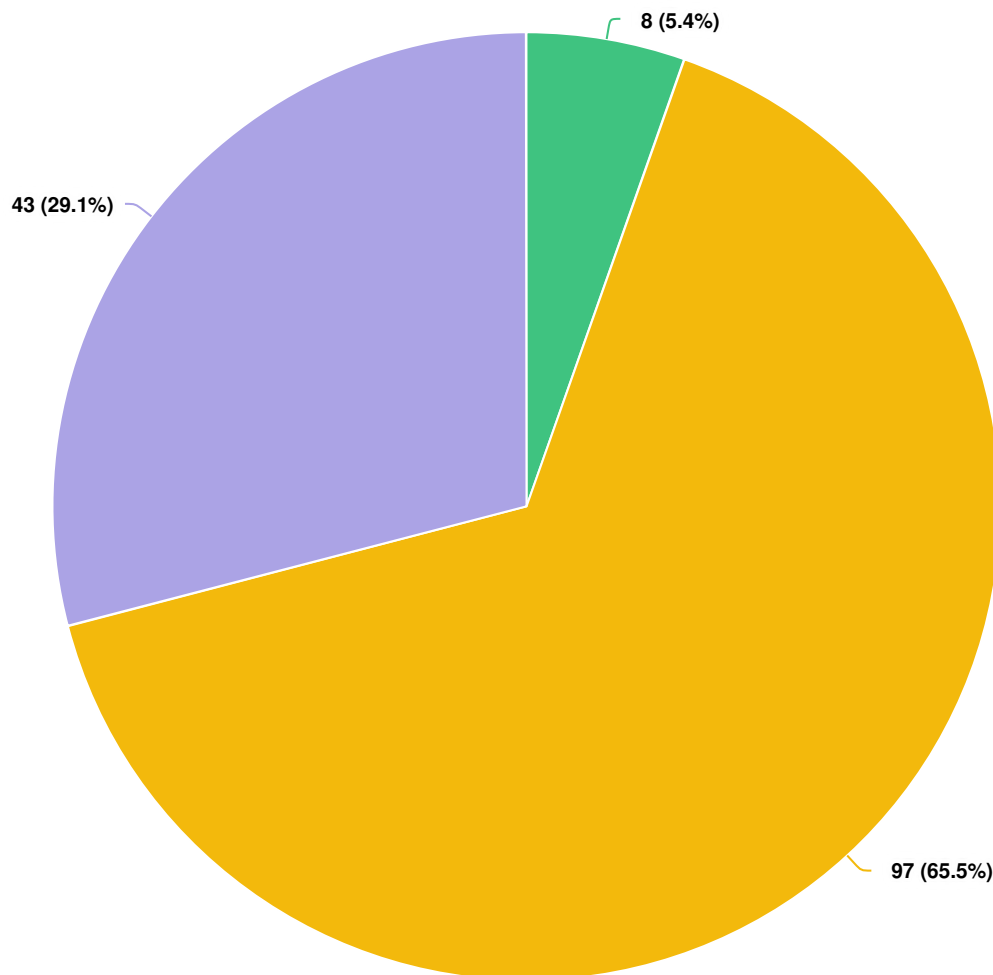
**Question options**

- Other (please specify) Read summary document or fact sheet/infographic E-mail or e-alerts from website
Social media Council Budget meetings Website updates

Optional question (140 response(s), 14 skipped)

Question type: Checkbox Question

Q11 How would you rate this survey?



Question options

Great survey! It was OK Could be better

Optional question (148 response(s), 6 skipped)

Question type: Emoji Question